

EUROPEAN ECONOMIC TREATY

David Gardner on how the early morning deal was struck

Negotiators' exhaustion irons out final hitch



THE European Economic Area treaty approved earlier yesterday by the twelve EC members and the seven-nation European Free Trade Association is a jigsaw of a text. Just over 1,000 pages with 12,000 pages of 1,500 Community laws appended to it.

This is the *acquis communautaire*, the sinews of the four freedoms – for the movement of people, goods, services and capital – which the Efta nations are subscribing to create a market of 380m consumers, equivalent for 43 per cent of world trade.

Those who negotiated the treaty describe this vast exercise as much more complicated than a mere treaty of accession for a single member state.

But jigsaw户 thought it is, it took less than two years to do the deal, less, for example, than the 1983-85 accession negotiations for Spain. And it took much less time to

isolate the apparently trivial obstacles holding up the deal.

The negotiations had been stuck all the year over EC demands for more Efta fish, guaranteed road transit rights for its heavy lorries through Swiss and Austrian Alpine passes, and for "cohesion" money to help the EC's poorer southern members catch up, and compensate them for giving the Efta free access to the Single Market.

On fish: Iceland, it was tacitly understood, had special claims to reserve to itself most of the fishing rights which provide most of its livelihood. Norway has had to concede, but not much. The EC's share of what is now a 215,000 tonne quota for Norwegian vessels will rise from 21.4 per cent to 29 per cent. The main beneficiary is Britain, which gets about two-thirds, with Germany and France taking the rest.

According to Mr David Currie, UK junior agriculture and fisheries minister, in 1993, when the Efta comes into force, the UK will get 6,017 tonnes of cod equivalent instead of the 4,439 tonnes it would have got. This is on a projected quota of

310,000 tonnes, which is due to rise to about 700,000 tonnes once fishing stocks recover. Spain and Portugal will get an additional quota of "cohesion" cod rising from 5,000 tonnes in 1993 to 11,000 tonnes in 1997 and thereafter. Spain had originally wanted an extra 90,000 tonnes.

In exchange, the Efta countries get free access to EC markets for most fish products and a progressive, up to 70 per cent cut in tariffs on other species. But it gets no concessions on herring, salmon or mackerel, coquilles St. Jacques or Norway lobsters. Indeed, as a symptom of the tensions which still persist in the traditional areas of dispute, Mr Currie confirmed that the UK is trying to get the EC to launch an anti-dumping action against cheap Norwegian salmon imports.

On transport: Austria has agreed to issue 1.3m transit licences for EC heavy lorries. This freezes the level of permits for all members except Greece, which gets a 29 per cent increase to 60,500 licences a year. The Greeks, however, insisted on 62,500 permits. At last past the eleventh hour Austria agreed to the

addition, on condition that Greece compensated for the top-up by sending the equivalent amount of additional traffic by rail through Austria.

Vienna will also expand transit rights through a new system of "Eco-points", rewarding low-pollution vehicles in a scheme to reduce emissions by 60 per cent over the 12-year life of the transit agreement, which starts next year, a year earlier than Efta proper.

Earlier, Switzerland agreed to unlimited passages for EC trucks up to 28 tonnes. In addition, up to 50 trucks of up to 38 tonnes will be able to transit daily, each way through Swiss passes, provided they are under two tonnes, and carrying perishable goods or "just-in-time" components for manufacturers, and rail transport capacity is full.

This insistence on rail usage has chimed with EC concerns to increase "combined" or rail-and-road transport, and has led to bilateral agreement with Switzerland and Austria to promote it ambitiously.

Switzerland is to build two new

railway tunnels through Gotthard (50km) and the Lichtenberg (4km) which together will cost more than the Channel Tunnel.

Austria and the EC will co-finance a new tunnel through the Brenner pass, and the Community has undertaken to create combined transport links in Germany, northern Italy, and the Netherlands.

On finance: The Efta nations agreed to supply Ecu1bn (£1.4bn) in soft loans (with a 3 per cent interest rate and 2-year grace period) and Ecu425m in grants as a contribution to the EC's structural funds, to help poorer nations like Greece and Portugal to catch up with the rest of the EC. Spain, the main recipient of the traditional Efta structural funds in the next five-year period beginning in 1993, had wanted much more, and in aid not loans. A Spanish official described the Commission's negotiating stance as "soft".

Brussels had softened its position in these three areas, while standing firm against Efta attempts to secure a more than marginal voice in shaping EC policy and law, or for example, against the alcohol monopolies run by most of the Nordic states. Brussels and the member states saw the Monday's Treaty as the last chance for both sides before the EC became subsumed into its preoccupation with economic, monetary and political union, and Efta members led by Austria and Sweden switched to direct application for membership as preferable to this halfway house which highlights the advantages of full membership.

After three previous failures to iron out their differences, and when a deal looked all but tied up, the treaty will an unlikely snag. Spain, EC's largest fishing fleet, wanted the Efta countries to recognise the right of the members of the Twelve to invest in their new associates' fisheries industries, arguing that this is one of the four EC freedoms.

Iceland and Norway strongly resisted this. Exclusion on both sides led to remarkably swift agreement on a clause providing for a review in 1997, theoretically preserving the right to invest in the future. There are many other loose ends to the treaty, but nobody wanted to highlight them yesterday.

Efta buys entrance ticket with cod

By David Gardner

THE idea that someone might scupper a treaty to create the world's largest common economic area over the price of fish, or through disagreement about a handful of heavy lorries going through Austria's Brenner Pass is a little hard to communicate.

At the European Economic Area concluding talks early yesterday ministers were talking and going, talking about fish, potential fish and paper fish. This was an argument which had rich possibilities of drifting off into a "how many angels can dance on the head of a pin" direction, and wafting the brave new Efta into the outer Nordic and Alpine mists with it.

The argument was, of course, slightly more vulgar. At bottom, Spain's fishing armada wanted more cod from Norway's Barents Sea, and Britain wanted its Humber-side trawlers there too, not least because – as Mr David Currie, the UK's junior agriculture minister thundered yesterday – Norway is "dumping its salmon on us at grotesque prices".

The offending handful of lorries was furnished by Greece, which is slightly remote from its EC partners and needs safe passage through the Austrian Alps to sell its goods. Austria overrode its green lobby and offered Greece a 28 per cent increase in lorry licences to 60,500 passes a year. Athens wanted 62,500, or roughly an extra six per day.

But having declared the issue of "paramount national interest" Greece sent a lowly official to do its talking, with one negotiating hand behind its back and the other apparently unable to reach for the telephone to Athens until well after the bedtime of even the most visceral Eurocrat.

So, egged on by the Efta representatives, the EC side got viscous with him, and in the end there was fudge all over the negotiating room floor.

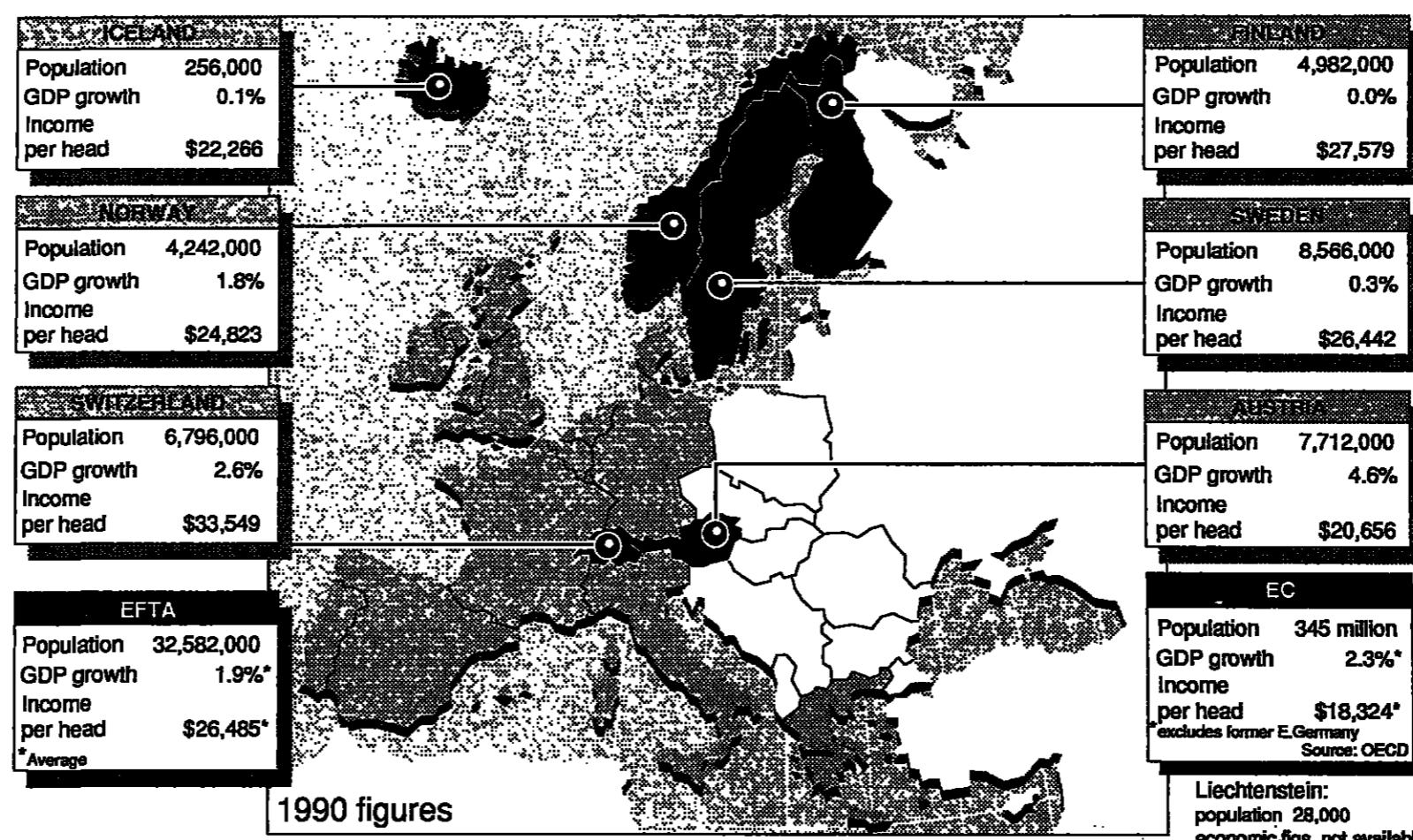
That left the small matter of the price of Efta keeping most of its fish. This looked a bit pricy at Ecu1.4bn, (£1.71bn) in Efta "cohesion" money to help Spain, Portugal, Greece and Ireland catch up with the living standards of their partners, not to mention the Efta members – the barbarians from the North" as one southern cohesionist put it, arguing that they were getting into the Single Market on the cheap.

But in the end, the deal was done. As a volatile EC negotiator put it just before the denouement at 2.45am, "it would be utterly illogical for real politicians not to agree – this is peanuts", although at that stage it was unclear whether the politicians coming and going were real, paper, or potential.

A haggard Mr Pjet Dankert, the Dutch minister for Europe whose federalist blueprint for EC political union was trashed by Holland's partners last month, appeared briefly to announce the Efta was born. Still smarting from the political union treaty fiasco, his staff was careful to note that "some 40 points of a sub-order" still had to be tied up.

One of these might provoke a bit of sub-disorder if Mr Ian Paisley and his friends get to lead it. For the 1,000 page Efta treaty is not only a historic advance for the EC but an historic advance (paper not real) for Irish unity. Since Efta objected to giving "cohesion" money to the UK a smoky clause in the treaty says the northern Irish will become beneficiaries through the entitlements of "the Island of Ireland", ie Ulster and the Republic.

A Dublin diplomat thought that in the ever-widening and integrating Europe launched yesterday, that this paper idea had real potential.



EC-EFTA TREATY: THE KEY POINTS

- Free movement of products in the EEA from 1993
- Efta and the EC must agree a system for classifying which goods will be regarded as originating from within the EEA

- special arrangements will cover food, fish, energy and coal and steel
- Efta will assume EC rules on company law, consumer protection, education, the environment, research and development and social policy
- Efta will adopt EC competition rules on anti-trust matters, the abuse of dominant position, public procurement, mergers and state aid.
- An independent joint court will deal with Efta-related disputes and all appeals on competition policy.
- From 1993 individuals should be able to live, work and offer services throughout the bloc. There will be mutual recognition of professional qualifications
- Switzerland, which has strict limits on immigration, has an extra five years to implement the rules fully
- Capital movements will be freed up but there will be restrictions on investment in some types of Efta real estate and on some direct investment.
- Efta can maintain domestic farm policies, rather than join the EC's Common Agricultural Policy

TIMETABLE AND STRUCTURE
Treaty must be approved by the European Parliament and ratified by the parliament of each EC and Efta state

- Efta countries will not be able to vote on EC legislation
- The EEA Council of Ministers will decide by consensus whether to extend new EC legislation to Efta
- There will be reviews every two years – the first at the end of 1993

Twin pillars to govern competition policy

By Andrew Hill

Pact extends EC banking and insurance rules to Efta states

By Andrew Hill in Brussels

THE EEA agreement makes the EC "single passport" for financial services groups valid across the whole of western Europe at a stroke.

The accord extends the EC's banking and insurance directives to all Efta countries from January 1 1993. EC banks and insurance companies will be allowed to set up branches in the seven Efta countries, and vice versa.

Norway, for example, will be allowed to keep until January 1995 a rule that foreign investors may not hold more than 33.3 per cent of

Norwegian banks and financial institutions, but thereafter the rule must be abolished.

According to EC officials, clauses in the agreement impose restrictions on the purchase of Norwegian securities by outsiders until the beginning of 1995, as well as restrictions on direct foreign investment in Norway and Sweden for the same period.

Companies in Finland,

Iceland and Liechtenstein will keep a degree of protection until 1996. Real estate investment in Austria, Finland and Iceland is subject to banking secrecy also been restricted until the beginning of 1996, and in Switzerland there is a five-year transition period before foreigners can freely buy land and property.

Such transition periods seem to have dealt with Efta

sensitivity about an EC invasion of their vulnerable financial services sector. Swiss fears about EC policy on banking secrecy have also been allayed by allowing the country to make a unilateral declaration that confidential information obtained by banking authorities – as permitted under EC legislation – can only be used in accordance with the

supervisors' duties. Commission officials said yesterday it was unclear how the need for increased consultation with Efta might affect the progress of the EC's knottiest financial services measure, the investment services directive, which aims to standardise European securities regulation and is still stuck in the Commission pipeline.

By David Buchanan in Strasbourg

THE overriding paradox of the European Economic Area is that it was conceived as a way of sidestepping any immediate enlargement of the EC, but has in fact spurred countries to join the Community club.

After private talks in autumn 1988 with Norwegian prime minister Mrs Gro Harlem Brundtland, who was anxious to avoid Norway having to make an EC membership application that had so divided it in the early 1970s, President Jacques Delors of the European Commission suddenly unveiled the EEA concept in a January 1989 speech to the European Parliament, without even consulting his fellow commissioners.

His idea was that by extending the EC's single market freedoms to the seven Efta countries, the latter would feel less disadvantaged in being formally left out of the Community and would thus not bang on Brussels' door for full admission.

But as negotiations got under way last year, the Efta members began to realise they were taking on economic obligations without political rights.

Austria and Sweden decided this was an unsatisfactory half-way house and could decide to join the EC. Finland could decide to apply before the end of the year. Even in Switzerland, the new government now says its goal is EC membership.

Nothing in the EEA would thwart Efta members joining the Community.

On the contrary, the EEA accord, reached early yesterday, settles the vast majority of economic issues that an applicant country has to negotiate with Brussels, as the Commission noted in its August opinion on Austria's entry bid.

Efta states will not be taking on the entire EC single market programme. The issues of harmonisation of indirect taxes and of alternative controls on people, animals, plants and goods – all related to the removal of border checks within the EC – will not apply, because Efta states will maintain controls on frontiers with the Community. Nor does the EEA affect Efta's relations with the outside world.

Efta's competition body may have more muscle in the field of state aids, however. According to one Commission official, the recent subsidy by the Austrian government to encourage the building of a new Chrysler motor plant in Austria would probably have fallen foul of EC regulations which will be shared by Efta from 1993 onwards.

The EEA turns the EC-Efta zone

into a highly sophisticated free trade area, but not – at this stage – into a customs union with a common external tariff that would force Efta into following the EC on trade sanctions and anti-dumping measures against third countries.

But the EEA's aim is still very ambitious: it is to extend the four "single market freedoms" in the flow of goods, services, capital and labour to Efta. This involves the Efta states slapping onto their statute books some 10,000 pages of existing EC legislation, which they have had no say on, and committing them to taking on more EC legislation which they will have some say in shaping.

Goods already move between

the EC and Efta states.

Services, capital and labour

move collectively, rather than individually, out of, say, an aviation regulation; but if they do, the Community has the right to "re-balance" the agreement by, if necessary, subtracting the whole transport sector from the EEA.

Capping the EEA structure is a bench of EC and Efta judges who will rule on EEA issues, while leaving the EC Court of Justice the sole right to interpret EC law. This is not surprising: the Swiss, with its William Tell legend based on resistance to foreign judges, finds its sovereignty chafed by such a system.

The EEA treaty must be ratified by no fewer than 20 legislatures – the European and 19 national parliaments. The former may cause as much trouble as the latter. MEPs are jealous that outsiders might have as much or more influence in shaping EC laws as they do. Mr Willy De

opt collectively, rather than individually, out of, say, an aviation regulation; but if they do, the Community has the right to "re-balance" the agreement by, if necessary, subtracting the whole transport sector from the EEA.

The impact on the EC will be more localised. Hamburg and Copenhagen will benefit from the EC internal market being expanded to Norway and Sweden; likewise southern Germany and northern Italy should benefit from closer links with Austria and Switzerland.

Failure to reach an EEA would have probably accelerated the split-up of Efta, with perhaps Finland pulled into the Community and Norway repelled away from it, as well as sending a discouraging signal to eastern Europe's efforts to establish free trade and political association with Brussels. Success, however, is not guaranteed until the treaty has been ratified by all EEA members. Even then, it may prove only a very temporary staging post towards a wider EC.



Delors: attempt to head off larger EC backlash

Clara, chairman of the parliament's external relations committee, yesterday welcomed the EEA agreement, but made clear that the parliament would carefully vet the deal with what another MEP termed "the European Free Ride Association".

MEPs' concerns about the EEA might abate if they themselves get more law-making powers in this autumn's political union negotiations.

As for the deal's economic implications, increasing by only 10 per cent the number of people covered by the EC single market will not produce dramatic results overnight. According to one back-of-envelope calculation by British officials, the effect of a higher level of competition in a larger market place might add £600m a year to Britain's gross domestic product, or a rise of 0.13 per cent on the 1990 GDP.

A recent study by Mr Victor Norman, a Norwegian economist, shows the EEA's effects are overwhelmingly more important for Efta than for the EC. Little impact is expected on energy, primary metals and forest products which make up 40 per cent of Efta exports to the EC.

The major shake-up will come in Efta's small home markets with a relatively low degree of competition. Efta states can expect to pay less for such services as banking and air transport.

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EUROPEAN ECONOMIC TREATY

European Community and Efta member countries already do much of their business together

World trade becomes more of a regional affair

By Edward Ball

THE EUROPEAN Economic Area is the latest and the largest example of the growing regionalisation of the world trading system. Together the EC and Efta account for almost half of world trade. In 1980 they made up 67.2 per cent of total exports and 66.4 per cent of imports.

More important, the large majority of trade is conducted with each other: last year 68 per cent of their total trade was conducted with other members of the new EEA; 44 per cent of total Efta exports went to EC countries last year, compared to 53 per cent in 1980.

Intra-regional trade is much more important for Europe than for the US or Japan. The EC, currently negotiating a tripartite North American free trade area, conducted just 33 per cent of its total trade with Canada and Mexico in 1980. Japan conducted just 30 per cent of total trade with other Asian countries helping to explain its lack of enthusiasm for an Asian free trade area.

Opponents of free trade areas say the concentration of internal trade within Europe weakens the commitment to multilateral free trade and therefore to seeking an agreement in the Uruguay Round.

Mr Richard Blackhurst, chief economist at the Gatt secretariat, disagrees. "If the countries of western Europe want to make trade more like that between the states of New York and New Jersey, it is hard to imagine how it could be bad for anyone, including the multilateral trading system." The agreement is expected to delay any conclusion to the round. In fact, the EEA is in large part a formalisation of existing trade arrangements between Efta and EC members. Prior to the agreement there was already free trade in industrial goods. The agreement adds free trade

in services, but not agriculture, and free mobility of labour and capital.

Moreover, the Efta countries have already converged on many of the EC industrial standards contained in the agreement, argues Mr Jeff Schott, a research fellow at the US-based Institute for International Economics. "This agreement effectively codifies what is already going on in the market-place."

The EEA is likely to increase trade between the Efta and EC countries, particularly in services. Trade is currently biased towards manufactured goods, which comprised 87 per cent of total EC exports to Efta last

year. On average, for developed countries, manufactured goods comprise 79 per cent of total exports.

The agreement is unlikely to spark a rise in protectionist sentiment.

For the EEA, while creating a largely barrier-free internal market, does not imply a common external trade stance. It is not a customs union with a common tariff.

Efta states hope the greatest impact of the agreement will be on inward investment. They feared being excluded from such investment into Europe because multinational companies expected a rise in EC tariff barriers after 1992. One senior official said the agreement was a clear signal to eastern Europe that the EC was willing and able to negotiate free trade deals.

The agreement may be viewed as an encouraging sign

for the other countries of western Europe who are also looking for free trade agreements with the EC.

One senior official said the agreement was a clear signal to eastern Europe that the EC was willing and able to negotiate free trade deals.

Ms Helen Wallis of the Royal

Institute for International Affairs, is more pessimistic.

Given the convergence of political, economic and social conditions and the trade interdependence between Efta and EC countries, an agreement ought to have been much easier. For eastern Europe things will be harder still.

Nordic nations heave collective sigh of relief

By Robert Taylor in Stockholm

NORDIC governments reacted with relief yesterday to the creation of the European Economic Area. Employers, unions and political parties all expressed support, the only vocal dissent coming from Norway's fishermen.

Emergence of the EEA is seen as increasing pressure for further structural changes in stagnating Nordic economies to boost competitiveness. But the deal is also increasingly seen as a staging post on the road to full European Community membership in the second half of the 1990s.

Sweden, which applied last July, gave the most favourable reaction. "Now we can go full speed ahead into the EC," said Mr Carl Bildt, prime minister in Brussels yesterday.

The opposition Social Democrats were enthusiastic, too, while Mr Lars Tunbjörk, head of SAF, the employers' organisation, said the agree-

ment meant rapid and strong measures had to be taken before next summer to adjust Sweden's laws and regulations into line with the EC. The Stockholm bourse staged a modest recovery yesterday.

It is hoped that parliament will approve the treaty before July, paving the way for the EC membership negotiations.

Norway's prime minister, Mrs Gro Harlem Brundtland, described the deal as "good and balanced" because both sides had shown "flexibility and a willingness to negoti-

ate". It would be "easy" for her to recommend it to parliament where a three-quarters majority is necessary for ratification.

White party opinion is divided with strong opposition in some quarters to any deal, the anti-EEA vote is not expected to block ratification.

Many Norwegian fishermen remain opposed to the deal, however. "The EEA deal has been paid for with Norwegian fish," complained a spokesman from the fishermen's employers' organisation. Over the past few days they have been block-

ings on fish, the country was keen to ensure the deal did not jeopardise its interests. Mr Jan Hannibalson, foreign minister, said that Iceland had "reached its negotiating goals".

Finland, too, is happy with the outcome. The coalition government is experiencing severe domestic crisis as a result of the depressed economy so the news from Luxembourg came as a welcome relief.

The agreement clears the way for an immediate appraisal of whether to seek full EC membership. Some observers believe the government may decide before Christmas.

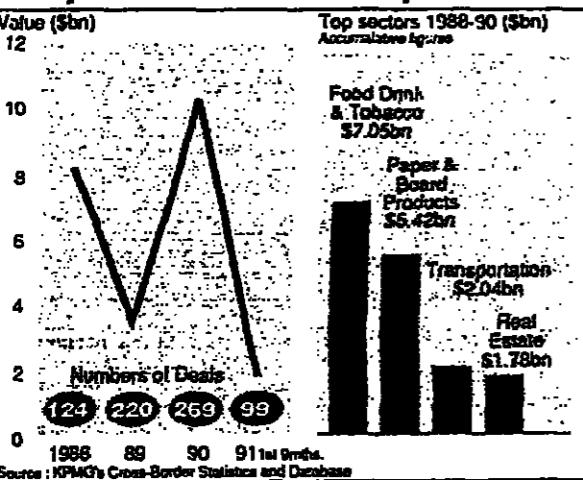
The willingness of EC negotiators to modify their bargaining position to reach agreement has impressed Nordic governments and silenced critics who argued that Brussels was not concerned to make the necessary compromises to end the EEA negotiations.

AUSTRIAN officials are well satisfied with the terms of the treaty, particularly provisions for reducing lorry pollution in Alpine valleys and for cracking down on cartels and restrictive practices.

They believe it will be generally well received by Austrians, and hope it will accelerate exhaust emissions. Austria had demanded a 65 per cent cut over 10 years, and has come away with 50 per cent over 12 years. Efforts will also be made to divert trans-Alpine freight to rail. "That is quite a good success for Austria," Prof Helmut Kramer, director of the Austrian Institute of Economic Research, said yesterday.

The big question is the impact of the EEA agreement on Austria's bid for full EC membership. On the one hand, it has taken care of a lot of the nitty gritty issues - technical norms, administrative harmonisation, competition policy. The foreign ministry said yesterday that 50 per cent of the substance of the negotiations were now completed.

Efta purchases of EC companies



Politicians follow where business has been forced to tread

By Charles Leadbeater, Industrial Editor

A QUESTION has hung over the large manufacturing groups of the Efta countries since the EC unveiled its plans to create the single European market. Can world class companies reproduce themselves from a base in small domestic economies? That question has been answered with an emphatic "no".

Sweden and Switzerland have been case studies of how small economies can produce companies capable of competing with the largest in the world. Sweden has the likes of Volvo (car manufacturing), Saab-Scania (vehicles and aerospace), Electrolux (consumer appliances), Ericsson (telecommunications equipment) and SKF (bearings).

Swiss success in chemicals and pharmaceuticals, (Gile, Gigy, Sandoz and Hoffmann La Roche) combined with their prowess in precision instruments and financial services, has created a prosperity which has fuelled demand for luxury goods made by companies such as Bally (shoes), Rolex (watches) and Hanno (clothes).

The competitive threat from Community companies with a wider base to rest upon has already combined with a year of recession to force Efta companies into import of changes of strategy.

Scandinavian Airlines System (SAS) and Saab-Scania are leading examples of companies which have responded to growing competition and recession by cutting costs and shedding cherished customs of employee security.

Companies within Efta have sought alliances with one another. SAS is integrating more closely with Swissair and Austrian Airlines. The classic example is Assea Brown Boveri, the Swedish-Swiss engineering combine which towers over the European industry.

But, increasingly in the past few years, Efta companies have invested in the EC to secure a foothold in the single market.

OECD figures show that between 1982 and 1988 the EC was the destination for only 28.3 of foreign direct invest-

Moment of truth approaches for Swiss

By William Dullforce in Geneva

AGREEMENT on a 15-nation EEA was always going to set off political ferment in Switzerland, the most awkward and toughest of the Efta countries during the negotiations.

By announcing immediately that the government's objective was now full EC membership, Mr Jean-Pascal Delamuraz, economics minister, and Mr René Felber, foreign minister, have ensured that the federal parliament elected last weekend and the Swiss people will enjoy a season of full political turmoil. The four-party centre-right coalition which has run the confederation since 1959 might even break apart.

Under Switzerland's direct democracy the treaty will not only have to be approved by parliament; it will also have to be put to a national referendum, probably towards the end of next year, in which it must be accepted by a majority of the 26 cantons as well as by an overall majority of voters.

If the referendum is held tomorrow, pro-EEA majorities would not be found in enough cantons.

The general election last weekend saw a swing in the German and Italian-speaking cantons towards right-wing groups which ran anti-immigrant campaigns and were also known to oppose EC membership for Switzerland.

The main political parties

are divided internally about the EC issue, which their candidates largely evaded during the election campaign.

In a confederation of four ethnic groups and languages which has learnt to function by consensus, there is simply no consensus about future relations with the EC. Many Swiss have a visceral fear that EC membership would undermine their system of direct democracy, federalism and neutrality. Decisions taken collectively within the EC can scarcely be put to Swiss referendum.

Yet another Swiss virtue is pragmatism and most people are also aware that their economic interests cannot be preserved in isolation from the Community.

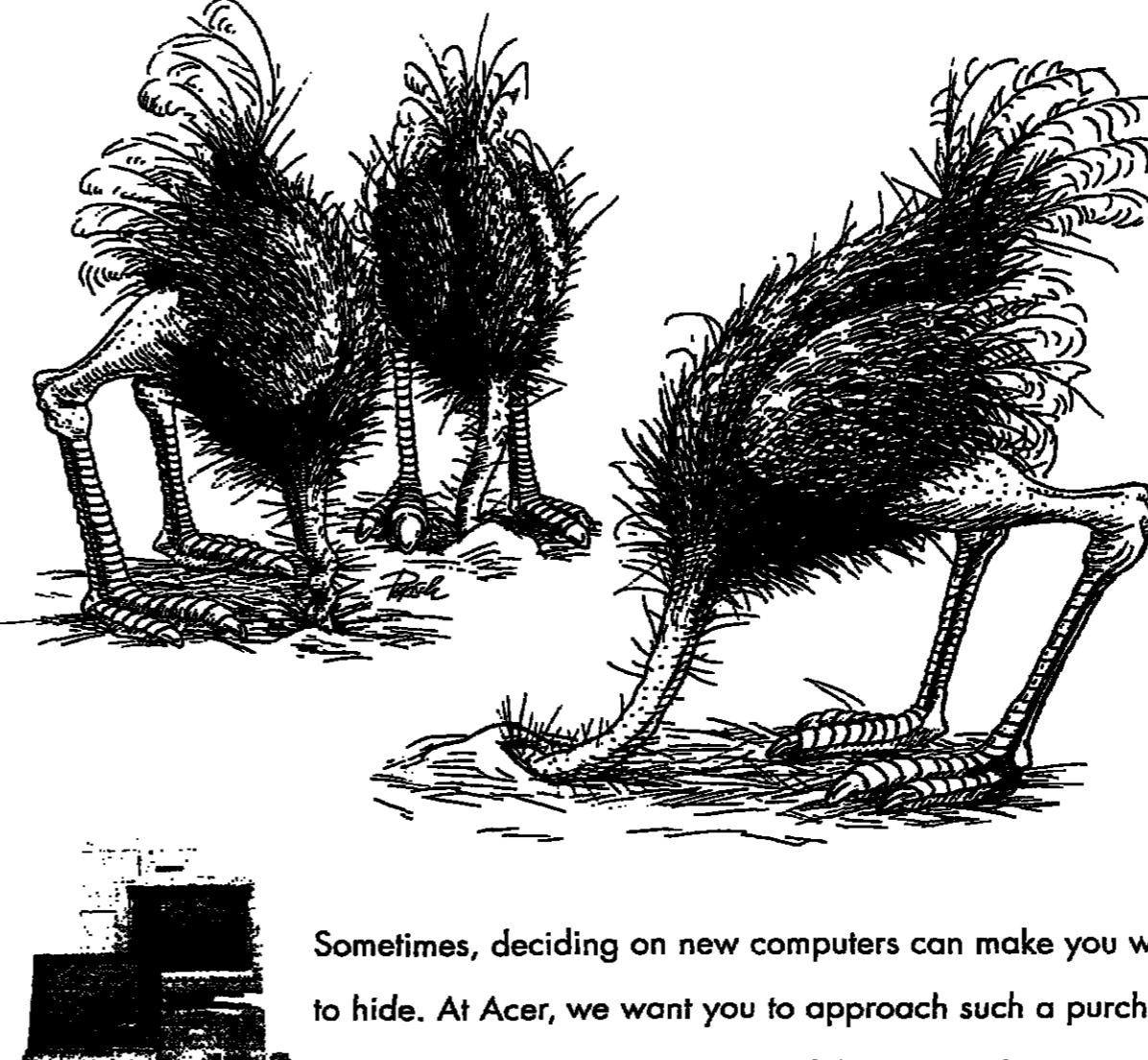
Nearly 60 per cent of their exports go to the 12 EC states from which they take over 70 per cent of their imports. Some 45 per cent of Swiss foreign investments are in the EC. Swiss companies employ 1m EC citizens.

The Swiss banks do 45 per cent of their foreign business in the EC. Last year 44 per cent of the premium income of Swiss insurance companies came from the Community.

Participation in the EEA should add between 0.3 and 0.5 per cent in annual growth to Switzerland's gross national product over the next 10 years, according to a study commissioned by the government.

It may reduce the risk to Efta companies of the EC adopting protectionist policies but its immediate industrial consequences may be limited.

It's dark, isn't it?



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INTERNATIONAL NEWS

Brundtland joins race for top post at United Nations

By Michael Littlejohns, UN Correspondent, in New York

MRS Gro Harlem Brundtland, Norway's prime minister, has become the first woman to be proposed for the post of United Nations secretary-general.

A growing list of official candidates includes three foreign ministers - Mr Hans van den Broek of the Netherlands, Mr Raul Manglapus of the Philippines and Mr Thorvald Stoltenberg of Norway.

A fourth foreign minister, Mr Ali Alatas of Indonesia, was proposed by his government yesterday.

Mr Brian Mulroney, Canada's prime minister, was also said to be among the official candidates, although he denied yesterday that he was seeking the job.

The UN Security Council was expected to resume discussions behind closed doors today. It hopes to be able to send a nomination to the General Assembly by the end of the month.

Mr Javier Pérez de Cuellar, the incumbent, completes his second five-year term on December 31. No secretary-general has served more than two terms, but in the event of a deadlock some diplomats say he might still be asked to remain in office for a year or two. An impasse could occur in the Security Council itself or as a result of a disagreement between the council and the General Assembly on a nomination.

The African states are conducting a vigorous campaign based on their contention that after three European secretaries-general, one Asian and a Latin American, the time has come for an African to occupy the UN's highest office.

There are 50 African members - and many more states, including China, which has veto power - that sympathise with this argument. A non-African might therefore find it hard to muster the necessary majority.

In a straw poll among council members, two African candidates - Mr Boutros Boutros Ghali, Egyptian deputy prime minister, and Mr Bernard Chidzero, finance minister of Zimbabwe - each received 10



Gro Harlem Brundtland: no indication of interest

votes, one more than the required majority in the absence of any veto.

Mr Kenneth Dadzie of Ghana, a long-time senior UN official, received seven votes.

African candidates who did not fare so well included former Nigerian president Mr Olusegun Obasanjo, Mr James Jonah of Sierra Leone and Mr Michel Doo Kingue of Cameroon, both UN under-secretaries-general.

Prince Sadruddin Aga Khan, who is in charge of UN relief work in the Gulf, has also formally allowed his name to go forward.

His aspirations were already known but he had not been an official contender.

Mrs Brundtland has been mentioned repeatedly for some months. She still has not given any public indication of an interest in the office. Mr Mulroney's name came up only recently as did those of Mr van den Broek and Mr Stoltenberg, a former UN official.

The identities of council member that proposed the new candidates were not disclosed.

France has been canvassing support for Mr Ghali, who is a Paris-educated lawyer, and Britain is said to be inclined to vote for Mr Chidzero, at least in early balloting.

World Bank refocuses its gaze on plight of the world's poor

DELIVERING his first big speech in Bangkok last week, Mr Lewis Preston, the World Bank's new president, made a point of affirming his "personal commitment" to poverty reduction in developing countries.

With the Soviet Union monopolising the attention of bankers and finance ministers at the IMF/World Bank annual meeting, Mr Preston was clearly trying to signal that he had not forgotten the bank's traditional clients in the third world. That said, the emphasis he chose to place on poverty relief came as a surprise.

After 40 years as a Wall Street banker, Mr Preston might have been expected to echo the US Treasury's line, which is that the bank's main goal should be to promote the private sector in developing countries. Failing this, he could simply have said that promoting economic growth was his principal aim, on the assumption that the poor would eventually benefit from "trickle down" effects.

Instead he stated unequivocally that poverty alleviation was the bank's "overarching objective".

If Mr Preston is serious, the bank could be entering a new policy phase. Mr Robert McNamara, the bank's energetic president in the 1960s and 1970s, regarded poverty reduction as his central task. But,

reflecting the tide of intellectual opinion, the bank's priorities shifted in the early 1980s.

With the expansion of structural adjustment lending, greater emphasis was placed on liberalisation of markets, privatisation of state enterprises and other measures intended to boost economic efficiency. The bank now seems to be reverting to its earlier view that growth *per se* is not enough.

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INTERNATIONAL NEWS

Yugoslav army chief edges country closer to all-out war

By Laura Silber in Belgrade

GENERAL Veljko Kadijevic, the Yugoslav federal defence minister, yesterday called for the immediate mobilisation of Serbian reservists in an apparent move towards all-out war against Croatia.

As the army came within three miles of the historic centre of Dubrovnik, the besieged Croatian port on the Adriatic coast, the army leader lashed out at what Serbia sees as an unacceptable political solution being forced on it by the international community.

At a meeting of the rump state presidency, made up of Serbia and its three allies, General Kadijevic denounced as "catastrophic" the European Community peace plan, proposed last Friday in The Hague, to create an association of six independent republics.

Yesterday the Netherlands, current president of the EC, said the Community would present a more formal version of its plan to the country's leaders at peace talks on Friday.

The presidents of Yugoslavia's six republics and its eight man collective federal presidency have been invited to a plenary session of the EC-sponsored Yugoslavia conference.

Gen Kadijevic told the state presidency "legal and political means" in addition to the mobilisation, should be used to "stop (those) seeking to impose an unacceptable solution on those nations who want to remain in Yugoslavia."

Backed by the presidency, he said the further mobilisation would halt "internal and foreign forces" through EC negotiations or on the battlefield, from "destroying Yugoslavia".

Gen Kadijevic criticised Germany for using "fascist methods" to "stage an attack on Yugoslavia for the third time this century".

His hardline speech called for the transformation of the

army - an announcement which may signal the creation of an army from Serbia and Montenegro, a close ally of Serbia.

Despite threats of economic sanctions and international isolation, Serbia under president Slobodan Milosevic appears ready with the army to stage an all-out war. There were fears of an imminent political crackdown in Belgrade, the Serbian and federal capital, to clamp down on opponents to the war. Men went into hiding fearing another wave of forced mobilisation throughout Serbia.

In a sign of General Kadijevic's plan to "stop the Croatian fascists", the federal army yesterday entered Kupari, just three miles south of Dubrovnik, according to Tanjug, the Belgrade-based news agency. Croatian radio claimed 20 federal soldiers were killed on Monday in fighting around Dubrovnik.

Tanjug also reported fierce

artillery and mortar duels

around Vukovar, eastern Croatia.

Croatian radio said 250 mortars and rockets pounded the town which has been under siege for two months.

Snow, rain and mud have

unleashed fighting in most of eastern and central Croatia.

But army assaults have virtually destroyed four tourist

resorts near Dubrovnik, under

siege for three weeks.

• In an attempt to compensate for an oil shortage caused by fighting in Croatia and a drop in deliveries from the Soviet Union, Yugoslavia in the first eight months of 1991 imported 1.6m tonnes of crude oil from Iran.

Mr Bozo Jovanovic, the acting minister for foreign eco-

nomic relations, said Iran was

expected to deliver 250,000

tonnes of crude oil and 133,000

tonnes of diesel and other oil

products each month until the

end of 1991.

EC insurance laws held up yet again

By David Buchan in Strasbourg

THE Socialist group in the European Parliament has again succeeded in holding up insurance legislation in protest at the failure of EC governments to pass labour welfare laws.

For the third time this autumn, the Parliament failed to act on draft legislation to create a single EC-wide licence for non-life insurance. At the

urging of the Socialist group, the Parliament voted to send the legislation back to committee, for further discussion of the 53 proposed amendments.

Mr Jean-Pierre Cot, the Socialist leader, said his group

saw no reason for "Merchant's Europe" to gall up ahead, while "Social Europe" marked time.

Socialist MEPs form the largest bloc in Parliament.

The Soviet military authorities informed Bonn of the plan to bring Mr Honecker, 78, to the Soviet Union only a couple of hours before the military aircraft left. German authorities were unable to prevent his removal, which Moscow said

he had received no assurances from the Soviet Union's justice ministry that Mr Honecker, brought to Moscow by the Soviet military in March, would be sent back.

Mr Kinkel said at a news conference he had told Soviet officials that Honecker, facing charges of manslaughter over the shooting of would-be refugees at the Berlin Wall, would be assured fair treatment.

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VW strategy to double sales in Japan by 1995

By Kevin Done, Motor Industry Correspondent, in Tokyo

VOLKSWAGEN, the leading European car maker, aims to double its sales of VW and Audi cars in Japan to around 100,000 by 1995.

Mr Carl Pihl, VW management board chairman, said yesterday that the group would have a network of nearly 300 sales outlets operating in Japan by 1992. It was studying the possible launch of its Spanish SEAT marque in Japan, later in the 1990s.

VW is investing in its Japanese sales and marketing operations, including Y27bn (\$121m) to set up a central parts warehouse and vehicle import centre at Toyohashi, south of Nagoya, scheduled to begin operations in the autumn 1992.

As another step in its Asian strategy, VW is also setting up a joint venture in Taiwan to assemble up to 30,000 vans a year. It is already developing two car factories, along with engine and transmission plants in China, and has recently opened its VW Asia Pacific regional office in Singapore.

VW has created a wholly-owned import subsidiary in Japan, Volkswagen Audi Nippon, and will have three sales channels: a dealer network of 120



Victims of the Cambodian civil war begging in the north-western town of Sihanoukville. The Cambodian peace agreement being signed in Paris today by 19 governments will formally put an end to nearly 13 years of bloody civil war and pave the way for the largest peace-keeping administration ever undertaken by the United Nations, writes Ian Davidson in Paris.

China to allow share purchases by foreigners

By Angus Foster in Hong Kong

CHINA is preparing to allow foreigners to buy shares in a state-owned company for the first time since the Communists came to power in 1949.

The opening share issue could get under way before the end of this year.

The Shanghai stock exchange, officially re-opened last December, is ready to approve the listing of \$350m special foreign 'B' shares in Shanghai Vacuum Electron Device, a TV tube maker. Approval had been held up pending clearance in Peking, where the authorities remain cautious about experiments with capital markets.

The new issue will be underwritten by the securities subsidiary of a state-owned bank and several foreign banks.

The move could speed plans by Shenzhen, China's other official stock market, to issue shares for foreigners.

Shanghai Vacuum is the biggest quoted company on the Shanghai exchange, where nine stocks are listed, with up to 40 per cent turnover from bond trading. The company is seen as well managed and entrepreneurial, but investors in Hong Kong remain cautious about developments in China.

Indonesia says forest fires under control

By Emil Salim in Jakarta

PAKISTAN is planning to privatise its three remaining public sector banks and two government-owned development finance institutions, it said yesterday. Farhan Bokhari reports from Islamabad.

Newspaper advertisements from the government's privatisation commission invited offers by November 30, to buy shares in the banks and institutions.

The banks offered for sale are Habib and United, the two biggest public sector banks, and National Bank of Pakistan.

The financial institutions are the Industrial Development Bank of Pakistan and National Development Finance Corporation.

Their sale would successfully complete privatisation of Pakistan's five public sector

banks, four of which were taken under state control in the early 1970s.

Habib bank has a total of 1,504 branches and a staff of more than 27,000.

Since the privatisation programme began early this year, two banks have been sold. They are the Muslim Commercial Bank and Allied Bank.

The move was seen as a way to step up the pace of the country's privatisation programme.

This week, the government plans to sell 24 public sector factories to investors selected from a tender which closed last week.

However, it is becoming increasingly clear that an earlier target of selling 115 factories by the end of this year is not likely to be achieved.

Tokyo lifts Pretoria sanctions

By Emiko Terazawa in Tokyo and Patti Waldmeir in Johannesburg

THE Japanese government has lifted economic sanctions against South Africa, including bans on the import of gold coins and steel, direct investment and loans. Air links will also be resumed.

Mr Misaji Sakamoto, the chief cabinet secretary, said Japan welcomed South Africa's establishment of a non-racial democracy, and regarded the reform process as "irreversible".

Mr Sakamoto said the government was considering inviting South Africa's President FW de Klerk to Japan in the near future.

Sanctions on new direct investment and loans to South Africa were implemented in

1969, followed by additional sanctions on gold coin, steel and iron imports in the 1980s.

Tokyo also advised companies to exercise "self-restraint" in trade with South Africa after Japan faced mounting international criticism when trade with South Africa surged to \$1.1bn in 1987. Two-way trade totalled \$3.22bn in 1990.

Japanese companies have been moving to reinforce relationships with South Africa ahead of the government's move.

The lifting of sanctions is likely to have little immediate impact on trade between the two countries, or on investment, according to South African business and trade organi-

Mozambique rebel pledge on repair of power lines

By Ian Davidson in Paris

WORK on rehabilitating the power line between the Cahora Bassa hydro-electric scheme in Mozambique and South Africa could start next year, after pledges from Renamo, the Mozambique rebel movement, to stop sabotaging the line, Phillip Gavith reports from Johannesburg.

Prior to sanctions, Japan was South Africa's largest trading partner. Last year, Japan had fallen to fourth place, behind Germany, the UK and the US.

Japanese direct investment in South Africa is also likely to be limited. Businessmen said political instability in South Africa, coupled with worries over the economic policies of a future black government, were likely to limit investment from Japan.

Finance almost in place. So far, South Africa and Italy have offered loan facilities of \$23m and \$10m respectively, although the details of government guarantees for these loans have still to be resolved.

The World Bank has said it will make up the difference, but is anxious that the project should get as much alternative finance as possible. If all goes according to plan, the rehabilitation work will be complete in about three years time.

South Africa has agreed to sell 500MW of its allocation to Zimbabwe until 2003. This is because South Africa has excess generating capacity until then.

Delhi reform faces test by Coca-Cola

By David Housego in New Delhi

INDIA'S still lukewarm conversion to western capitalism faces its sternest test yet, with the announcement yesterday that Coca-Cola is seeking to re-enter the Indian market.

The US soft drinks maker quit India in 1977 rather than accept the then government's demand to cut its equity in its operations to 40 per cent. Its first attempt to return was rejected by Mr V.P. Singh's government over a year ago.

Under proposals put forward to Mr P.V. Narasimha Rao's Congress administration yesterday, Coca-Cola will hold only a minority stake in a joint venture to be set up by Mr Rajan Pillai, the British-based Indian industrialist, and Britannia Industries, the Indian food processing group of which he is chairman.

It is the first time Coca-Cola has agreed to a minority stake in a venture making soft drink concentrates.

Mr Pillai, who has already held informal talks with ministers and officials, said he was "confident" of the proposal being approved. The return to India of IBM, which recently said it was establishing a joint venture with the Tata industrial group, and Coca-Cola,

would send a "big signal" to business worldwide, he said.

The Coca-Cola facility is being linked to a big export project. Mr Pillai says he is ready to shift a substantial part of his snack food processing business from Singapore to India. The Britannia group processes and exports from Singapore cashew nuts and a variety of snacks. It needs to relocate its manufacture because of high costs in Singapore.

Under the proposal, a new company, Britco, will invest \$2m (£1.15m) in setting up a soft drinks and food processing facility in the western state of Maharashtra.

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UK NEWS

Japanese storm leaves London insurers with damage claims of over Y373bn Insurance market faces heavy loss over typhoon

By Richard Lapper

THE London insurance market faces its heaviest loss this year as a result of damage caused by one of Japan's most powerful typhoons last month.

Typhoon 19, which hit northern and southern Japan at the end of September, has caused losses of over Y373bn (£1.25bn).

"It is the worst insured loss they have ever sustained and the biggest loss that Japan has ever produced for the worldwide insurance market," said one London reinsurance broker.

He said the loss was roughly equivalent to the devastating European storms of October 1987 and January 1990.

"It is six to eight times worse than anything the Japanese market has ever seen before," another London broker added.

Reinsurers could be asked to pay as much as £300m of the total loss, with Lloyds and the London market companies

picking up as much as half the tab. European reinsurers are also thought to be heavily involved.

So far 1991 has been relatively free of very heavy weather catastrophes in sharp contrast to 1989 and 1990 when London insurers were hit by a string of multi-billion dollar weather catastrophes.

Typhoon 19 hit the southern island of Kyushu before turning back across the Sea of Japan to the northern islands of Honshu and Hokkaido.

The typhoon is said to have been the third strongest wind ever to have hit Japan and was unusual in being accompanied by intense rainfall.

Nagasaki, the home of Mitsubishi industries, sustained some of the heaviest losses.

A claim lodged by Mitsubishi with its insurers, Tokyo Marine & Fire, the country's largest insurer, alone amounts

to about £45m.

According to figures produced last week by the Japanese Non-life Insurance Association insured losses to domestic and small commercial property amounted to Y240bn; to motor vehicles - Y30bn; to marine hull and cargo losses Y15bn; and inland marine Y5bn.

The mutually-owned agricultural insurer, Zenkyoren, has reported its losses from crop damage at Y85bn.

When the scale of the physical damage caused by the typhoon became known, it was feared that the impact on foreign reinsurers might be greater but Japan's domestic insurers appear to have been taken by surprise by the size of the loss and had bought inadequate reinsurance protection.

The Japanese market only began to insure against wind damage in 1984.

Opposition pledge on financing for trains

By Richard Tomkins, Transport Correspondent

MR JOHN Prescott, Labour's transport spokesman, yesterday committed a Labour government to using private sector finance to buy 2160 new trains for north Kent commuter services.

He invited international financial institutions to come up with proposals for a leasing deal which would enable a Labour government to authorise the purchase of the trains on the day it took office.

The 188 Networker units would be put into service on Network SouthEast commuter services on the Dartford and Orpington lines out of London's Charing Cross and Cannon Street stations.

British Rail (BR) has already won government approval to order the trains. However, it has been unable to do so because it has run out of money and the government will not let it have any more.

Mr Prescott told a European money conference in London that Labour would allow BR to lease the rolling stock from a financial institution over a period of 15 to 20 years.

Only the annual payment would have to be met by BR, so it would not have to meet the full cost of the rolling stock, up front and there would be no limits.

"This will be a pilot project

in line with Labour's previous statements on exploring innovative ways of using private finance to invest in railways, which are common in Europe and the US," Mr Prescott said.

The government's attempts to negotiate a lengthy transition period before duty-free shopping is abolished within the European Community is coming under fire from the pro-European wing of the Tory party.

Mr Adrian Musto, electricity purchasing manager at East Midlands Electricity, believes the market will be liquid enough to support at least one broker. "We don't see the new market as a replacement for existing contracts," he said. "It is better to see it as a fringe market which will only need a couple of per cent of the total volume in contracts traded in the industry. In that context, National Power and PowerGen will not be dominant."

The market's twenty founder members, which include the regional electricity companies, the electricity generators, the two Scottish electricity companies, the National Grid Company, and Electricité de France, are already testing the market in dummy trading through GNI. "The mainstream participants will be from the wholesale electricity industry," says Mr Anthony Norton, a director of GNI.

Overseas queue forms to join gilts

Simon London, reports on UK government bonds since Big Bang

BIG BANG

The first five years

THE post-Big Bang era has been a torrid time for participants in the UK government bond market, as years of net debt repayment by the Treasury drained liquidity from the market.

The amount of UK government securities outstanding fell from a peak of £141bn in 1988 to £122bn in January of this year. Adjusted for inflation, the fall is even sharper.

The number of institutions making a market in gilts fell from 27 in 1985 to 15 this year. The amount of capital committed to the market fell from £200m to £400m over the same period. Of the remaining market-makers perhaps half maintained trading activity, the rest entered a state of near-hibernation.

However, the years in the wilderness appear to be over. Government borrowing from the capital markets is set to run at around £1bn per month this year according to Treasury estimates, more according to City economists.

Fresh government bond issuance is essential for market turnover and long-term profitability.

The market-makers made a combined profit of £60m last year, the first since before Big Bang. The return on capital employed may be modest, but it is great improvement on combined trading losses of £200m between Big Bang and the end of 1988.

In addition, overseas institutions are forming an orderly queue to join the market.

At the head is Deutsche Bank, Germany's largest institution and one of the world's four triple-A rated commercial banks.

Other institutions believed

to be considering joining the ranks of gilt-edged market-makers include Nikko and Yamaichi Securities of Japan, and Morgan Stanley of the US.

While improved liquidity could help restore the market-makers to profit, increased overseas buying of gilts is the pot-of-gold at the end of the ERM rainbow.

Deutsche cited sterling's entry to the European exchange rate mechanism (ERM) as the spur to its entry to the market. It has a large European client base of institu-

tional and retail investors and hopes to be the conduit for a flow of UK government bonds into continental Europe.

Market participants hope that the ERM will lead to a reduction in inflation, making sterling bonds a far more attractive investment than in the past for both UK fund managers and overseas investors.

The run-down of UK institutional investment in bonds was dramatic during the 1980s. In 1978, UK pension funds invested 29 per cent of their portfolios in fixed interest stocks, compared with 4 per cent in 1990. This run-down of bond market holdings is ascribed to the shrinkage of the gilt market and scepticism that inflation had been eliminated.

If the government is prepared to move to a 2% per cent "narrow band" within the ERM, overseas buying of gilts could take another leap forward. In addition to providing further protection against short-term foreign exchange movements, the move would demonstrate that the government is serious about maintaining the DM2.95 central rate in the longer term.

A further question is whether established UK companies will have the balance sheet capacity to defend their

devaluations have made sterling bonds a risky investment.

Sterling's membership of the ERM is a "broad" band, allowing a 6 per cent movement against the D-mark around a central rate of DM2.95, has already attracted overseas buy-

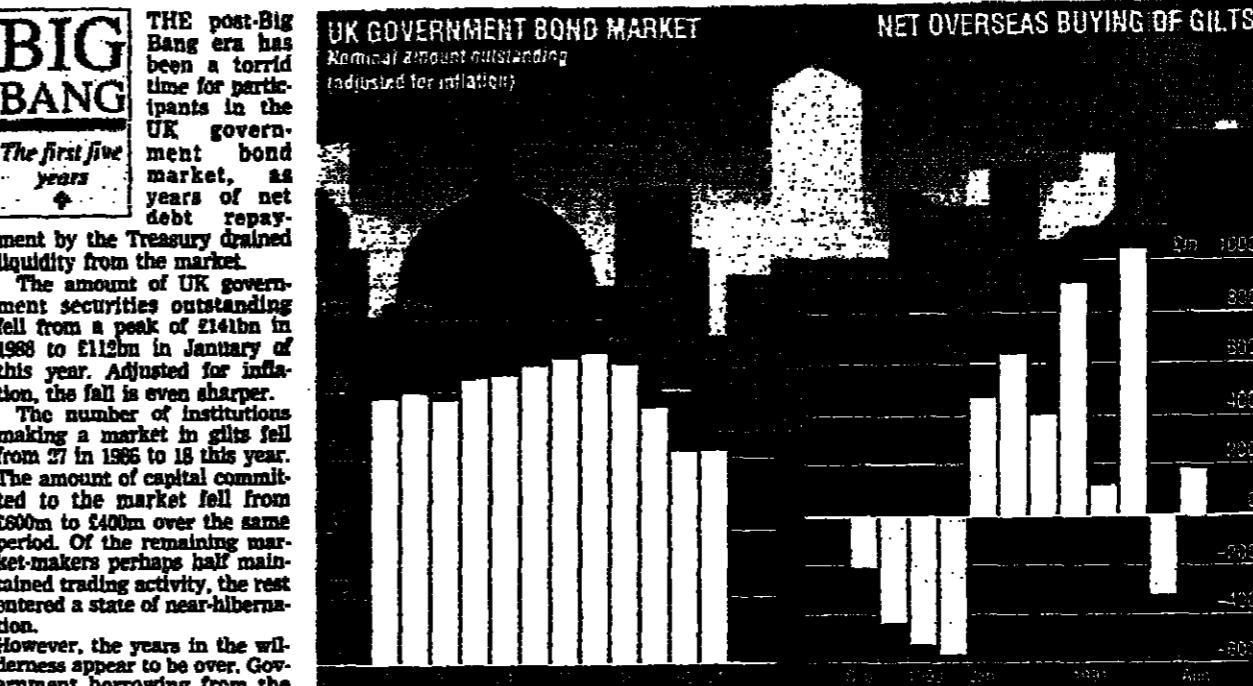
ers.

Government figures show that overseas investors have been consistent buyers of gilts this year, other than a brief bout of profit-taking in July, adding £1.5bn to holdings up to the end of August.

In the last quarter of 1990, before sterling's membership of the ERM in the current band had achieved credibility, overseas investors were net sellers of UK government bonds to the end of August.

Nomura and Daiwa, which joined the gilt market in 1988, have also taken a fairly cautious approach. Nomura's capital commitment, at around £220m, also places it in the bigger second tier market-makers.

But for the smaller companies an overseas challenge could be more serious. Profitability has been restored to the market as a whole, but only just. Their optimism is tempered by the recognition that, despite the shake-out of the past five years, competition remains intense - and will get more so.



UK broker to launch world's first forward market in power

By Julian Sychra

A BRITISH brokerage house is to launch the world's first forward market in electricity next week in a move which will allow power companies to protect themselves from wholesale price fluctuations.

The new over-the-counter market, operated by GNI, the derivatives broker subsidiary of Gernert & National, the London-based discount house, will open at a time when many electricity companies are criticising the operation of the wholesale market - the so-called pool.

Prices in the electricity pool, where regional electricity companies buy their power, have risen by 20 per cent in the past year. But the new market will enable producers and consumers to hedge against these changes through new Electricity Forward Agreements (EfAs).

The regional electricity companies already agree contracts with the generators, the two large electricity generators, National

Power and PowerGen.

Mr Adrian Musto, electricity purchasing manager at East Midlands Electricity, believes the market will be liquid enough to support at least one broker.

"We don't see the new market as a replacement for existing contracts," he said. "It is better to see it as a fringe market which will only need a couple of per cent of the total volume in contracts traded in the industry. In that context, National Power and PowerGen will not be dominant."

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"I Think We Can Build A Better Airplane." Wm. Boeing, 1914

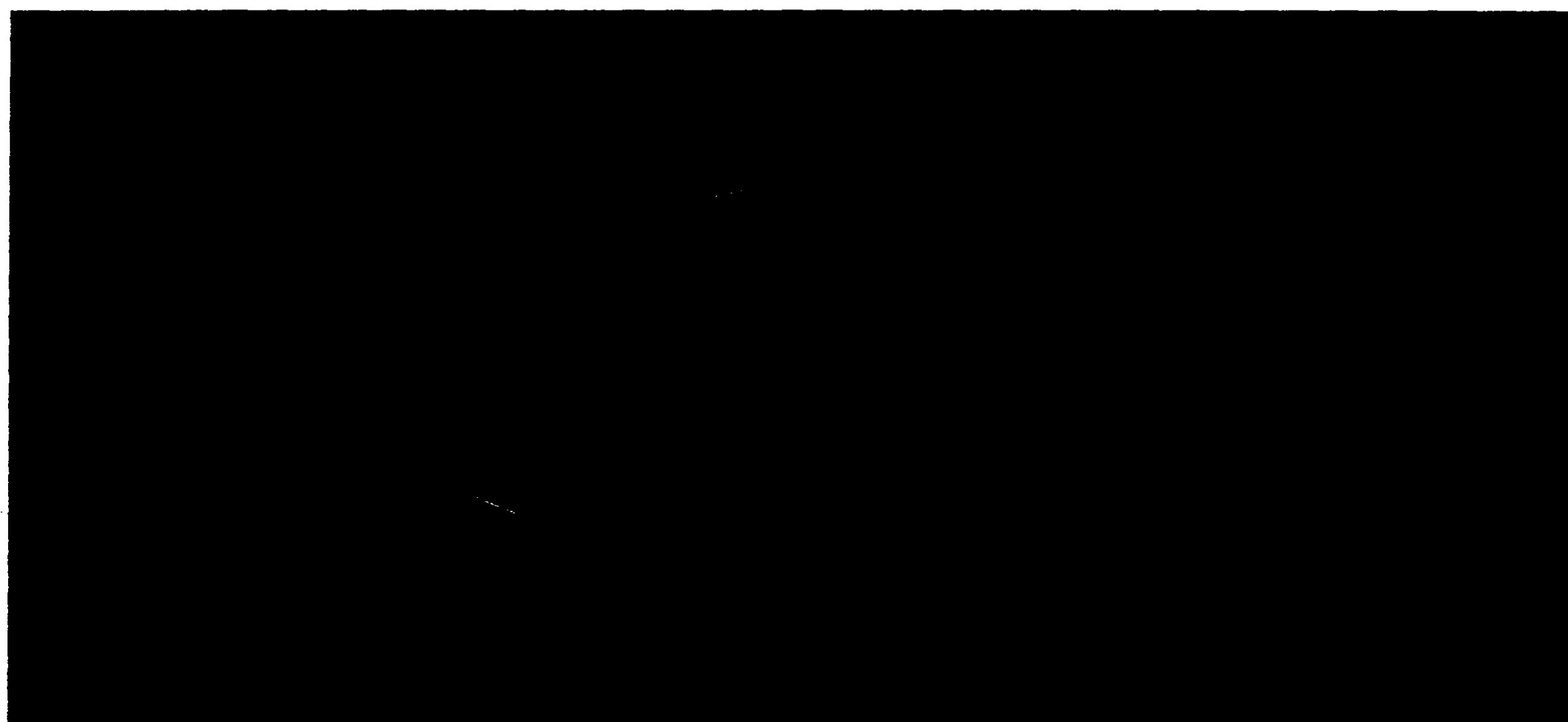
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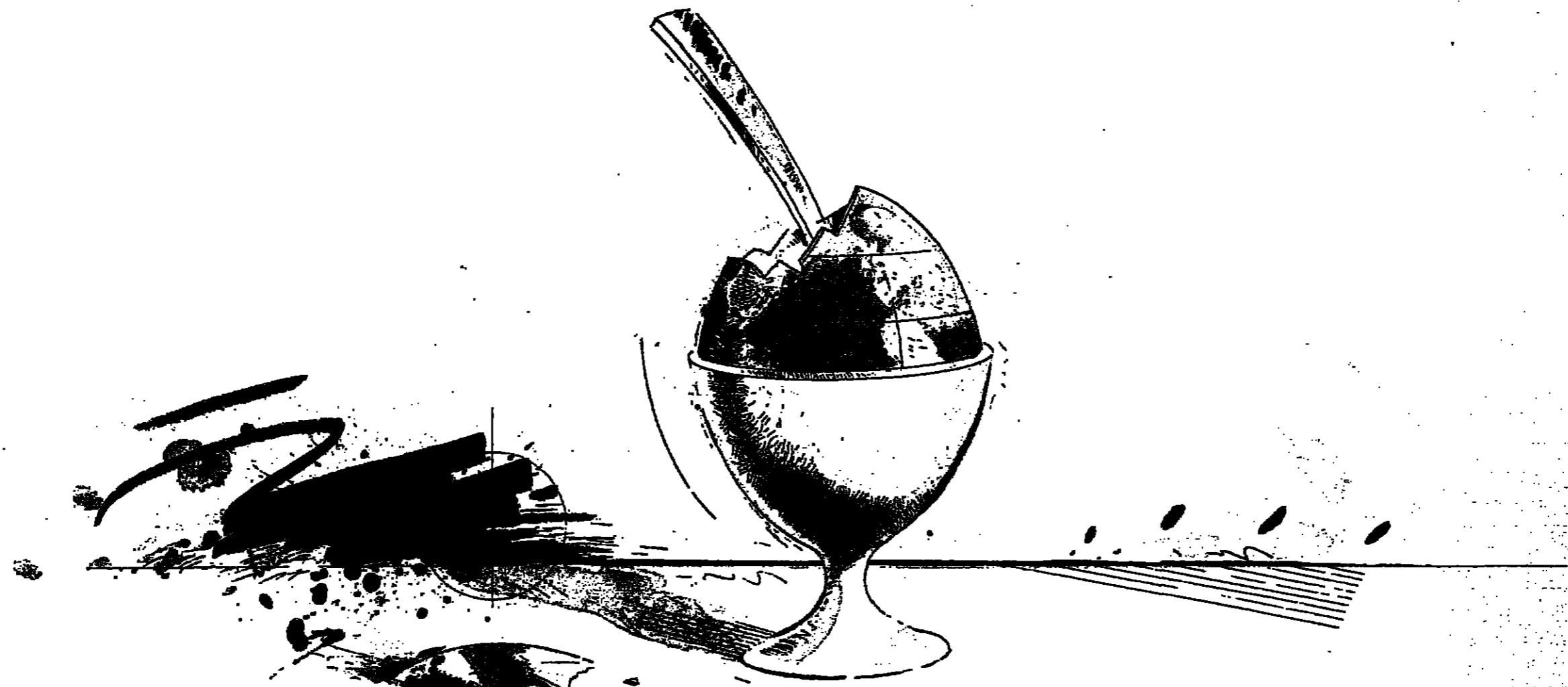


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MANAGEMENT

For the first time in Britain, 50 organisations - including blue-chip names such as Sainsbury, ICI, British Airways and American Express, will next week publicly pledge to improve the position of their female workforces during the remainder of this century.

The occasion will be surrounded by full prime-ministerial panoply. John Major, who will launch the project on Monday, is expected to use the occasion to raise substantially the government's profile in sex equality issues.

The project - under the title Opportunity 2000 - is not, however, the brain-child of the government or Equal Opportunities Commission. It is the result of 18-months' work chiefly by private sector companies involved in Business in the Community (BITC), the voluntary organisation for business initiatives. Liz Burch, the campaign's director, describes Opportunity 2000 as "absolutely rooted in business needs and business-driven".

The 50 companies which have so far joined the campaign will pool ideas on good practices and share research and consultancy on equal opportunities for women. Most important, they have already developed - with help from BITC - goals and practical action plans for the employment and promotion of women within their organisations.

The initiative is timely. A

succession of studies and reports over the past two years have highlighted the slow progress of women in the

A boost for the poor relations

Diane Summers reports on Opportunity 2000, a UK initiative aimed at increasing women's contribution to business



workforce and fuelled debate. The latest of these studies, published by the EOC last month, provides a grim snapshot of the current position of women employees.

Britain has one of the highest female participation rates of any workforce in the European Community: 53 per cent of the workforce is female and the proportion is steadily rising. But, at the same time, the gap between male and female earnings is wider than in other EC countries. The EOC's report also highlighted the fact that women still hold only 12 per cent of senior posts.

Joanna Foster, who chairs the EOC, sums up the position: "The challenge is not about the quantity of women in the British labour force, it is about the quality of work they are asked to do. Women continue to get less and lower level training,

less pay and fewer senior jobs than men."

Opportunity 2000 is not, however, primarily about social justice but is based on the premise that British business is not taking full advantage of the economic potential of women in the workforce.

Business arguments revolve principally around issues of maximising resources, reducing labour turnover, attracting the best talent and being in a position to meet customers' needs.

J Sainsbury, one of the 13 private sector companies involved in BITC's initial task force to develop and launch the initiative, has used the reduction of wastage as a strong internal argument for pursuing equal opportunities goals.

Two-thirds of Sainsbury's 95,000 UK employees are female; the company wants to see investment in women's training and development maximised.

John Adshead, Sainsbury's group personnel director, argues that over the next decade the key factor that will give some organisations a competitive advantage will be their ability fully to use all their employees.

The research identifies four key processes to achieve change within organisations:

• First, the demonstration of commitment to change needs to come from the top. In cul-

tures competing for a diminishing number of young recruits; those which are able to attract and retain female employees will have the advantage.

British Airways, another lead player in Opportunity 2000, uses some of the same arguments to support its case. Added to that, airlines have found that equal opportunities programmes have slotted in well with wider culture change programmes focused around quality and customer service of the kind also undertaken, for example, by BT and BP.

Overall, one of the strongest messages that will come out of the Opportunity 2000 campaign is that equal opportunities initiatives have often been treated as poor relations compared with other major cultural change programmes.

A comparative study of the two types of programme carried out for the project under the direction of Valerie Hammond, head of Ashridge Management Research Group, examines over 100 organisations in the UK and elsewhere in Europe, as well as in North America and Australia.

The research identifies four key processes to achieve change within organisations:



Lady Elspeth Howe (left) chairman, and Liz Burch, director, Opportunity 2000 rooted in business needs and business-driven

atural change programmes, the starting point is often the vision of the chief executive or senior management team and the process springs from pressing business needs.

By contrast, equal opportunities initiatives are often led by comparatively junior figures and may be introduced because of legal requirements or to solve a temporary problem, such as skills shortage.

• Second, steps have to be taken to overcome the organisation's status quo, and to address fears and concerns of the workforce. Cultural change programmes usually begin with a radical plan of action, implemented across the whole organisation, with clear rewards for achievement of desired behaviour and penalties for not conforming.

The experience of many working on equal opportunities programmes is that efforts tend to be selective and adopted half-heartedly, with few goals and little accountability.

quotas and positive discrimination.

Most organisations, particularly in the private sector, still fear that setting numerical targets for the employment and promotion of women is tantamount to introducing quotas. Many feel that a male backlash could be the result of any suggestion that women are getting jobs because of quotas rather than on merit.

John Birt, deputy director general of the BBC and another leading member of the Opportunity 2000 initiative, has been one of the few to make a public commitment to numerical targets. The BBC has said that it wants to see 40 per cent of middle management jobs occupied by women by 1996.

Last year, when the targets were announced, 10 per cent of senior BBC managers and 15 per cent of middle managers were women.

A minority of the participating companies are opting for numerical targets. British Airways and National Westminster Bank are likely to be in favour; Sainsbury and the publishing group Reed International, for example, are expected to be opposed.

Barr is anxious to move the spotlight off numerical targets alone during the launch. "One of the exciting things is the diversity - which means that not all the goals will be numerical. But that doesn't mean they won't be just as meaningful - or just as measurable. We'll be following them through until the end of the century and for as long as is needed."

Getting sex out of the office

Lucy Kellaway reports on EC moves to formulate a policy on sexual harassment

Ten years ago most employers did not know what sexual harassment was. Now they may be uncertain whether to say HARAssment or HarASment, but they can no longer avoid the issue. Even without the example of Judge Clarence Thomas and Professor Anita Hill in the US, European companies are starting to realise that something needs to be done.

Next week the European Commission is due to bring out a code of conduct for companies and trade unions, and at the beginning of next month ministers and policy experts from the EC will get together for a three day sexual harassment extravaganza in the Netherlands. Everybody agrees that the taboo surrounding sexual harassment must be broken and that it is up to companies to act.

Despite such attention, there is still some confusion over what sexual harassment actually is. Most definitions centre around the idea of sexual behaviour that is either physical or verbal and which is unwelcome to its recipient. Forbidding sexual aggression, displays of pornographic pictures, and bottom-pinchching clearly count as harassment, but cheek-kissing on parting, or eyeing up and down are more doubtful cases.

However defined, the problem is a serious one. A survey conducted earlier this year by Alfred Marks, a UK employment agency, showed that a hair-raisingly high 60 per cent of 5,000 of its employees had experienced some kind of sexual harassment during their working lives, most of them several times. Some victims said they became embarrassed and humiliated, others angry and bad-tempered. People suffer, it seems, but do nothing about it. Only one in 20 complained to personnel departments, and in half the cases nothing was done as a result.

The main aim of the EC's code of conduct is to improve corporate practice. At first sight its guidelines seem so obvious as to be barely worth spelling out. However, as the vast majority of private companies - 80 per cent in the UK, according to Alfred Marks, and even more elsewhere in Europe - have no policy to deal with sexual harassment at all, guidance is evidently needed.

In particular, the code recommends that companies:

- put out a clear statement of principle condemning all harassment so as to prove to employees that it takes the matter seriously;
- train managers to deal with problems;
- set up informal and formal avenues for complaint;
- provide advice for victims;
- set up a system for investigating complaints;
- discipline culprits.

So far ICI and the big clearing banks have taken the lead among private sector employers. However, it is not certain whether their schemes are having much effect. ICI's policy - announced earlier this year - fulfils many of the guidelines. It issued a statement deplored any "unwanted conduct with sexual connotations, whether physical or verbal, which is offensive to the recipient".

Victims are encouraged to lodge complaints with their immediate superior, or with the personnel department. The

company promises that all allegations will be investigated "impartially and confidentially" and that disciplinary action will be taken against offenders. Each manager is responsible for making sure the policy is put into practice.

Despite having done all the right things, ICI says that so far it has not received a single complaint. "We do not have a problem; there have been no cases so far," says a spokesman. However, it is hard to believe that there have been no squalid incidents in an organisation that employs more than 130,000 people worldwide; perhaps victims still do not dare to speak out.

The public sector has taken firmer action against sexual harassment, and its policies tend to be broader than those of the private sector. Leicester City Council has specially trained a number of women to act as "listening posts" for victims to talk to. Their task is to advise and act as confidantes; the response has been so overwhelming that some of the confidantes have complained of stress from so much listening.

Although compliance with the EC code of practice is only voluntary, UK companies have a strong incentive to take account of it. The existence of a policy on sexual harassment will provide some protection should the company find itself hauled before an industrial tribunal. An employer may be held responsible for sexual harassment if it does not have any policy of prevention.

There is no specific law against sexual harassment in Europe - indeed it is not mentioned in law at all. However, since a court decided in 1986 that sexual harassment could be illegal under the Sex Discrimination Act, a relatively large body of case law has been built up in the UK, but in the rest of Europe there is no legal recourse for victims.

Although forms of legal redress may be inadequate and compensation slim (up to £10,000 in the UK), tightening up the law is not the answer. "Most women who have been subjected to sexual harassment just want it to stop - they don't want to get their pound of flesh at a tribunal," says Jayne Monkhouse of the Equal Opportunities Commission.

A lasting solution to the problem of sexual harassment is not going to come quickly. As the EC's code of conduct makes clear, sexual harassment is part of the bigger issue of the unequal treatment of women at work; corporate policies are only likely to succeed if they are linked to schemes to improve the lot of working women.

Things have changed, but there is still plenty of room for them to change more. According to Michael Rubenstein, co-editor of the Equal Opportunities Review, Europe fails the ultimate test. "If there were a Ms Hill here in 1991, would she have dared to speak up? The answer must be NO."

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BUSINESS AND THE ENVIRONMENT

Every minute, day and night, the enormous chimney which dominates the skyline of Sudbury, Ontario, belches more than a tonne of sulphur dioxide into the crisp air above the Canadian Shield. Superstack, as the 1,250 ft-tall structure is known to the locals, unmistakably identifies its owner, the Toronto-based mining group Inco, as the western world's biggest nickel producer, and also North America's worst single source of acid rain.

Inco is about to take a big step towards cutting its contribution to the continent's air pollution problem. The Prince of Wales will be in Sudbury, 400km north of Toronto, tomorrow to inaugurate the centrepiece of a C\$500m (E300m) project which is designed to reduce Inco's sulphur dioxide emissions by 60 per cent within the next three years.

Prince Charles will press the button on the first of two new furnaces. The oxygen-fired process is widely regarded as among the most energy-efficient and environmentally acceptable ways of smelting sulphur-based ores.

Inco's investment, which involves modifications to its milling and concentrating operations, has been prompted as much by environmental pressures as commercial factors.

Peter Garritsen, the project's manager, says: "We want to maximise the economic return,

Bernard Simon describes Inco's plans to cut the sulphur dioxide emissions at its Ontario plant

Fired up with a green flame

and at the same time do the right thing. We understood that the time was going to come anyway."

Inco declines to reveal the impact of the project on its production costs. It says, however, that with a modest 6 per cent return expected from the new smelters, this part of the project can be justified only on environmental grounds.

The tall chimney, which is as high as the Empire State building, improved local air quality by pushing sulphur dioxide higher into the atmosphere, where it could be carried away by high winds.

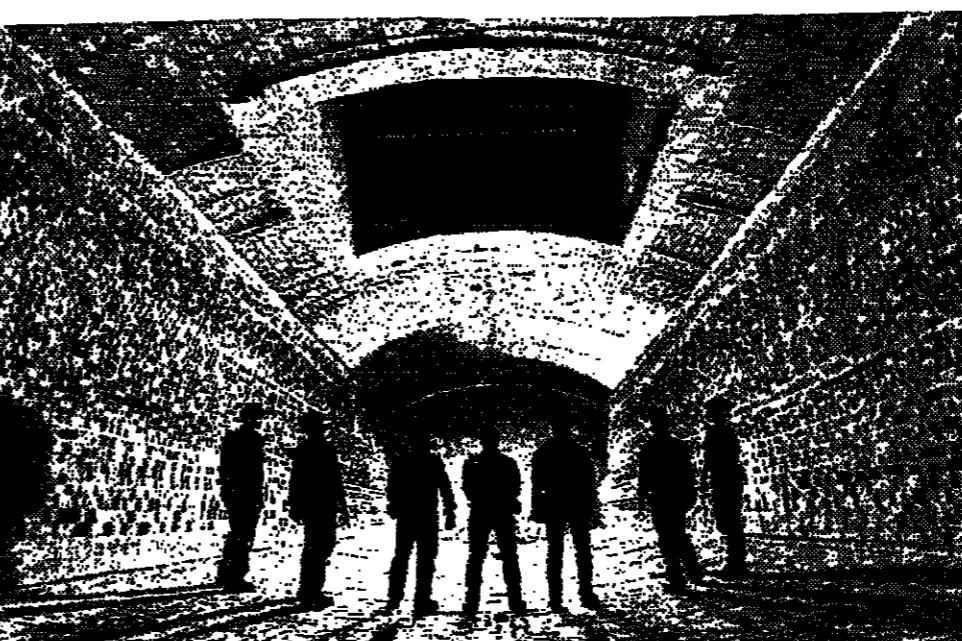
While the chimney may have helped clean up the air around Sudbury, it has passed Inco's pollution problem on to communities in other parts of the continent.

Inco developed a more acceptable solution during the 1980s by adapting to nickel extraction the oxygen flash-smelting technology which it already used for copper. Nearly every pound of nickel mined brings with it eight pounds of sulphur.

resulting in a spontaneous chemical reaction, which separates molten metal from the sulphur and iron-bearing pyrrhotite. Inco initially expected oxygen flash-smelting to raise the sulphur extraction rate from 70 to 80-85 per cent.

But the Ontario government set a tougher goal, insisting that a 90 per cent containment rate be reached by 1994. Achieving that target means that Inco must cut emissions through the Superstack by almost two-thirds, from 665,000 to 265,000 tonnes a year.

The oxygen flash furnaces have two environmental advantages. First, combustion is provided by clean oxygen, rather than fossil fuels, such as natural gas or coal. Second, the furnace captures large amounts of highly concentrated sulphur dioxide. The SO₂ is converted into sulphuric acid and liquid sulphur dioxide, which is then sold to a variety of industrial customers.



Inco engineers study the brickwork inside one of the new oxygen-fired flash furnaces

of industrial customers.

The new process has substantial costs, however. In particular, the higher the pyrrhotite content extracted from the ore, the larger the amount of nickel that goes out with it. While new milling technology has raised the proportion of sulphur eliminated from the ore prior to smelting from 52 per cent to 87 per cent, Garritsen says the process will result in a "not insignificant" reduction of nickel recovery.

The company now spends

about C\$1m (E500,000) a year to plant grass and trees on its tailings dumps and in other areas around Sudbury. Ellen Heale, Inco's environmental co-ordinator, estimates that the company has planted more than 600,000 trees in the past decade. The local municipality has put in another 1.2m.

Besides replanting the tailings dumps, Inco is gradually turning the 5,000-acre site into a wildlife habitat. It has

brought in 168 Canada geese

goslings. A black bear and numerous foxes have also found a new home on the reclaimed dumps. With the first phase of the sulphur dioxide abatement project about to come on stream, Ontario has already asked Inco to examine the feasibility of cutting its emissions still further beyond 1994 - to 175,000 tonnes a year.

The company doubts, however, that this target can be reached without an unacceptable dent in profits. "If we go beyond 90 per cent at this time," says Garritsen, "we'd be building large facilities for a little bit of extra sulphur."

Inco is also nervous that by putting extra supplies of sulphuric acid and sulphur dioxide on the market, it would depress prices for these two by-products. The bigger question is whether Inco's costly project will make a significant contribution towards cleaning up the air over the industrial heartland of North America.

Inco may be the largest single source of sulphur dioxide, but its emissions are minuscule in relation to the total. When weak metal markets forced the company to curtail production at Sudbury sharply in 1982, there was no measurable impact on the amount of sulphur dioxide in the air.

Even in Sudbury, the impact of the project will be limited. As Heale puts it: "The people on the street will see an improvement in their lifestyle. But they will see less smoke coming out of the stack."

to recover such wastes like phosphorous, which are left behind when making pulp. The phosphorous could be commercialised in the future and sold to the market as a fertiliser."

Kettunen believes that enzymes could also help reduce costs at a pulp mill by making the bleaching process simpler. Instead of having five different bleaching stages, each of which costs FM200m to build, a pulp mill of the future would only require two stages.

"Apart from being cheap and clean to run, my vision of a modern Scandinavian pulp mill of the next century would have two production lines with a combined annual capacity of 1m tonnes," he said. "One of the production lines would be for producing softwood and another for hardwood pulp. With the help of biotechnology, we would be able to reduce pollution economically."

Even with enzyme help, the malodorous side to making pulp will remain. "Pulp mills will also smell in the 21st century," said Kettunen.

Modern mills take an axe to pollution

Enrique Tessieri examines Finland's efforts to discover cleaner ways of producing pulp

some once heavily polluted lakes.

But strict adherence to environmental standards is costly. In Finland, a new pulp mill with an annual capacity of 500,000 tonnes costs FM2.5bn (E250m) to build. Of this sum, FM500m alone would have to be spent on anti-pollution devices.

Pulp is produced by cooking, washing and then bleaching wood. In Finland, the cooking process is done using sulphite, which is an alkaline chemical. Other countries use sulphite, which is acidic and causes more environmental pollution. Finland is gradually phasing out its older sulphite mills.

A further advantage of using sulphite is the quality of the pulp that is produced. Although sulphite mills

will add 5 per cent to the price of paper.

Finland laid the foundations of research in chlorine-free bleaching as early as 1973, when development work on oxygen, peroxide and biological bleaching began.

Six years ago, however, the Technical Research Centre of Finland's Biotechnical Laboratory (TRCBL) and the Finnish Pulp and Paper Research Institute instigated research on biological bleaching. Other companies like Alko and Cultor, two enzyme groups, also played an important role.

The Finns are not the only ones producing chlorine-free pulp. Germany's sulphite mills, as well as two sulphite pulp mills in Sweden and one mill in Spain, also produce chlorine-free pulp.

Kettunen believes that making chlorine-free pulp with enzymes is more environmentally friendly than what is produced at Germany's sulphite mills.

Since sulphite mills require greater amounts of water than sulphite mills to produce pulp, they also discharge more wastes.

Liisa Vilkkari, a TRCBL biotechnologist, says that the enzymes used in making chlorine-free pulp do not cause damage to the environment. "The quantity of enzyme is so small that they do not cause any risks," she explained.

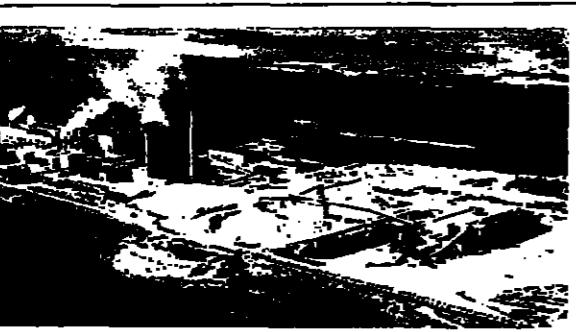
Metsä-Botnia aims to implement its new chlorine-free technology over the next three to four years, according to Kettunen. The new Metsä-Botnia mill at Rauma will start production in 1992 and have an

annual capacity of 500,000 tonnes.

Metsä-Botnia hopes to produce 4,000 tonnes of chlorine-free pulp this year and 40,000 tonnes in 1992. The main markets for the product will be Germany, the Benelux countries and Finland.

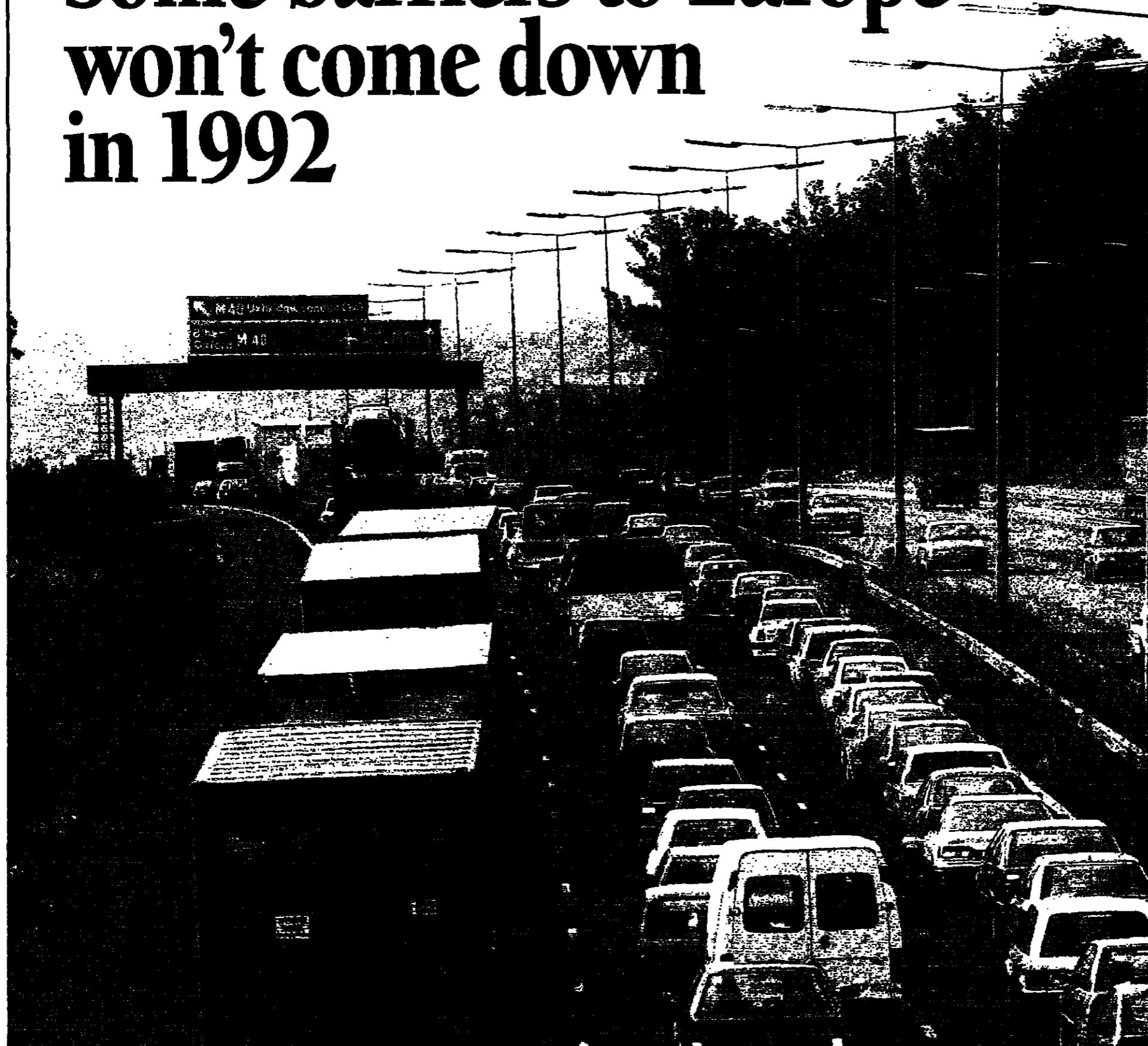
Kettunen believes that producing chlorine-free softwood pulp with enzymes is only one important step in the right direction. "The ultimate breakthrough," he explains, "will happen when we can also produce chlorine-free pulp from hardwood, and when enzymes will help us to solve the waste water problem."

Kettunen believes, however, that it will take 10 to 15 years to solve the waste water problem. "By then, biotechnology will enable the pulp industry



Metsä-Botnia's pulp plant aims to be chlorine-free by 1992

Some barriers to Europe won't come down in 1992



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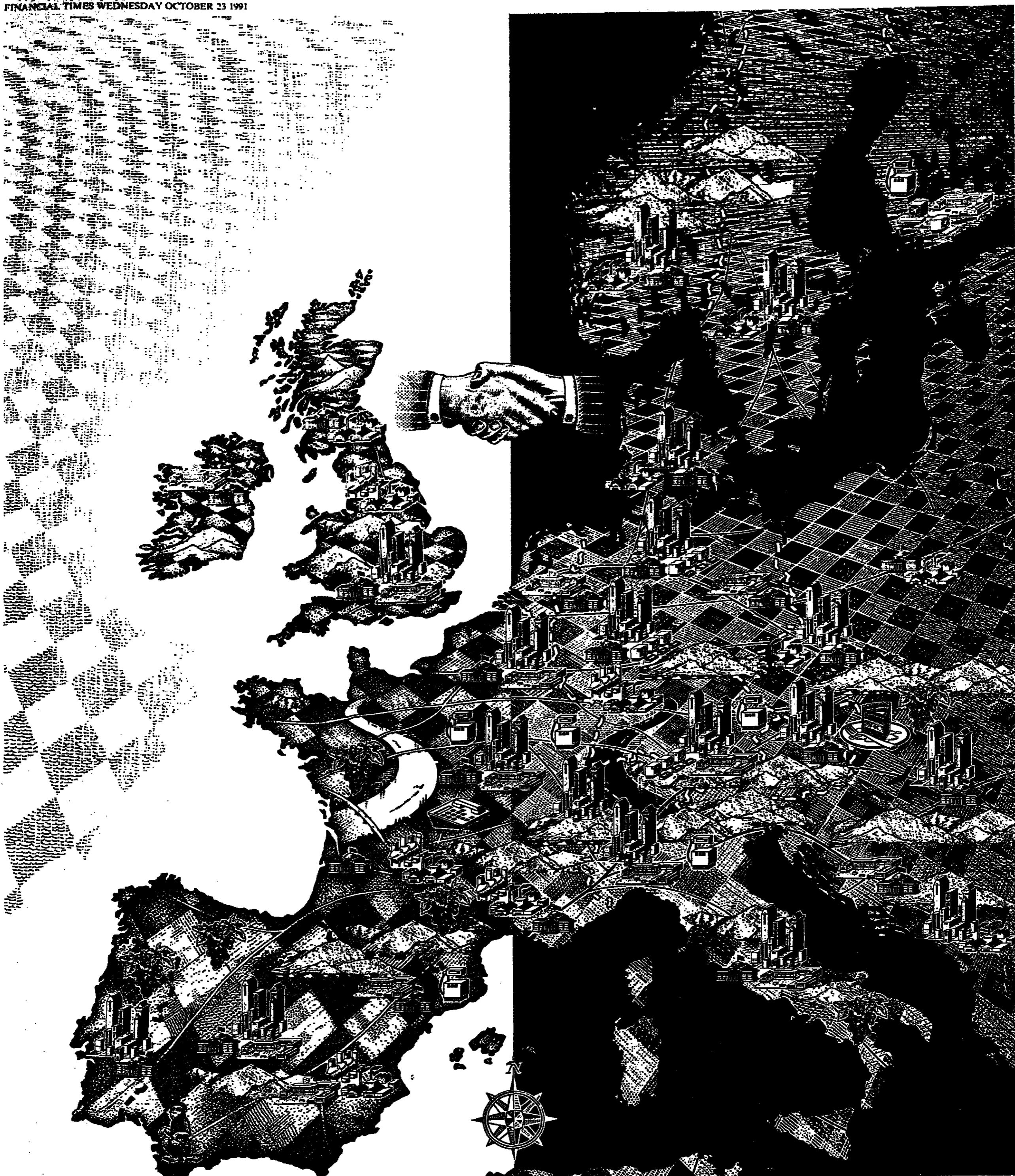
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TELEVISION

A question of being English

"If something is not what it claims to be, what is it?" asks the Queen in Alan Bennett's play *A Question of Attribution*. In this glorious and quite unfigured scene, the Queen is in conversation with Sir Anthony Blunt, Keeper of Her Pictures, scholar, and spy. The answer, in the monarch's view, is a fake. Blunt demurs. "An enigma?", he suggests. "That is, I think, the sophisticated answer", rejoins the Queen.

Perhaps this is the moment when Blunt, played by James Fox, realises that his employer is no longer talking about Titian but about treachery. Three times I have played the scene over, partly to look for that extraordinarily subtle shift when royal platitudes turn into the arraignment of a traitor, and partly for the sheet music of Prunella Scales's performance as the Queen.

This is a play about authenticity, the great game of art historians. And what better theme could there be in the week when Eric Hebborn - a friend of Blunt's who has so wittily blown the gaff on his own Old master fakes? To the Queen's case as spokesman for the ordinary public, the issue boils down to the question of whether a thing is genuine or not. The *Engelmeine* article is fit only for the dustbin, or for the newsroom window after Blunt has been "outed" as a spy, wait on the steps of the Courtauld Institute to tear him to pieces.

In the opening scene a new Secret Service agent, Chubb (David Calder), is assigned to work out of Blunt's identity of the fifth man. Chubb, like his Queen, represents the plain man's view. Common sense is half-jokingly, for the days when extracting finger nails was the permitted way to get at the truth. As it is, he swoops on Blunt at all hours, showing him photographs of faces from forty years ago, waiting for the identification which never comes.

Part of Alan Bennett's brilliance is his inability ever to descend into mere caricature. Blunt is not portrayed as a lesser dramatist might have done, as a redundant intellectual. On the other hand, Chubb and the Queen are certainly not dandies. They turn to Blunt for what he can offer, a key to the mysteries of understanding Old Masters. "Poussin. Chicken. One has just had for lunch so it is still fresh in one's mind", muses the Queen. She wants to know facts; Poussin dates, and where there is a puzzle, what Blunt wittily describes as not much a Royal collection but an accumulation. Chubb, however, wants to go into art more deeply.

In Bennett's eminently sympathetic picture, Blunt's mistakes were committed long, long ago. Now he is on the threshold of old age and shadowed with cancer. The X-rays of a fake Titian are not the only ones to be examined in the play; Blunt's own treacherous entrails are up for scrutiny. Whoever Blunt the traitor was, now he is purely the scholar and gifted teacher; the only weak moment in the play is his unconvincing Courtauld lecture, a sort of Cook's Tour of the Renaissance.

Despite Blunt's cut-glass vowels, the audience is surely meant to pick up on the fact that he is an intellectual and aesthetic snob. Moreover, the varnished subtlety is only thin, quickly dissolved when faced with the enthusiasm for learning shown by Chubb, the man from Purley.

And yet, in a play about feigning, the plain man from Purley is also a spy. It may well be that Chubb is not genuine, but is simply faking an interest in art in the hope that Blunt will spill the beans about Chubb's predecessor, an MTS who, with public-school vowels, has failed. *A Question of Attribution* will, of course, be garlanding with prizes, and rightly. I have not enjoyed any television play so much since... oh alright, *An Englishman Abroad*.

If I was stood against a wall and ordered to define Englishness, I would say an Alan Bennett play and hope to be let off the hook. National stereotypes are only really at all useful as signposts to the others: the Japanese are polite, the French are rude, and so on. Defining one's own national characteristics is pretty well impossible and not in the least informative. Flabby generalisations are not likely to make compulsive



Prunella Scales and James Fox in Alan Bennett's 'A Question of Attribution'

TV, so I turned on with some scepticism to the two new series, *Think of England* and *Little England* on BBC-2, which both fly the flag of St George.

Little England is only a ten-minute which takes some particular obsession which could be called peculiarly English (we tend to talk about the English as if they are a race *peculiarly prone* to obsessiveness). This week the obsession was laws, such as the by, is also

an amusing book on gardening in North America recently recommended by the FT's gardening writer. Mercifully, the programme was pretty respectful in the way it presented its subject, an elderly and thoroughly admirable law enthusiast and respectful, that is, apart from the fatuous mockery which came from the 1950s music.

However, as I know all too well, gardeners can indeed find it absurd that someone should spend an day in a garden and not even come in for meals.

The serious essay on Englishness, *Think of England*, last week brought us the novelist Sue Townsend (author of the *Adrian Mole* series), taking the knife to her home town, Leicester. More generally, she

was on about English attitudes to the body. If anyone has to have a crack at putting flesh on the bones of clichés, such as English repression, love of grotesque, fear of sex, obsession with bowels, etc, then it might as well be Sue Townsend who

has a good eye and a fine ear for a phrase.

Roger Scruton, presenter of *Green and Pleasant Land*, does not quite have Sue Townsend's way with words. Oddly enough, the fact that he is a philosopher and social thinker also seemed to be no advantage. But it is always risky to impute the weaknesses of a documentary to its ostensible subject. Film-makers have, of course, a wonderful way of finding the most cogent and well-argued opinions emerge. "At the end of the day" is a damp thud.

And so goes the *Scruton* essay. He thinks the English countryside is incomparable, "wonder and beauty", that it should be preserved, that the view of Salisbury Cathedral across the meadows should not be spoilt by the weight of flabby generalisations. There was no coherence, and very little argument. Instead we glimpse many hobbyhorses careering higher and higher, such as "our institutions are laws", "our schools as the place for "real education" with properly dedicated teachers. Any one of these hobbyhorses might have made a perfectly reasonable - if well-enforced - programme.

For example, Scruton advocates the role of private landowners in preserving the countryside. Does he really believe that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rabbited on about Magna Carta and Constable and Trollope etc. etc.

But whereas Scruton the fearless controversialist one may admire, Scruton wearing thick riding gloves is far harder to take.

Patricia Morison

Brendel and Rattle

BARBICAN HALL

Beyond doubt, Alfred Brendel is a master pianist in the Viennese Classical repertoire. Over a couple of decades he rose to a great height, and we treasure memories of performance after revealatory performance. More recent years have been less fun. Always the same vital intelligence, but Definiteness of Intention began to seem less a virtue than a superior kind of vice: insistent point-making, with too much unloved sound.

When Brendel played Beethoven's First and Fourth Concerti with Simon Rattle and his City of Birmingham Symphony last week, any such reverberations were swept away. These were wonderfully engrossing performances, dense with expressive detail but realised in piano-terms of often visionary beauty - especially in the Fourth Concerto, where every "mere" keyboard flourish took on a radiant sense.

Two special factors deserve remark. One was Rattle, with his alertly loyal band. For the finals of the last Leeds Piano Competition, he managed at short notice to address Schumann's piano concerto in three quite different ways for as many young finalists - an

The Olympians

QUEEN ELIZABETH HALL

The Olympians are a troupe of strolling players. Once a year, on Midsummer night, they put on their favourite show and it turns out to be a real corker. For this is the night their strength returns and the actors, assuming their Olympian personae, lead the audience in a wild Bacchanalian orgy.

It is a good story, but the opera *Bliss* fashioned from it did not meet with much success when it was premiered at Covent Garden in 1949. Since then *The Olympians* has had few performances. The composer's centenary was its best chance of getting an outing and the Chelsea Opera Group duly did the decent thing by putting on a concert performance on Saturday.

It would be nice to say that a neglected masterpiece was revived, but unfortunately that is not the case. J.B.Priestley's text might have worked if it had been set as a swiftly-moving comedy with an edge of satire, but between them composer and librettist allowed the setting-up of the joke to proceed far too flabbily. There is nothing like enough motivation to support the extravagant scene of nocturnal rev-

ertheless the Chelsea Opera Group assembled a very reasonable cast. In the role of Joseph Lavatte, a veritable Baron Ochs, bumptious and self-important, Brian Bannatyne-Scott sang with a proud firmness of tone. Carol Smith and Christopher Gillett were not quite sweet enough lovers.

Although the strings were tested by some of Bliss's more ambitious writing, Martyn Brabbins urged his players on and even managed to get the ladies of the Chelsea Opera Group Chorus to sing caution to the winds with their euphoric Bacchic cries. Christine Bunning was the impressive Diana and Peter Sidhom a strong Jupiter.

Despite its entertaining plot and an often inventive score, this opera is all missed opportunities. It lacks the comic sharpness that Britten had brought to *Albert Herring* two years earlier and even the best of its music fails to create a unique and special world, as *Bliss* was to do in his not greatly more successful *Troilus and Cressida* a couple of years later. *The Olympians* is a work for centenary performances only, I fear.

Richard Fairman

David Murray

AMSTERDAM

Concertgebouw 19.30 Hartmut Henchen conducts the Netherlands Philharmonic Orchestra in Shostakovich's Ninth Symphony and Beethoven's Fourth Piano Concerto, with Bella Davidovich. Repeated tomorrow and Sat at 20.15, and Sun at 14.15 (6718 345)

BERLIN

Staatsoper unter den Linden 19.00 John Cranko's ballet *The Taming of the Shrew*. Tomorrow: If trovatore (East Berlin 2004 762) Deutsche Oper 19.30 Gwyneth Jones sings the title role in *Tosca*, with Neil Shicoff, Salvatore Bosso and Ingvor Wixell as Scarpia.

Tomorrow: Liza Minelli in concert (West Berlin 3410 249) Schauspielhaus 20.00 Georg Christoph Biller conducts the Berlin Sinfonietta in *Divertimento* for String Orchestra, Haydn's Symphony No 104 and Mozart's Piano Concerto No 23, with Gerald Fauth. Tomorrow: Leipzig Bach Collegium, Sat, Sun, Mon: Milan Horvat conducts the Berlin Symphony Orchestra in Haydn's Symphony No 73, Mussorgsky's

Pictures from an Exhibition and Pfitzner's Cello Concerto, with Gerhard Mantel (East Berlin 2272 261) Philharmonie Kammerspiel 20.00 James Levine conducts the Berlin Philharmonic Orchestra in Schoenberg's *Verdante Nacht*, Stravinsky's *Symphonies for Wind Instruments* and Mozart's D major Symphony K297. Repeated tomorrow, Fri and Sat: Sun: Berlin Philharmonic Octet (West Berlin 2614 383)

■ BONN

Open 20.00 Ivan Anguelov conducts Jean-Claude Riber's production of *Die Zauberflöte*, with a cast including Paul Frey, Matthias Höhne, Hellen Kwon and Angela Maria Blasi, also Sun. Tomorrow: Youri Vamos' production of *Swan Lake* (73367), Fri and Sat in Beethoven-Haus: Keith Jarrett plays piano music by Shostakovich (73368)

■ CHICAGO

Lyric Opera 19.30 Donald Renzetti's production of *I Puritani*, with June Anderson, Chris Merritt, Paolo Coni and Dimitri Kavakos. Runs till Nov 16, with next performance on Sat: Fri: La nozze di Figaro (332 2244)

■ FRANKFURT

Alte Oper 20.00 Rock meets Classic: Gary Brooker of Procol Harum sings with full symphony orchestra backing (1340 400) Opernhaus 19.30 Hans Drewnow conducts the BBC Symphony Orchestra and BBC Singers in music by Takemitsu, Stravinsky, Smirnov, Kirchner and Schoenberg's *Die glückliche Hand*. Tomorrow: Lynn Harrell plays Elgar's Cello Concerto (071-926 8800) Queen Elizabeth Hall 19.45 First

LONDON

Covent Garden: The house is currently closed as the result of an industrial dispute. For information call 071-240 1066 Royal Festival Hall 19.30 Oliver Knussen conducts the BBC Symphony Orchestra and BBC Singers in music by Takemitsu, Stravinsky, Smirnov, Kirchner and Schoenberg's *Die glückliche Hand*. Tomorrow: Lynn Harrell plays Elgar's Cello Concerto (071-926 8800) Queen Elizabeth Hall 19.45 First

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The road to a wider Europe

THE AGREEMENT reached in the early hours yesterday on setting up a 19-nation free trade zone across Europe marks welcome progress in extending economic integration across the continent. After two years of difficult negotiations, the European Community and the seven-nation European Free Trade Association have reached an accord on establishing the world's biggest common market, taking its place as a central building block of post-cold war Europe.

Seven countries eminently qualified to play the fullest part in European affairs, including Sweden, Austria and Switzerland which were previously barred from complete membership of the western club by virtue of their neutrality, have now come in from the cold. Beyond the headlines and the hyperbole, however, the deal may turn out to be more important for what will not happen as a result of the bargain struck in Luxembourg.

For a start, the arrangement will prove transitional. The idea was originally entertained in the parlours of Brussels that an EC-Efta tie-up would be an elegant way of putting on ice the question of extending full Community membership to the Scandinavian and central European economies.

In fact, it has been clear for some time – at least, since German reunification last year at a stroke expanded the Community 200 miles eastwards – that Efta would not be fobbed off with half-measures. Sweden and Austria hope to start entry negotiations as early as next year, ready to join by 1995.

The breakthrough in the Grand Duchy will intensify the debate on EC enlargement, not dampen it. Hungary, Poland and Czechoslovakia, in the vanguard of the newly-liberated eastern European countries, will now be even less content than before – and rightly so – at the prospect of waiting for too long in an EC antechamber.

Short-term gains

Efta countries should also guard against expecting too much in the way of short-term gains from the trade pact. For instance, hopes among Swedish politicians – who are com-

cerned about domestic employment – that the deal will break the trend for Swedish companies to invest outside the country may not be fulfilled. Since 1972, the two trading communities have been part of a non-tariff system for trading goods. Efta members have greatly profited from the surge in internal Community trade since 1985; with 58 per cent of Efta exports already going to the Community, the trade connections of larger companies in these regions are already well established. These will now presumably be extended to a much larger variety of businesses, including those in services. However, yesterday's compromise lays down a plethora of exclusions in important sectors such as agriculture, fishing, energy, coal and steel. The bureaucrats must be wary of the danger that they may end up controlling more trade than they like.

Basic questions

Running well beyond the effects on trade and wealth creation, the agreement on the new trading area touches some basic questions concerning sovereignty and pooling of national interests. One very valid reason served by several Efta nations for their intention to press on rapidly for full EC membership is because even these ostensibly self-effacing countries are not content simply to participate in the EC's trading and regulatory arrangements without having some control over decisions as well.

The horse-trading in Luxembourg over Scandinavian fishing and Austrian lorry routes provides a harbinger of the difficulties lying ahead of a Community which could well include 13 or 24 members by the end of the century. The EC is right to try to provide, through the treaties which could be agreed at the EC summit at Maastricht in December, a more cohesive, convincing and democratic political framework for Community decision-making. The link-up sealed in Luxembourg will increase the complications already banked up along the road to Maastricht and beyond. But it will also make the journey more worthwhile.

Oftel must speak out

THE POLITICS of privatisation has already damaged the interests of UK telecommunications users twice. The overall process has been beneficial. But the government was so keen for a quick sale when BT was originally privatised in 1984 that it ignored advice to create a more competitive market by breaking the company up. That it rushed through its review of the BT/Mercury Communications duopoly earlier this year, because it was anxious to sell a second tranche of shares before the general election and so scupper the Labour party's plans to renationalise the company.

It would be a shame if users' interests were damaged a third time. But that is now the danger unless Oftel, BT's regulator, speaks out in the six weeks before the secondary sale is complete about how it intends to control BT's prices.

The City recognises that Sir Bryan Carsberg, Oftel's director-general, has a greater impact on BT's profits and share price than anybody else. But there is also complacent belief that Sir Bryan – notwithstanding Oftel's supposed independence – will not take any action that lowers the company's share price substantially below the level at which the government sells its shares.

Either this complacency is justified – in which case the interests of more than 20m telephone users will be sacrificed to those of perhaps 2m investors; or it is not – in which case investors will buy their shares on the basis of false expectations.

Profitability level

Sir Bryan needs to clarify what he thinks is a reasonable level of profitability for the company. If BT is allowed to continue making a return on capital employed of 23 per cent and to increase its dividends by 10 per cent each year, its shares must look a good buy. But, if the regulator plans to take decisive action to reduce that profitability – which looks excessive – the shares might be expensive.

A valuable feature of the UK's system for regulating privatised utilities is that a price control regime is set for four or five years, so giving the com-

pany time to adjust to the new market. The government should not be afraid to use this to its advantage.

It goes almost without saying that anything the French like, the British will be against and vice versa. Whitehall decided there was something too abstract and high-falutin' about an "economic space". It insisted on the more prosaic "European Economic Area" as the name for that thing to be negotiated between the 12 members of the European Community and the six (now seven, including Liechtenstein) members of the European Free Trade Association in talks which at last bore fruit early yesterday morning.

Yet Mr Dumas, with his expressive rendition of the way his countrymen continue to emit sound while hesitating in mid-sentence, had perhaps better captured what the EEA (as we must now call it) is really all about. It is a kind of ante-chamber, in which states that hesitate to take the full plunge into EC membership can pace up and down, enjoying some of the benefits and pondering the implications. But it seems unlikely any will find it comfortable as a permanent abode.

Nor does the EEA offer the EC itself a solution to the problem of its relations with its immediate neighbours as it seemed to when Mr Jacques Delors, the European Commission president, proposed it in early 1989. For the Efta countries are no longer, by a long way, the most problematic neighbours the EC has to deal with. A much thornier task is the definition of a new relationship with the new democracies of central and eastern Europe, whose problem is not hesitations about EC membership, but rather impetuosity.

Mr Delors's main aim in suggesting such negotiations is to forestall a string of applications for full membership from Efta countries. He was well aware that the EC's decision to create a single market by removing all obstacles to cross-frontier economic activity had given countries on its periphery a strong incentive to join, since if they remained outside their trade and investment were bound to suffer.

Yet his own priority was to strengthen the existing Community, especially through monetary union, and to give it a clearer political identity on the world stage. He was anxious to avoid getting into a new set of enlargement negotiations at any rate until the key decisions on monetary union were firmly taken; and he feared that by admitting neutral states (which five of the seven Efta members are) the EC would irrevocably mortgaged its chances of ever becoming the equal partner of the United States.

It was well known at the time that Austria was preparing to apply for EC membership, and this Mr Delors regarded as especially problematic – not least because of Austria's neutrality, adopted as a permanent state policy in 1955. Austrian neutrality was generally understood to be a key element in the cold war balance, and that Austria would be very unlikely to join the EC if the Soviet Union strongly opposed it.

Mr Delors was also aware that even if Austria did not see its neutrality as incompatible with EC membership, it might be more difficult for Sweden, Finland, and above all Switzerland to take the same view.

It seemed therefore to be both in the EC's interest and in that of the Efta members to offer them a way of joining in the single market without accepting the constraints of EC membership. There was also the thought that the same formula might come in useful for eastern or central European countries, such as Hungary, if they succeeded in converting themselves into market economies and moved towards at least a *de facto* neutrality.

In so far as Mr Delors intended the negotiations as a delaying tactic, enabling the EC to keep candidate members at arm's length while pursuing its internal goals of monetary

Probably the best bitter

A new price control regime is due to come into effect in June 1992, with work starting on it next year. While not pre-empting the exact shape of the new regime, Sir Bryan should make explicit the criteria to be used. His best approach would be to "copy" Mr Ian Bayat, Oftel's director-general, who has issued a consultation paper on the cost of capital in water supply. Oftel's aim is to put forward an explicit view of what might be acceptable profits for the water companies and then throw it open to discussion. This contrasts with the approach of Sir Bryan, who chooses the figure himself and then keeps it secret.

Sir Bryan should also clarify whether he made in July, when he was still locked in a battle with BT over the details of its licence, any still on the agenda. These included splitting the company's local and long-distance operations into separate subsidiaries, carrying out a thorough efficiency audit, forcing it to pay back to customers a proportion of "excess profits" and requiring it to divulge more financial information.

Taking another leaf out of Oftel's book, Sir Bryan should say how he intends to ensure that customers' bills do not become higher than they need to be if BT's foreign adventures turn into disasters. The matter is urgent because, with BT's investment programme taking off, the company is expected by stockbrokers Robert Fleming Securities to generate \$2bn of surplus cash in the next six years. The cash seems destined for foreign acquisitions, an area where BT has been conspicuously unsuccessful to date.

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A valuable feature of the UK's system for regulating privatised utilities is that a price control regime is set for four or five years, so giving the com-

pany time to adjust to the new market. The government should not be afraid to use this to its advantage.

EEA is only a half-way house for Efta members, writes Edward Mortimer

Into the EC swim



Austrian leaders by 1989 were asserting confidently, and clearly on the basis of conversations in Moscow, that this would not be a problem. But that did not reassure Mr Delors. Quite the reverse: if Austria were to enter the EC with Mr Mikhail Gorbachev's kind permission, there was a danger that he or his successors would then use its membership to exercise a veto over the EC's subsequent development into a politico-military power.

Mr Delors was also aware that even if Austria did not see its neutrality as incompatible with EC membership, it might be more difficult for Sweden, Finland, and above all Switzerland to take the same view.

Not only did Austria go ahead with its application in July 1989. It has now been followed by Sweden, and Finland is expected to follow suit next spring. If the EC embarks on negotiations with those three countries within two years (as it is almost bound to do), Norway would look very isolated indeed if it decided against joining in; and even the Swiss are now reluctantly asking themselves whether they can afford to remain an island, entirely surrounded by the EC without being part of it.

A third idea which Mr Delors may have had in the back of his mind was that EEA, or the negotiation of it, would serve a useful pedagogic purpose. It would enable the relatively small and prosperous countries which had hitherto hung back from EC membership to learn just why it is better to be in

the EC than outside it.

It is not clear whether Mr Delors intended the negotiations as a delaying tactic, enabling the EC to keep candidate members at arm's length while pursuing its internal goals of monetary

OBSERVER

drink here are nothing like as strong as they are in their native countries," said spokesman Stephen Cox.

Pepper agrees. He said: "Carlsberg in the UK is brewed in Northampton and not much good ever came out of there. It never had a cricket or football team worth talking about."

According to Camra, real ale is enjoying a revival that has been recognised by the big brewers. "Even Whitbread admit it now," says Pepper.

"And they've closed down more breweries than Truman took wickets." Flery Fred had 2,304 in 1984 so Pepper might have been exaggerating.

Protest

■ Latest example of ghastly PR-speak: telephone calls have become "down-the-lines", as in "OK, ya, I'll arrange a couple of down-the-lines with the directors." If the telephone line goes down, presumably your down-the-lines go down the lines. Other examples of similar gobbleygook on a plain postcard please.

Up the creek

■ Jerry Brown, who launched his third bid for the presidency this week, ranks as one of the more eccentric politicians in the US.

The merger will not affect the 200 Tetley pubs in Leeds which will continue to have the monocled huntsman holding his pint outside their doors.

The Campaign for Real Ale, which often complains about the big brewers, wonders whether the merger will mean less competition but Wright is adamant that Carlsberg will retain its free ranging status and will be competing with other lagers in Allied pubs.

Brown was 34 when he succeeded Ronald Reagan as governor of California in 1974, and he soon drew national attention for his spartan life-style, shunning the governor's man-

and political union, they can be judged a partial success. At least he has kept the question of enlargement out of the inter-governmental conferences drawing up a treaty on monetary and political union (which should be signed at Maastricht).

But if he hoped that the EEA would provide a permanent alternative to enlarging the Community, he must know that it had already failed, well before the ostensibly successful outcome of the negotiations this week.

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If the EC embarks on negotiations with those three countries within two years (as it is almost bound to do), Norway would look very isolated indeed if it decided against joining in; and even the Swiss are now reluctantly asking themselves whether they can afford to remain an island, entirely surrounded by the EC without being part of it.

Thus whatever the outcome of Maastricht, the EC faces two substantial sets of negotiations beginning at the latest in 1993. One will be with Austria, Sweden and whichever other Efta countries have by then joined in thinking that the EEA is no substitute for full membership (with these could be bracketed Malta and, just conceivably, Cyprus). The other will be with a group of central European countries which will still be far from ready for full membership but to whom convincing transitional arrangements promising it as a final outcome will have to be offered. And that is without even mentioning the most problematic would-be member of all: Turkey.

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INTERNATIONAL COMPANIES AND FINANCE

Crédit Suisse predicts record year

By William Dullforce in Geneva

CREDIT SUISSE, the third largest Swiss bank, said yesterday that its gross earnings during the first nine months had been higher than in the corresponding periods of 1990 and 1989, which was its best year.

Year results would be "significantly better" than the "unsatisfactory" figure recorded in 1990 and also superior to 1989's record performance.

In 1990 Crédit Suisse posted a 21 per cent fall to SF1632m (\$364m) in consolidated net earnings because of a sharp slide in income from securities trading. In 1989 group net earnings amounted to SF1783m.

The bank issued its nine-month report soon after Moody's Investors Service had announced that it might down-grade Crédit Suisse's AAA senior guaranteed Eurobonds as

well as the AAA-rated long-term deposits of the bank and its financial products subsidiary.

Mr Beat Hubacher of Crédit Suisse said the bank saw no reason for Moody's to put it on the watch list and would soon be talking to the rating agency.

Crédit Suisse knew of no extenuating risks which could differentiate it from the other big Swiss banks which enjoy AAA ratings, especially when it was able to forecast record earnings for 1991.

Moody's had said that credit risks were worsening for banks in general but, Mr Hubacher said, Crédit Suisse's loss provisions were not expected to increase more than those of other banks and it was less exposed than others in its mortgage business.

Provisions for losses declined by 11 per cent at the group

Crédit Suisse have been higher than in previous years and costs have continued to rise rapidly, according to the third-quarter report. However, the earnings trend at both the group and parent bank level had continued to be "highly gratifying".

At the half-way stage, Crédit Suisse reported a 71 per cent increase to SF1132m in pre-tax group operating profits.

Group lending had shrunk by 0.7 per cent in the third quarter but had risen by 8 per cent to SF199.5m for the first nine months as a whole.

Parent bank lending had remained at the SF184.7m at the end of June, but were still 6.5 per cent higher than at the end of 1989.

Customer deposits declined by 1.1 per cent at the bank

Bouygues reports 9% underlying growth rate

By William Dawkins in Paris

BOUYGUES, one of the world's largest construction groups, yesterday reported an underlying 9 per cent growth in turnover in the first half of the year and said year figures would show the same increase, representing a slowdown from the 1990 growth rate.

Published turnover in the first six months climbed by 14 per cent from FF12.2bn to FF12.97bn (\$2.2bn), including a first contribution of FF1.4bn from Losinger, the Swiss construction group acquired at the end of 1990.

Stripping out Losinger, underlying sales growth comes down to 9 per cent overall and 25 per cent for the international activities, said Bouygues.

Group net profits rose by 2 per cent over the same period, from FF102m to FF104m. Growth was strongest in Bouygues' extensive international activities, where published sales rose by 48 per cent. In what the group called the "difficult environment" existing in France, Bouygues managed growth of 4 per cent.

Bouygues' French turnover of FF21.1bn represented 70 per cent of the group total. Bouygues forecast that year sales should rise from FF56.7bn in 1990 to FF61.7bn, of which FF17.5bn would be made internationally, mainly in Europe, North America and the Far East.

The order book indicates that activity next year will be around the same level as in 1991, in spite of the continuing French economic slowdown.

Tudor 'not for sale'

CORPORACION Banesto, Spain's leading privately owned conglomerate, yesterday attempted to quell rumours that it was seeking a buyer for Tudor, Europe's third biggest battery producer.

"It is completely unfair to compare Danish with Norwegian banks," said Mr Per Hillebrandt, analyst at Carnegie Jensen, one of the bigger Danish broking firms.

Mr Hillebrandt considers that the share price decline

Wolseley posts 33% decline and sees no sign of upturn

By Clare Pearson in London

MR JEREMY Lancaster, chairman of Wolseley, yesterday warned that the plumbing and building materials distribution group saw no sign of an end to the recession on either side of the Atlantic.

"Politicians may talk of a recovery but people out in the field are not," he said. "Search as hard as we may, we are unable to discern any improvement in the group's short-term prospects."

Mr Lancaster was speaking as the company unveiled pre-tax profits down by a third to \$25.3m (\$13.8m) in the year to end-July, from \$32.7m a year earlier.

Nevertheless, the final dividend is being maintained at 5p making an identical 12.1p for the year. Earnings per share dropped to 23.3p against 34.9p. Turnover fell to £1.74bn from £1.85bn.

Wolseley has cut the workforce by about 12 per cent to 14,000, in the last year.

Currency fluctuations reduced 1991 profits by about £2.9m against a gain of £1.3m.

Property disposals contributed only £900,000 against £1.5m.

In UK building distribution, trading profit was 16 per cent down at £40m, on sales boosted

by the inclusion of an acquisition made in June last year, up from £241.9m to £270m.

Mr Lancaster said sales had been only marginally down at Plumb Center, the largest UK plumbing merchant, which was a strong performance in the circumstances. Plumb Center, however, had been hard hit.

The biggest profits decline came in US building distribution which provided a profit of only £3.5m against £27.2m at the trading level on sales of £206.1m from £1.03bn.

Mr Lancaster said there had been a "tremendous change" in Californian operations, where sales, 25 per cent up 18 months ago, were now 11 per cent down year-on-year. However, operations in the north-western states increased turnover.

The manufacturing businesses in the UK suffered a 20 per cent fall in trading profits to £17.1m.

Banco de Santander up 18.6%

By Tom Burns in Madrid

BANCO DE Santander, which has a 10 per cent shareholding in the Royal Bank of Scotland, raised group net income by 18.6 per cent in the first nine months of this year, to Pta61.9bn (\$608m).

The interim dividend is being increased by 13 per cent to Pta130 per share, payable on October 31.

Santander's group financial revenues were up by 7.2 per cent to Pta477.4bn in the third quarter, and the financial margin was raised by 10.6 per cent to Pta150.1bn.

Mr Emilio Botin, Santander chairman, said the group's operating performance was "quite satisfactory" for the first nine months of the year.

Esab falls to SKr18m

ESAB, the world's leading welding equipment producer, reported yesterday a sharp drop in its profits for the first nine months to SKr18m (\$3m) compared with SKr27m for the same period of 1990, wrote Robert Taylor in Stockholm.

Sales fell by 9 per cent to

SKr4.78bn from SKr5.24bn.

Aker buys stake in US concern

By Karen Fossell

AKER, one of Norway's biggest industrial groups, said yesterday that it had completed an important stage in its North American expansion strategy by acquiring a 51 per cent stake in Peter Kiewet & Sons' Gulf Marine Fabricators, an offshore oil and gas platform construction yard.

Peter Kiewet & Sons will maintain a 49 per cent stake in the yard, which is to be named Aker Gulf Marine. Mr Gregers Kure, president and chief operating officer of Aker's oil and gas technology division, did not give financial details of the deal.

Mr Kure said Aker was also contributing its deep-water oil

and gas expertise, acquired from more than a decade of helping oil companies develop North Sea fields.

He estimated that Peter Kiewet & Sons had an average annual turnover of \$3.5bn, and that Gulf Marine Fabricators had annual revenue of \$75m.

The yard, based in Corpus Christi, Texas, has built two of the world's biggest offshore steel substructures for the Gulf of Mexico. It is working on the fabrication of 22 offshore platform modules for Exxon Corporation's Harmony and Heritage oil fields, off the coast of California, and is expected to complete the project in autumn next

year.

Norwegian Contractors, an Aker unit, is best known for its offshore concrete platforms in the North Sea. It is also involved in the development of Mobil Canada's Hibernia oil field off the coast of Newfoundland.

Mr Kure said Aker had recently completed tests in Texas to check the behaviour of concrete in hot, humid conditions, to verify that it could be used to build platforms for the Gulf of Mexico.

In the first eight months of this year, Aker's oil and gas technology division reported sales of Nkr1.45bn (\$675m) and profits of Nkr211m.

US tests support Astra antiviral drug

By Paul Abrahams

POSITIVE conclusions about Foscavir, the antiviral drug sold by Astra, the Swedish pharmaceuticals group, were published yesterday by the US Department of Health and Human Services.

Large-scale trials showed that patients of the disease AIDS treated with a combination of Foscavir and AZT, Wellcome's AIDS treatment, lived longer than those treated with AZT and another drug, Ganci-

clovir. Analysts said there were about 50,000 patients with AIDS-related eye infections in the US.

They estimated the market at between \$50m and \$60m.

Astra played down the commercial significance of the results. Although the product is also licensed in Scandinavia, France, Germany and the UK, the potential market in Europe is far smaller.

About 20 per cent of AIDS patients develop CMV infections.

down by SKr7 at SKr548.

The US trials showed that those patients given Foscavir for a serious eye condition associated with AIDS, known as CMV retinitis, lived for 12 months compared with eight months for those treated with Ganciclovir. Patients appeared able to tolerate the Foscavir combination.

About 20 per cent of AIDS patients develop CMV infections.

This announcement appears as a matter of record only.



ALUMINIUM BAHRAIN, B.S.C. (c)

Fourth Potline and New Power Plant Project Financing Facilities

Secured by
1990 Quota Agreement

Commercial Bank Facility

US \$650,000,000

Power Plant Belgian Export Credit Facility

US \$ 35,000,000

Power Plant German Export Credit Facility

US \$290,000,000

Power Plant Italian Export Credit Facility

US \$104,000,000

Smelter Equipment French Export Credit Facility

US \$120,000,000

Smelter Equipment German Export Credit Facility

US \$150,000,000

Financial Advisors:
Chase Investment Bank Limited
Gulf International Bank B.S.C.

1990/1991



GREECE FUND LIMITED

Notice to the holders of the International Depositary Receipts ("IDRs") evidencing shares of US\$0.01 each ("Shares") of Greece Fund Limited (the "Company")

Notice of Annual General Meeting and Agenda

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Greece Fund Limited will be held at 12.00 noon on Thursday, 14th November, 1991 at the Pomme d'Or Hotel, Liberation Square, St. Helier, Jersey, Channel Islands for the following purposes:

1. to receive the Report of the Directors, the Accounts for the year ended 30 June 1991 and the Report of the Auditors thereon

2. to reappoint Coopers & Lybrand Deloitte as Auditors of the Company

3. to authorise the Board to agree with the Auditors a sum to cover their remuneration

and to transact any other ordinary business which may properly be transacted at an Annual General Meeting

and as special business to consider and, if thought fit, to pass the following resolution which will be proposed as an Ordinary Resolution at the request of Cammignac Investissements and Cammignac Partenaires but which the Directors recommend shareholders to vote AGAINST:

4. THAT the Directors be requested and instructed-

(a) to consider the methods available to the Company to enable shareholders (which expression includes the holders of bearer International depositary receipts) who wish to do so to realise their investment at a price ("Full Value") not materially less than net asset value; and

(b) to submit to shareholders at an Extraordinary General Meeting of the Company, to be held within ninety days after the date of passing of this Resolution, proposals enabling shareholders who wish to do so to realise their investment at Full Value.

Voting arrangements for IDRs

IDR-holders do not have the right to attend or vote at the Annual General Meeting but may however instruct the Depositary as to the exercise on their behalf of the voting rights attributable to the Shares evidenced by the IDRs which they hold. IDR-holders who wish to vote must follow the following procedure:

Instructions as to voting must be given to the Depositary at the address given below (attention: Securities Department - telephone 32-2-508.2.15 - select 21782 MCRBK B) in writing not later than 6th November, 1991 and will not be valid unless there is delivered to the office of the Depositary or to any of the Agents at their addresses respectively specified below (the "Agents") either (i) the IDR in respect of the Shares for which such instructions are given or (ii) a certificate from an Agent, Euroclear or Cetel, to the effect that such IDR has been deposited with it and is to be held in a blocked account to order until after the meeting or any adjournment thereof. IDR-holders must indicate to the Depositary or the Agent (as the case may be) to whom the IDRs should be returned after the meeting or any adjournment thereof. IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty Trust Company of New York, New York, for account 670-01-222 of Morgan Guaranty Trust Company of New York, Brussels, a fee of US\$1.00 per IDR in respect of which a vote is to be cast.

IDRs deposited with or to the order of an Agent will not be released until the conclusion of the above mentioned meeting or any adjournment thereof. The Agent shall promptly give notice to the Depositary of such release.

Copies of the Company's Annual Report and further information concerning the resolutions to be proposed at the Annual General Meeting - including a letter from the Chairman explaining why the Directors recommend shareholders to vote AGAINST the resolution to be proposed as special business - may be obtained from Schroder Investment Management Limited, 33 Gutter Lane, London EC2V 8AS or from the Depositary or any of the Agents listed below.

DEPOSITORY

Morgan Guaranty Trust Company of New York

Avenue des Arts 35

B-1040 Brussels

Belgium

AGENTS

Morgan Guaranty Trust Company of New York

60 Victoria Embankment

London EC2Y 0EP

INTERNATIONAL COMPANIES AND FINANCE

Energy groups suffer sharp falls

By Karen Zagor in New York

THE STRENGTH of crude oil prices at the beginning of the Gulf crisis last year distorted earnings comparisons for several US energy companies which posted sharply lower third-quarter earnings yesterday.

The industry has been affected by lower demand for refined products and natural gas, which has cut into profit margins. Also, falling demand for petrochemicals has hurt earnings.

Texaco reported a 25 per cent decline in third-quarter net earnings to \$286m. Revenue slid nearly 15 per cent to \$9.4bn.

Mr James Kinnear, Texaco's chief executive, said the Opec basket of crude oil prices averaged \$18.70 in the 1991 quarter, compared with \$24.60 a year earlier. "US crude prices

reflected the same pattern and contributed to the erosion in upstream earnings," he said.

Margins in chemicals and petrochemical products were affected by the US recession.

Market conditions were particularly weak on the west coast.

In the 1991 quarter, Texaco recorded net income of \$295m or \$1.01 a share on revenues of \$9.4bn, against \$381m or \$1.38 on revenues of \$11bn.

For the nine months, net income fell to \$970m or \$3.46 a share, from \$1.06bn or \$3.75 a year earlier. Revenues eased to \$28.6bn from \$28.8bn.

Earnings from Texaco's exploration and production operations fell 52 per cent in the quarter to \$129m, and 6 per cent in the nine months to \$444m, mainly reflecting the sharp drop in third-quarter comparative crude oil prices.

3M slips on poor economy worldwide

By Barbara Durr in Chicago

US RECESSION and slow economic growth abroad reduced third-quarter net income by 11.8 per cent to \$3m, the diversified manufacturer.

Its earnings declined to \$296m, or \$1.35 a share, compared with \$366m or \$1.52, last year, on sales of \$3.37bn, up 1 per cent from \$3.34bn.

A stronger US dollar also took its toll. If the dollar had remained unchanged, sales, nearly half of which are abroad, would have increased by 3 per cent and third-quarter earnings would have been about 2 cents a share higher.

The company's US unit sales were, however, slightly better than analysts expected. These rose about 2 per cent, compared with a 3 per cent decline in American industrial production, while unit sales outside the US were up 7 per cent.

In the first nine months, net income declined to \$865m, or \$4.08 a share, against \$1.01bn, or \$4.57, last year on sales of \$10.1bn, compared with \$9.7bn.

Mr Allen Jacobson, 3M chairman, said he expected the company's fourth-quarter earnings to show a similar decline. He saw no evidence of economic rebound in the US and expected more slow growth abroad.

Mattel raises dividend by 25%

By Martin Dickson in New York

MATTEL, the second biggest US toy maker, is to raise its dividend by 25 per cent after turning in an 18 per cent improvement in third-quarter earnings, writes Karen Zagor.

Mattel had net income of \$66.6m, or \$1.10 a share, against \$47.8m or 95 cents, a year earlier. Sales advanced 7 per cent to \$523m from \$490m. The company attributed the improved earnings to strong worldwide sales.

Mattel's board declared a five-for-four stock split and increased the quarterly dividend to 5 cents a share, or 25 per cent after the stock split.

Dow Chemical declines 21.5%

By Karen Zagor

THE RECESSION and over-capacity, which have plagued the chemical industry through most of the year, were the main reasons for a 21.5 per cent decline in third-quarter earnings at Dow Chemical, the second biggest US chemicals group.

For the three months to September 30, Dow turned in net income of \$223m or 82 cents a share, against \$242m or \$1.04 a year earlier. Operating income dropped 38 per cent to \$410m from \$664m.

The results included a lower tax provision of 35.5 per cent compared with 38.5 per cent a year ago. Sales slid to \$4.5bn

from \$4.92bn. The 1990 third quarter was unusually strong because of an inventory build-up and price increases after Iraq invaded Kuwait. Prices in the 1991 quarter fell 9 per cent while sales volume increased less than 0.5 per cent.

However, the company said the rate of decline in prices for basic chemicals and plastics slowed in the latest quarter and prices were starting to rise for polyethylene, polystyrene and propylene oxide.

Mr Enrique Falla, Dow's chief financial officer, said: "Additional price increases for the basics in the fourth quarter

Bankers Trust earnings up 9%

By Martin Dickson in New York

BANKERS TRUST, the New York banking group, yesterday reported a 9 per cent increase in third-quarter earnings, helped by a strong performance in global capital markets and the trading of less developed country (LDC) debt.

Bankers Trust has been one of New York's most consistently profitable banks in recent years but yesterday's figures were at the top end of analysts' expectations.

Earnings rose to \$185m, or \$2.17 a share, against \$170m, or \$1.98 a share, in the same period of 1990. Trading revenues totalled \$323m, up 22 per cent from the \$264m reported in 1990.

LDC asset trading accounted for \$35m of the \$85m increase and the bank said revenue from commodity derivatives and other relatively new client-related products also increased significantly.

But it added that the main contributors to trading revenue were global capital markets businesses, including interest rate, currency, commodity and equity derivatives. Foreign exchange trading revenues dropped from \$115m to \$40m.

The bank's fiduciary and fund management revenues rose 20 per cent to \$146m, while fees and commissions totalled \$131m, down from \$141m in the same period of last year.

However, the bank said the figures were better than in the three preceding quarters. Net interest revenue fell \$36m, or 17 per cent, to \$174m, while non-interest expense rose \$21m, or 4 per cent, due to higher incentive compensation and benefits. The bank said that excluding these factors, which were driven by profit and revenue, expenses fell 5 per cent.

The provision for credit losses was \$50m, compared to \$53m a year ago, and total net charge-offs were \$216m, including \$157m of refinancing costs.

Morgan Stanley improves to \$121m

By Martin Dickson in New York

MORGAN Stanley, the Wall Street securities house, yesterday reported a big jump in third-quarter profits to \$121m, or \$1.52 a share. In the same quarter a year ago the firm made \$71.9m, or 91 cents, writes Patrick Harverson in New York.

In the first nine months of this year, Morgan earned a record \$342.7m, well ahead of the \$212m earned during the opening three quarters of 1990, when the securities markets

were depressed by the Gulf conflict and the US recession.

The bulk of the improvement in net income in the third quarter came from strong securities trading revenues and earnings from equities and fixed-income underwritings.

A breakdown of third-quarter revenues of \$1.74bn shows the biggest contributions came from principal transactions in securities, which rose 43 per cent to \$357m; investment banking, which was up almost

SAMSUNG ELECTRONICS CO., LTD.

Notice to the holders of US\$ 20,000,000 5 percent convertible bonds 2,000

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE BONDS THAT: The Board of Directors Meeting of the Company, held on September 16, 1991, resolved to issue NEW SHARES under the following terms and conditions:

1. Form of shares: common stocks in the registered form.
2. Number of shares to be issued: 2,560,000 Shares of common stock
3. Issuing method: 2,560,000 shares to be issued at the price of 27,100 Korean Won per share.
4. Allocation of new shares:
 - 1) 512,000 shares: shall be allocated for the subscription by employees of the company according to the Law on Fostering the Capital Market in Korea.
 - 2) 2,048,000 shares: shall be allocated for subscription to shareholders registered on October 15, 1991 in the proportion of 0.0457945 share per one share.
5. Record date: October 15, 1991
6. Subscription period: November 25, 1991 — November 26, 1991
7. Payment date: November 28, 1991
8. Others:
 - Fractions of shares and unsubscribed shares shall be disposed according to the Resolution of Board of Directors Meeting.
 - Bondholders should contact the Trustee for further information.

SAMSUNG
Electronics

Northern Telecom sets record

By Bernard Simon in Toronto

NORTHERN TELECOM'S acquisition of STC of the UK allowed the Canadian telecommunications equipment maker to report record sales, earnings and orders in the third quarter, in spite of a slump in its North American business.

Investment and other income slipped to \$4.3m, from \$23.7m a year ago and \$30m in the second quarter. Northern ascribed the most recent drop to lower interest income from cash balances and a smaller contribution from the UK-based computer group ICL, in spite of a 20 per cent interest.

Northern reported that net earnings grew to US\$106.7m, or 42 cents a share, from US\$87.9m, or 38 cents, a year earlier. Revenues rose by 18.6 per cent to US\$1.92bn. The \$2.92bn order backlog on September 30 was 40 per cent higher than last year.

Northern does not break out the contribution of the British telecoms equipment maker STC, which was acquired last March and has been fully integrated into its European operations.

Comparisons with STC's earlier results are meaningless, as Northern has disposed of several STC businesses.

In keeping with its strategy of concentrating on expansion outside North America, Northern said it had won orders from Denmark, the Netherlands, Mexico, Poland and Thailand.

Revenues declined in Canada, the home of Northern's

largest single customer, Bell Canada, reflecting the recession and the exclusion of federal sales tax from revenues.

RESULTS IN BRIEF

Chubb, the US insurer, yesterday reported an increase in third-quarter net income to \$151.4m, or \$1.72 per share, against \$145.3m, or \$1.69, for the same period last year.

The figures include realised investment gains after taxes of \$12.3m, or 14 cents per share, for the third quarter of \$363m, or \$1.09 per share, against \$349.5m, or \$1.17, on sales of \$3.5bn.

Johnson & Johnson, a leading maker of health care products, reported net earnings for the third quarter of \$363m, or \$1.09 per share, against \$344m, or \$1.04, in 1990.

The talks involved the conditions and form of the sale, it said, but declined to give further details.

In Detroit, GM said the talks concerned a range of compensation-related matters, including the possible purchase of the Deslo plant.

It added that the discussions were at a "preliminary" stage.

Harcourt bond offer extended

GENERAL Cinema, the holding company for retail and entertainment interests, extended its cash tender offer for bonds in Harcourt Brace Jovanovich, the ailing publishing group, writes Nikki Tait in New York.

The offer had been due to close on Monday and General Cinema had said it would not extend the deal beyond this point.

The bidder was requiring that 9 per cent of each of the five categories of bonds be tendered, but by Monday night had reached this objective in only one class — the 13 per cent senior notes. The percentage of all bonds tendered had increased only marginally to 8.4 per cent.

The 11th-hour extension, to 2pm local time yesterday, came at the request of the bondholders' committee.

General Cinema said it had been advised that discussions "are taking place among the bondholders committee, its advisers and other holders of HEJ public debt securities, with a view towards encouraging the tender of additional HEJ public debt securities to reach 90 per cent for each class".

The General Cinema-HEJ deal has been in the balance for many months. The bidder allowed a previous offer to lapse but returned with the new proposal this autumn.

ACCOR
A HOTEL, CATERING
AND SERVICES COMPANY

Through its 81%-owned Belgian subsidiary, Cobefin, Accor is making a tender offer for Compagnie Internationale des Wagons-Lits et du Tourisme (CIWLT). A memorandum has been filed today with the Belgian regulatory authorities (Commission Bancaire et Financière). Cobefin is offering to pay BF 8,650 for each CIWLT common or special share tendered. The last quoted price of CIWLT shares on the Brussels Stock Exchange prior to the offer was BF 6,890.

The tender offer has been undertaken so as to enable Accor, which already holds a minority interest in CIWLT, to implement rapidly a more sustainable and coherent business strategy for CIWLT: as majority holder, Accor will provide the resources and stability needed for CIWLT management to pursue a rational growth strategy on a long-term basis.

From an operating standpoint, the merger of the two groups will provide the following benefits:

- Synergies, primarily in hotels, restaurants, tourism and services;
- Potential for enhanced international expansion;
- Higher productivity and profitability for both groups thanks to increased stability and teamwork between their managements; and
- Shared expertise around the world.

The maximum theoretical cost of the offer is slightly over BF 22 billion. Financing for the offer is already in place, and will not require additional resources from the market.

SAMSUNG ELECTRONICS CO., LTD.

Notice to the holders of US\$ 100,000,000 Global Depository Receipts

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE GDS THAT: The Board of Directors Meeting of the Company, held on September 16, 1991, resolved to issue NEW SHARES under the following terms and conditions:

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SAMSUNG
Electronics

Bank of China
U.S. \$200,000,000
Floating Rate Notes 1992
In accordance with the provisions of the Notes, notice is hereby given that, for the six month period 23rd October, 1991 to 23rd April, 1992, the
Notes will bear interest at the rate of 5% per cent, per annum. Coupon No. 9 will therefore be paid on 23rd April, 1992, at US\$70.49-01 per US\$100,000 Note, payable on 21st October, 1992.
Lived on the Luxembourg Stock Exchange.

NOTICE OF REDEMPTION
to the Holders of
PROVINCE OF QUEBEC
(Canada)

US\$ 60,000,000
9% Bonds Series EHM due November 1, 1995

NOTICE IS HEREBY GIVEN in accordance with the provisions of the Fiscal Agency Agreement dated November 1, 1977 between the Province of Quebec ("The Issuer") and the Bank of Montreal ("The Fiscal Agent") that the Issuer has elected to redeem all of the US\$54,800,000 Bonds outstanding on November 25, 1991 (the "Redemption Date") at a redemption price of 100% of the "Redemption Price" of the principal amount thereof together with accrued interest (the "Accrued Interest") of US\$6 per bond from November 1, 1991 to the Redemption Date.

The Redemption Price and the Accrued Interest on the Bonds shall be payable on or after the Redemption Date upon presentation and surrender of the Bonds, together with all interest coupons maturing after the Redemption Date, at any of the following paying agents:

The main office of the Bank of Montreal in Montreal, the principal office of Bank of Montreal in London, the main office of Bank of Montreal in Rome, the main office of Commerzbank Aktiengesellschaft in Frankfurt, the main office of Crédit Lyonnais in Paris, the head office of Crédit Suisse in Zurich, the main office of Kredietbank S.A. Luxembourg in Luxembourg, the main office of Kredietbank N.V. in Brussels, the main office of S.G. Warburg & Co. in London and the main office of Westdeutsche Landesbank Girozentrale in Düsseldorf.

Bonds should be presented for payment together with all unexpired coupons, failing which the face value of any missing coupon will be deducted from the sum due for payment. Any amount so deducted will be paid against surrender of the missing coupon within a period of 10 years from the Redemption Date.

On and after the Redemption Date interest on the Bonds shall cease to accrue and all coupons maturing after this date shall be void.

Dated as of October 23, 1991

The Fiscal Agent
Bank of Montreal
London

SAMSUNG ELECTRONICS CO., LTD.

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 - 2) 2,048,0

INTERNATIONAL COMPANIES AND FINANCE

HK Bank bolsters Marine Midland

By Angus Foster in Hong Kong

HONGKONG BANK has injected US\$200m in common equity into its troubled US subsidiary Marine Midland Banks, following the New York state-based bank's sixth successive quarterly loss.

Marine Midland yesterday announced a third-quarter loss of \$35.5m, taking losses for the year so far to \$166.2m. Losses for the quarter were in line with expectations but were much improved on losses of \$111.5m in the same period last year.

Marine, which has been hit hard by the US recession and depressed property market, said losses were inflated by restructuring costs of \$17.2m, partly caused by redundancy payments to 400 staff.

The bank also made a \$6.5m write-down on a stock portfolio.

Mr John Bond, a Hongkong Bank main board director sent to take over as chief executive of Marine in June and to stem losses, said the bank's performance

remained disappointing and provisions, which totalled \$47.4m, were unacceptably high.

However, "there has been an encouraging improvement in operating results due largely to reduced expenses", he said.

Hongkong Bank provided \$150m of new equity and converted a \$50m subordinated loan to raise Marine Midland's Tier I capital ratio to 7.56 per cent compared with 5.21 per cent a year ago. This is the second time in two years that Hongkong Bank has been called on to protect Marine's capital ratios. In May 1990, it announced a \$90m capital injection programme.

Mr John Gray, deputy chairman of Hongkong Bank, said further capital injections were unlikely at this stage. He said

Marine's new management, made up of Mr Bond and several other executives, had addressed Marine's problem areas and cut costs. "What is within our power, we have

done. I would hope the worst is over," he said.

The latest capital injection comes less than one month after Moody's, the ratings agency, said it would review the credit ratings of both Hongkong Bank and Marine Midland for possible downgrading. Moody's said it was concerned about the group's "continuing asset quality problems".

The size of the injection prompted some analysts to suggest that Marine was being recapitalised for recovery.

Mr John Mulcahy, research director at Peregrine Brokerage, said Marine's new management appeared to be "clearing the decks".

"This should be the last bad year for Marine and you only need Marine to break even for there to be a dramatic change in the outlook for Hongkong Bank," he said.

S Korea's banks under pressure

John Riddings and Steven Butler on why reform is proving painful

SOUTH KOREA's commercial banks are facing the unsettling prospect of competition after decades of tight government control.

Foreign pressure and Korea's need for a more efficient financial system are forcing the government to reform the country's anachronistic money markets. The banks are prime targets for change and the process will be painful.

With interest rates set for deregulation in the next few years, margins will come under pressure. The banks will have to shed staff and close branches to keep costs under control. In addition, the big banks, state-owned until a decade ago, are having to defend themselves against aggressive newcomers unburdened by bad loans and the bureaucratic management habits spawned by excessive reliance on the government.

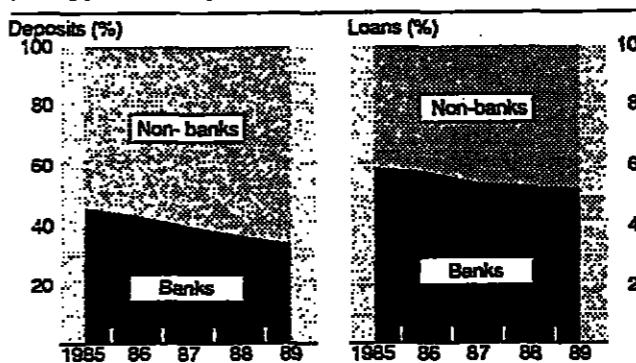
"In the past we just sat on our chairs and waited for business," says Mr Park Yoon Ee, managing director of the international division of Cheil Bank, one of the five big commercial banks. "Now we have to go out and fight."

The fight will be on many fronts. Newly licensed domestic commercial banks such as Hana Bank and Boram Bank, foreign banks – in particular Citibank with its expanding retail network – and non-bank financial institutions such as life insurance companies, will all be struggling to expand as Korea's markets are gradually liberalised.

For Korea's 11 nationwide commercial banks, responding to the new environment requires a revolution in management and strategy. To date, they and the specialised state banks have served largely as passive channels through which the government dispensed loans and controlled corporate investment.

Their role was simply to direct the policy loans – subsidised credit for selected industries – which financed the post-war Korean economic miracle of export-led industrialisation. But the government's

Korean financial institutions market share



Source: Bank of Korea

said than done. The federation of Korean banks estimates that 37 of the country's 1,720 commercial bank branches are unprofitable. But the difficulty of winning government approval to open offices means they are reluctant to close existing outlets.

The big banks will have a strong interest in moderating the rise in interest rates that deregulation will inevitably prompt. This would allow them to keep their current low-cost funding base and preserve spreads on their current portfolio of assets.

They may not have this luxury, however, because banks such as Hana, Boram and Citi bank are trying to win customers, and the easiest way to do so is to offer a higher return on deposits.

• Bad loans on the books of commercial banks have been reduced from 5.4 per cent of total loans in 1987 to 2.2 per cent of loans at the end of June this year.

• Each of the big banks raised Won470bn (\$625m) in fresh capital in the late 1980s when the stock market was strong, allowing all but one to meet capital adequacy standards of the Bank for International Settlements.

• Training programmes are being enlarged. About 3,400 staff will receive training this year at the Korean Banking Institute. A further 340 will be sent on overseas programmes.

• New products are being introduced. Most commercial banks now offer performance-linked instruments and longer term deposits offering annual returns as high as 14.8 per cent.

There is much to be done. Profitability is low because of non-performing assets accumulated through decades of government-directed loans. Costs are high because of overextended branch networks and overstuffed operations. Expertise, particularly anything to do with credit-risk analysis, is in short supply.

Most fundamentally, the banks have to learn to compete. "We must start to put profits first and public interest

next," says Mr W.H. Kee, executive vice-president of the Korea Federation of Banks.

The picture is not entirely bleak and some progress has been made.

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• New products are being introduced. Most commercial banks now offer performance-linked instruments and longer term deposits offering annual returns as high as 14.8 per cent.

For now, however, it is the newcomers that are eyeing the process of liberalisation most hungrily. "It is very difficult for the big institutions to change," says Mr Yoon Byung Chul, President of Hana Bank, one of the two newest commercial banks and a former short-term finance company. "We can be much quicker and much more responsive in offering new products."

The deregulation of interest rates should enable banks to make full use of their branch networks to win back deposits which have been steadily flowing to non-bank financial institutions. Under the current interest rate regulations, these institutions have been able to offer higher returns than the banks.

New business areas should also be opened to the banks. Much to the chagrin of the large life insurance companies, for example, commercial banks are likely to be allowed to participate in lucrative national pension schemes expected to be launched in 1993.

For now, however, it is the newcomers that are eyeing the process of liberalisation most hungrily. "It is very difficult for the big institutions to change," says Mr Yoon Byung Chul, President of Hana Bank, one of the two newest commercial banks and a former short-term finance company. "We can be much quicker and much more responsive in offering new products."

WestLB Europa

The Euro bank of WestLB and SüdwestLB

WestLB Europa offers clients innovative corporate finance products anywhere in Europe.

When doing business in Europe, you need a bank which is at home wherever your business takes you. WestLB Europa, a

subsidiary of WestLB and SüdwestLB, draws on a long-standing presence in all major business centres. Thanks to an extensive branch network, clients throughout Europe have swift access to WestLB Europa's local expertise. Our classical banking services

combine with innovative corporate finance products to provide tailor-made solutions. Working with a genuine Euro bank is a decisive advantage. Which explains why WestLB Europa's clients feel right at home in Europe's competitive environment.

Westdeutsche Landesbank (Europa) AG
Friedrichstrasse 56
D-4000 Düsseldorf 1
Tel. (0 211) 826-05
Fax (0 211) 826 6113

Delagrange

Société d'Etudes Scientifiques de l'Île de France S.A.

has been acquired by

Synthélabo

Salomon Brothers and Fimmo Rapprochements acted as financial advisors to the shareholders of Société d'Etudes Scientifiques de l'Île de France S.A.

Salomon Brothers

Fimmo Rapprochements

INTERNATIONAL DEPOSITORY RECEIPTS
REPRESENTING SHARES PAR VALUE
\$250 COMMON STOCK
J.P. MORGAN & CO. INCORPORATED

A cash distribution of \$0.495 per Depository share will be payable on or after the 22nd October 1991 upon presentation of Coupon No. 86 at:

Morgan Guaranty Trust Company
of New York
35 Avenue Des Arts
Brussels
Banque Internationale à Luxembourg
2 Boulevard Royal
2923 Luxembourg

At the designated rate less applicable taxes.
This distribution is in respect of the regular quarterly dividend payable on the common shares P.V. \$2.50 J.P. Morgan & Co. Incorporated on 15th October 1991.

INTERNATIONAL DEPOSITORY RECEIPTS
REPRESENTING SHARES PAR VALUE
\$250 COMMON STOCK
J.P. MORGAN & CO. INCORPORATED

U.S. \$400,000,000

National Westminster Finance B.V.

(Incorporated in The Netherlands with limited liability)

Guaranteed Floating Rate Capital Notes 2005
In accordance with the provisions of the Notes, notice is hereby given that for the six months Interest Period from October 23, 1991 to April 23, 1992 the Notes will carry an Interest Rate of 5 1/4% per annum. The interest payable on the relevant interest payment date, April 23, 1992 against Coupon No. 14 will be U.S.\$279.50.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
October 23, 1991

CREDIT FONCIER DE FRANCE

US\$200,000,000

Floating Rate Commercial Notes due 1992

In accordance with the terms and conditions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 22 October 1991 to 22 April 1992 has been fixed at 5.3475% per annum. The interest payable on the relevant Interest Payment Date, 22 April 1992 will be US\$2,791.02 per US\$200,000 Note. (Interest on the notes is subject to a minimum Interest Rate of 5 per cent per annum.)

BANQUE NATIONALE DE PARIS P.L.C.

Reference Agent

THE BUSINESS SECTION

Appreciation

Tuesday 23 October 1991

Please contact Melvin Milner on

071-872 3308 or write to her at

The Financial Times, One Southwark

Bridge, London SE1 9HL.

U.S. \$100,000,000

Great American First Savings Bank

Collateralized Floating Rate Notes Due 1992

Interest Rate 5 1/4% per annum

Interest Period 23rd October 1991

Interest Amount per U.S. \$100,000 Note due 23rd April 1992

U.S. \$2,859.38

Credit Suisse First Boston Limited

Agent

Interest Rate 5 1/4% per annum

Interest Period 23rd October 1991

Interest Amount per U.S. \$100,000 Note due 23rd April 1992

U.S. \$2,859.38

Interest Rate 5 1/4% per annum

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Interest Rate 5 1/4% per annum

Interest Period 23rd October 1991

Interest Amount per U.S. \$100,000 Note due 23rd April 1992

U.S. \$2,859.38

Interest Rate 5 1/4% per annum

old hope the move is to
st capital injection re-
month after Moody's re-
id it would review re-
both Hongkong and
ld for possible down-
id it was experiencing
continuing asset losses
of the injection process
suggested that Macau re-
ed for recovery.
Mulcahy, research de-
Brokerage, said Macau
nt appeared to be off-
id you only need to
for there to be a
the outlook for Macau
said.

assure oving painful

said than done. The 14
of Korean banks, some
87 of the country's 120
commercial bank losses
unprofitable. But the
of winning government
approval to open new
they are reluctant to
existing outlets.

The big banks will
strong interest in the
the rise in interest rates
deregulation will be
prompt. This would
to keep their current
funding base and
spreads on their com-
do of assets.

They may not have
ury, however, because
such as Hanwa, Dae-
bank are trying to
ers, and the easier is
so is to offer higher
deposits. If the big
banks adopt a new
approach, they risk
lose customers. What
will be painful, but
manage the transition
have a host of new op-

The deregulation
est rates that
banks to make
win back deposits via
been steadily rising.
bank financial institutions.
Under the current interest
regulations, these are
have been able to offer
returns than the bank.

New business areas
also be opened up.
Much to the chagrin
large life insurance companies,
for example, consumers
are likely to be allowed
to participate in a lifetime
pension scheme expected
launched in 1993.

For now, however,
newcomers that are part
process of liberalization
happily. "It is only
for the big institutions
change," says Ahn
Chul, President of one
of the two new
commercial banks and
short-term finance.
"We can be much more
much more responsive
new products."

THE BUSINESS
SECTOR
Agency for
Trade & Industry
Press Office
100-673-5000 or 5001
The Financial Times
Bridge, London SW1

1,000,000

t America
st Savings Bank
ralized
otes Due 1992

5½% per annum
23rd October 1987
23rd April 1992

U.S. \$2,850.36
Boston Limited
ent

og Kredita
Notes Due October 1991
300,000
Rate of Interest 5½% per annum
on the relevant date
N 13 in respect of
US\$2,850.36
will be US\$7,225.81
Bank



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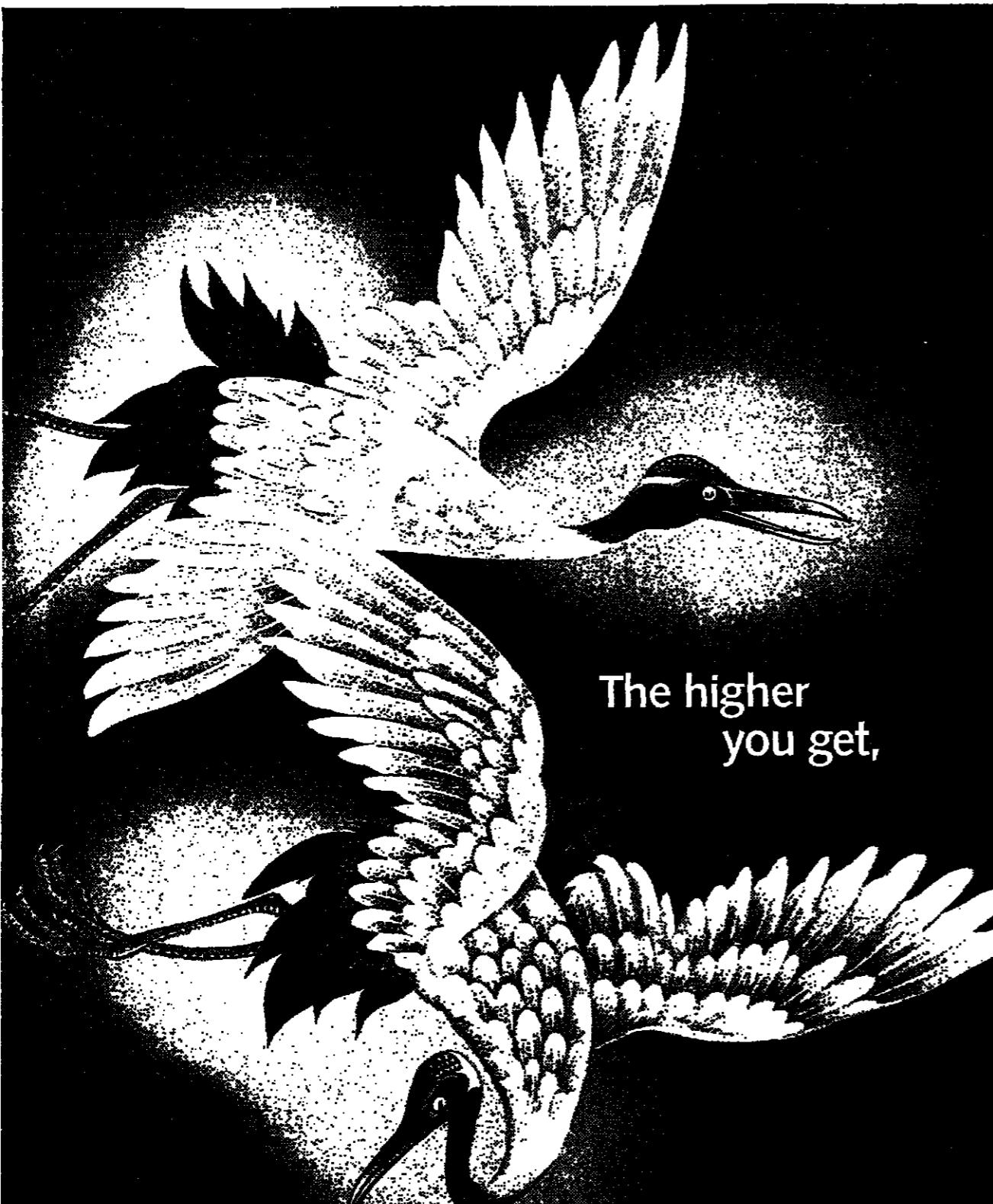
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An attitude which has helped us become one of Japan's pre-eminent financial institutions with over 60 offices in 31 cities on 6 continents.

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INTERNATIONAL CAPITAL MARKETS

Treasuries weaken amid fears on monetary policy

By Patrick Harverson in New York and Simon London in London

Investors in Greek fund force issue of liquidity

A group of dissident shareholders in Greece Fund Ltd, a closed-end country fund, has taken steps to force the directors to increase liquidity in its shares.

The move raises questions about the obligations of underwriters to make markets in securities once they have brought them to market. Investors in several similar closed-end country funds have found the value of their investments diminished by the illiquidity of the issues.

The Greece Fund's shareholders, who hold 10.47 per cent of the fund's capital, have asked that a special resolution be proposed at the fund's annual general meeting on 14 November.

The resolution directs the fund's manager, Schroder Investment Management, to take steps necessary to provide shareholders with the opportunity to sell their

Norma Cohen examines a move which raises questions about the obligations of underwriters

shares at prices approximating the net asset value of their holdings. These steps might include converting the fund's closed-end trust format into that of a unit trust, or the liquidation of assets.

For its part, Schroders has taken the step of urging shareholders to oppose the resolution, arguing that liquidation or any other change to open-ended status would force sales of assets at distressed prices and would not be in the interests of long-term shareholders.

Furthermore, Schroders says, shareholders have the option of dissolving the fund entirely in 1993.

At the heart of shareholders' complaints is not that the fund has been badly managed or that it has underperformed. Indeed, the fund's net asset value has risen to \$45 per International Depository Receipt, from \$32 at the time of launch in October 1988.

Instead, shareholders complained, even at net asset values peaked – pushed by the booming prices on the Athens Stock Exchange in the summer of 1990 – that they could not realise their investment gains.

Mr Edward Carmignac of Carmignac Gestion, a French investment management firm, says he began to complain to Schroder about the lack of liquidity in the issue in late 1990. Schroders had been underwriter to the issue and is listed as marketmaker. A formal marketmaker must be appointed for every new issue traded on the London Stock Exchange.

Furthermore, Schroders responded by appointing SG Warburg as a marketmaker, but Mr Carmignac says that the firm was only willing to quote prices in small lots of 20 to 30 IDRs, rather than the 400 to 500 IDRs he wished to sell.

"I was sitting on a profit that was not realisable," Mr Carmignac says.

Ms Josiane Pain, a director of Schroder Investment Management, concedes that the Greece Fund's IDRs have been illiquid, as those of several closed-end country funds.

"There hasn't been a proper marketmaker in this fund," Ms Pain says. At one point, she says, Schroders was making markets in the shares, "but then the business was only going one way". To avoid being stuck with unwanted shares it could not sell, Schroders cut its marketmaking activities.

However, Ms Pain says that Schroders is currently completing arrangements for a new marketmaker in the fund's IDRs. She declines to name the broker but says it is one specialising in investment trusts.

Meanwhile, Ms Pain argues, the recent drop in turnover on the Athens Stock Exchange would force asset sales at rock-bottom prices and would not be in shareholders' best interests.

Schroders itself owns 0.58 per cent of the fund's IDRs and controls another 26.11 per cent beneficially. Schroders says it will urge its clients to vote against the proposal.

Mr Jay Lightburn, a Paris-based lawyer representing the dissident shareholders, says that, though a new marketmaker is a welcome development, the move should have been made a long time ago.

Meanwhile, Mr Lightburn says, Schroders is doing its own clients a disservice by recommending that they vote against measures which would improve liquidity.

THE SHARP sell-off in the Treasury market continued at a less hectic pace yesterday, although fears about future monetary policy and inflation kept bond prices weak in relatively light trading.

By midday the benchmark 30-year government bond was down 1 at 1004, yielding 8.09 per cent. The two-year note was also weaker, down 1 at 1004, to carry a yield of 6.001 per cent.

After two big declines in three days, trading settled down. The underlying tone of the market, however, was still one of weakness, with dealers and investors unsettled by the possibility that the Bush administration might push through Congress a package of stimulus to the economy. The worry is that if taxes were cut (the president especially wants to lower the capital gains tax), monetary policy would have to be put on hold. That would mean no more interest-rate reductions.

Yet the likelihood of a fiscal policy package being introduced is some way off, so the market's recent declines have as much to do with inflationary and supply worries as they do about taxes. Last week's bigger-than-expected rise in September consumer prices published on Monday that commodity prices are on the verge of a long-term upward trend.

Prices have also been hurt by concern about the effect on the market of big coming government securities auctions. The Treasury is due to sell \$13.5bn of two-year notes today, and if it is as unsuccessful as the last big auction (the October 9 sale of seven-year notes), then an already weak market could take a further dive.

On a more positive note, the pound stabilised on the foreign exchange markets and stood at DM2.905 by late afternoon, similar to Monday's closing levels. However, while the UK currency remains near the bottom of its permitted range within the European exchange rate mechanism, further cuts in interest rates are unlikely.

■ JAPANESE government bond prices fell overnight in Tokyo, following the pattern of the US treasury bond market and reacting to signs that money-market interest rates are being maintained at high levels by the authorities.

The benchmark government bond issue No 129 closed the day on a yield of 5.63 per cent.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Offer	Price	Change	Yield	Week	Month
AUSTRALIA	12.000	11.001	111.9700	-0.490	10.06	-	-	-
BELGIUM	8.000	05.071	98.4000	-0.100	9.08	-	-	-
CANADA	9.750	12.001	104.3000	-0.100	8.00	-	-	-
DENMARK	9.000	11.000	101.4700	-0.500	8.82	-	-	-
FRANCE	8.500	11.985	98.3000	-0.080	8.92	-	-	-
GERMANY	8.750	05.071	102.6400	-0.210	8.34	-	-	-
ITALY	12.500	03.011	100.7700	-0.105	12.73	-	-	-
JAPAN	No 119	4.800	06.099	92.9700	-0.090	6.15	-	-
		6.400	03.000	103.1800	-0.200	5.84	-	-
NETHERLANDS	6.500	03.011	98.3500	-0.080	8.78	-	-	-
SPAIN	11.000	07.098	101.0800	-0.090	11.53	-	-	-
UK GILTS	10.000	11.925	100.20	+0.752	9.84	-	-	-
	10.000	02.001	100.30	+0.623	9.88	-	-	-
	9.000	10.008	98.38	+0.602	9.61	-	-	-
US TREASURY	7.875	06.071	101.14	-0.622	7.65	-	-	-
	8.125	03.000	100.12	-0.623	8.08	-	-	-

London closing. *London New York morning session. Yield is Local market standard. Technical Data/ATLAS Price Sources

Government Bonds table is incomplete due to technical problems

gilt maturing 2003/2007 closed at 112.25, up 1/2 of a point on the day, for a yield of 9.87 per cent.

The December gilt future on the London International Financial Futures Exchange closed at 94.03, up from 93.30. Volume was a moderate 24,000 contracts.

Analysts said that the Bank of Japan made a smaller injection of liquidity into the money markets than many operators had been expecting. The resulting liquidity squeeze prevented short money interest rates falling in anticipation of a general easing of monetary conditions.

The bank's action was taken as a sign that the authorities want to damp expectations of a cut in the overnight discount rate, currently 5.5 per cent.

Bond prices were also depressed by the weakness of the yen on the foreign exchange markets.

■ GERMAN government bond prices opened lower yesterday, following sharp falls in US treasury bond prices on Monday, but stabilised.

The benchmark 8 1/4 per cent bond closed at 98.64 for a yield of 8.30 per cent. The December bond futures contract on Lime closed at 95.51, down slightly from an opening level of 95.55. Volume was a heavy 48,000 contracts.

Analysts said they were waiting to see if overseas buyers would return to the bond market after the recent decline in prices. The rally in bond prices from August onwards was seen as driven by international investment. International investors cut exposure to German government bonds following re-unification, but until the recent correction, had started to rebuild portfolio holdings of bonds.

FT/ABCD INTERNATIONAL BOND SERVICE

Latest prices at 6.00 pm on October 22

	Buy	Offer	day	Yield	Other	Buy	Offer	day	Yield
U.S. DOLLAR STRAIGHTS									
AMERICA PROVINCE 1/2 1995	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 6/12/00	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 12/18/00	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 6/1/01	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 12/1/01	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 6/1/02	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 12/1/02	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 6/1/03	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 12/1/03	100.000	100.071	100.000	9.50		100.000	100.071	100.000	9.50
AMERICA 6/1/04	100.000	100.071	100.000	9.50		100.000	100.		

Trickle of deals emerges in spite of slowed activity

By Tracy Corrigan

THE REVERSAL of fortune experienced by most government bond markets this week stalled activity in the Euro-bond market, although a trickle of retail-driven deals continued to emerge.

Uncertainty about the direction of government bonds is likely to cast a shadow over the Eurobond market for the rest of the week, unless positive sentiment returns to the European market.

Banque Nationale de Paris, the French bank, launched a €300m six-year deal which is targeted at European retail investors.

It was sold before the issue came under pressure from a

INTERNATIONAL BONDS

weakening market, according to the lead manager, Hambros Bank.

The deal lost some ground later in the day due to a sell-off in the Canadian market, to close at 99.15 bid, still slightly inside full fees.

The issue performed well, rising to a substantial premium above its par issue price of 103.5 bid.

In the Swiss market, a SF100m deal for Nippon Chemiphar, via Banque Paribas, was bid at a premium of 2% points above its par issue price.

Meanwhile, the Japanese

equity-linked sector has benefited from the improved performance of the Japanese stock market, as well as from the lull in new issue activity.

Sun Wave Corporation, a Japanese stainless steel sink manufacturer on the second section of the Japanese stock market, launched a \$100m four-year deal.

The issue performed well, rising to a substantial premium above its par issue price of 103.5 bid.

The spread tightened from 41 basis points at the deal's launch to 39 basis points above the comparable government bond.

Meanwhile, the Japanese

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m	Coupon %	Price	Maturity	Fee	Book runner
400 DOLLARS	100	4	100	1995	2 1/4	Daiwa Europe
Sun Wave Corp (s)†	100	9	101	1997	1 1/2	Hambros Bank
CANADIAN DOLLARS	100	9	101	1997	1 1/2	Hambros Bank
EQUITY FRANCHISES	100	7 1/2	102	1996	—	Swiss Volksbank
Nippon Chemiphar (s)†	100	4 1/2	100	1995	—	Banque Paribas (Suisse)

†Private placement. †Convertible. #With equity warrants. tFloating rate note. tFinal terms. a Non-callable.

Ford to raise \$750m in stock issue

By Sara Webb

FORD Motor, the second biggest US motor manufacturer, is planning to raise \$750m in the US and international markets with a convertible preference stock issue.

Ford is the last of the three big US motor manufacturers to come to the international equity markets with a large offering of the stock of six months.

The proceeds of Ford's convertible preference stock issue will be used for general corporate purposes. A total of 15m new shares will be issued, with

INTERNATIONAL EQUITY ISSUES

10 per cent of the issue due to be offered internationally. Goldman Sachs and Merrill Lynch are lead managers for the issue, which has already been filed with the Securities and Exchange Commission. The offering is due to take place in the first half of November.

Both General Motors and Chrysler, the other two large

US car makers, have raised new money this year in the international equity markets.

General Motors raised \$737m from US and international investors in the summer using Perps (or preference equity redemptions cumulative stock), a proprietary product devised by Morgan Stanley. The money was raised for general financing purposes. Chrysler raised \$384m in October through the sale of 35m shares of its common stock. The offering was increased from 38m to 35m following over-subscription.

Salomon close to deal on \$2bn credit

SALOMON Brothers, the Wall Street securities house at the centre of the US Treasury market bid-rigging scandal, is close to completing the negotiations for a \$2bn credit line with J.P. Morgan and Citicorp, writes Patrick Harverson in New York.

The credit facility will be a vote of confidence for Salomon. Salomon's short-term borrowings on the commercial paper market have declined significantly since the summer, with the total of commercial paper outstanding falling from \$8bn in August to a current level of \$1.7bn.

Salomon has been cautious about lending to the firm since it admitted in August to breaking government rules while bidding

for new Treasury securities.

Salomon's short-term borrowings on the commercial paper market have declined significantly since the summer, with the total of commercial paper outstanding falling from \$8bn in August to a current level of \$1.7bn.

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Tuesday October 22 1991					
		Mon Oct 21	Fri Oct 18	Oct 18	Oct 18	Year ago	Year ago
Figures in parentheses show number of stocks per section	Index No.	Day's Change %	Earnings Yield %	Gross Div %	Est P/E Ratio	Yield %	Adj. to date
1 CAPITAL BODS (103)	913.58	-0.7	9.43	5.91	13.26	30.03	619.23
2 Building Materials (23)	907.74	-0.1	7.49	4.31	17.59	41.22	598.69
3 Contracting, Construction (30)	1082.69	-0.5	8.54	6.92	16.04	49.81	1057.64
4 Electronics (11)	2494.38	-1.0	8.76	5.29	14.46	24.23	2515.93
5 Electronics (25)	1725.40	-1.0	11.08	5.52	11.42	50.62	1743.75
6 Engineering-Aerospace (5)	355.99	-0.5	15.65	7.26	7.11	16.48	355.53
7 Engineering-General (43)	485.48	-0.5	10.07	5.23	12.27	16.55	487.80
8 Metals and Metal Forming (9)	430.76	-1.1	2.73	8.75	17.48	33.60	438.06
9 Motors (12)	340.25	-0.3	6.88	7.08	19.40	56.92	1594.05
10 Other Industrial Materials (20)	1579.09	-0.9	8.01	5.16	14.84	24.20	1615.58
11 Other Industrial Services (22)	1923.66	-0.6	4.41	3.50	12.21	21.21	1923.66
12 Packaging, Paper & Printing (7)	221.27	-0.2	5.29	3.49	13.27	38.33	1932.55
13 Food Manufacturing (16)	2464.35	-0.2	8.84	3.30	14.61	50.34	2464.98
14 Food Retailing (17)	2465.40	-0.2	5.42	2.54	21.18	51.57	3768.85
15 Health and Household (23)	5732.13	-1.0	5.65	3.26	12.53	22.53	5724.88
16 Hotels and Leisure (24)	1299.43	-0.5	7.66	5.30	16.13	41.36	1356.94
17 Media (26)	1523.72	-1.1	7.06	4.65	14.49	43.30	1539.90
18 Stores (33)	734.27	-0.2	3.74	2.47	15.54	22.51	751.95
19 Textiles (9)	1004.88	-0.1	7.40	3.69	17.78	19.48	1005.60
20 OTHER GROUPS (31)	637.08	-0.6	2.26	4.90	12.48	12.48	637.08
21 Packaging, Paper & Printing (7)	1405.44	-0.6	9.74	5.26	13.27	22.78	1274.96
22 Textiles (9)	1453.70	-0.6	6.94	4.98	16.37	34.95	1412.68
23 Chemicals (21)	2482.21	-0.4	9.69	7.02	12.50	38.76	1494.92
24 Chemicals (11)	1493.21	-0.4	9.48	6.48	12.27	21.26	1515.15
25 Transport (13)	2333.33	-0.2	7.33	4.86	16.90	62.02	2336.48
26 Electricity (16)	1226.95	-1.2	14.32	5.30	11.11	23.21	1241.57
27 Telephone Networks (4)	1528.77	-0.8	9.74	3.94	13.44	28.34	1521.51
28 Water (10)	2310.70	-1.6	17.68	6.66	11.87	23.47	2399.06
29 Miscellaneous (23)	1862.89	-0.5	5.29	5.28	26.21	69.71	1872.86
30 INDUSTRIAL GROUP (481)	1278.23	-0.5	8.44	4.53	14.70	34.77	1284.76
31 Oil & Gas (19)	2447.66	-0.7	10.69	5.68	12.37	93.60	2465.41
32 All-share Index (560)	1377.97	-0.5	8.72	4.68	14.42	38.99	1383.37
33 FINANCIAL GROUP (91)	782.73	-1.1	5.97	3.11	31.43	791.18	914.62
34 Banks (9)	923.63	-1.5	4.51	5.77	37.46	92.77	937.97
35 Insurance (Life) (7)	1449.77	-0.5	5.84	5.68	15.68	1478.64	1474.54
36 Insurance (Composite) (6)	590.79	-0.9	—	7.43	30.72	100.86	595.36
37 Insurance (Brokers) (9)	1616.07	-0.4	7.36	6.84	12.20	45.45	1616.07
38 Intercharch (7)	478.74	-0.4	4.46	3.78	13.08	47.68	471.53
39 Petroleum (5)	844.27	-1.0	7.26	2.23	22.78	92.27	903.36
40 Other Financial (17)	260.35	-0.3	11.00	7.06	11.41	26.12	261.95
41 Investment Trust (70)	1227.43	-0.3	3.52	—	27.02	1231.28	1235.99
42 Investment Trusts (6)	1255.05	-0.6	—	4.81	—	36.63	1242.46
43 All-share Index (661)	2559.51	-16.2	2571.91	2559.51	2575.71	2601.11	2580.01
44 FT-SE 100 Share Index (6)	2559.51	-16.2	2571.91	2559.51	2575.71	2579.0	2576.7
45 FT-SE 100 Share Index (6)	2559.51	-16.2	2571.91	2559.51	2575.71	2579.0	2576.7

Figures in parentheses show number of stocks per section

1 Average of 500, 9, 10, 2570.1; 11, 10, 2571.4; 11, 10, 2570.6; 11, 10, 2570.7; 2, 2, 2565.8; 2, 2, 2565.6; 3, 3, 2563.6

2 10pm 2561.0; (a) 10.45am 10.427pm 11pm 2560.9; 10pm 2560.8; 10pm 2560.7; 10pm 2560.6; 10pm 2560.5; 10pm 2560.4; 10pm 2560

Waterloo
to £2.04

Construction companies deny responsibility for rising expenditure Channel tunnel costs row deepens

By Andrew Taylor, Construction Correspondent

BRITISH and French construction companies building the Channel tunnel will today seek to rebut accusations that they, rather than Eurotunnel, are financially responsible for most of the huge rise in the project's cost.

The 10 companies will hold a press conference in Paris to state their case in the increasing bitter dispute over costs with the project's operators.

The row has prompted the contractors to threaten to halt work on the parts of the project which they say have been designed by Eurotunnel and for which they are being paid insufficient money.

Eurotunnel is seeking a court injunction to prevent the 10 from carrying out their threat. The hearing was adjourned last week to allow time for further evidence.

Today will be only the second time in three years that the construction companies have aired their views in public. The previous occasion was also over a row with Eurotunnel about tunnelling delays.

The terms of the construction contract normally prohibit the contractors from discussing the progress of the project with the press. The 10 companies are Balfour Beatty, Costain, Tarmac, Taylor Woodrow and Wimpey, and Bouygues, Dumez, Société Auxiliaire d'Entreprises, Société Générale d'Entreprises and Société Batignolles of France.

Today's conference was prompted, in part, by the desire of the construction companies to stem the sharp slide in their share prices which has occurred since the row over



Threats to stop work have taken over from the euphoria of earlier days

costs resurfaced at the beginning of this month.

The falls were due to fears that the companies may have to make substantial provisions should their claims for additional payments fail.

Transmanche Link, the consortium formed by the 10 to build the project, has claimed £200m at 1985 prices, about £1.2bn at current prices, to cover the increased cost of fitting out the twin rail tunnels between Britain and France and building two passenger terminals at Folkestone, Kent and Sangatte, northern France.

British contractors said yesterday that they were concerned that the claim might be misinterpreted as indicating that the 10 could face losses of

more than £1bn if their demands were unsuccessful.

A senior executive of one company said: "That would mean that we are seeking only to break-even as a result of the claims which would be provided by Eurotunnel."

Contractors also point out that Eurotunnel has set aside £200m at 1985 prices to meet claims. This represents about 30 per cent of the additional money being sought by the construction companies.

In addition, the contractors are sitting on big profits from the Eurotunnel shares and warrants they received as founder sponsors and shareholders of the project.

Construction companies in a bid to protect their share prices are expected to insist that they will not carry out any work on the project for which resources have not been provided by Eurotunnel.

There are differences of opinion between the contractors over whether some provisions ought to be made against the contract. Taylor Woodrow, the British construction and property group, is one company which is understood to be in favour of making a provision, thought to be in the region of £10m. The other British contractors have opposed making provisions.

Several French contractors also said they might announce provisions.

Net asset value per share totalled 123p (191p). Fully diluted the figure was 121p (166p).

Provisions leave Allied London £4.8m in the red

HEFTY PROVISIONS to cover falling land bank values left Allied London Properties £4.78m in the red at the pre-tax level for the year to end-June.

The shares closed 6p lower at 86p.

For the preceding 12 months the London-based property investor and housebuilder returned profits of £6.7m.

The provisions amounted to £10m, of which £2m was provided for at the six months' stage.

Sir Geoffrey Leigh, chairman, said yesterday that a further deterioration in market conditions had prompted the board to provide an additional £2m against housebuilding land and work-in-progress during the second half.

Rental income increased to £15.3m (£13.2m) but trading profits slipped from £4.23m to £3.05m. Other income amounted to 21.17m (£2.8m).

Losses per share worked through at 10p (earnings 4.4p) but a same again final dividend of 2.45p makes an unchanged 3.85p total.

Sir Geoffrey pointed out that the balance sheet remained strong and that following reductions in interest rates there were "indications of the beginning of a return of confidence in certain sectors of the property market".

Net asset value per share totalled 123p (191p). Fully diluted the figure was 121p (166p).

MITSUBISHI CAPITAL, INC

US \$ 15,000,000 GUARANTEED
DUAL BASIS BONDS DUE 2000 (THE A BONDS)
US \$ 9,000,000 GUARANTEED
DUAL BASIS BONDS DUE 2000 (THE B BONDS)
US \$ 26,000,000 GUARANTEED
DUAL BASIS BONDS DUE 2000 (THE C BONDS)

In accordance with the provisions of the Bonds, notice is hereby given as follows:

THE "A" BONDS
• Interest period : October 22, 1991 to January 22, 1992
• Interest payment date : January 22, 1992
• Interest rate : 6.45% per annum
• Coupon amount : US \$ 4,120.83 per note of US \$ 250,000

THE "B" BONDS
• Interest period : October 22, 1991 to January 22, 1992
• Interest payment date : January 22, 1992
• Interest rate : 6.10% per annum
• Coupon amount : US \$ 3,997.22 per note of US \$ 250,000

THE "C" BONDS
• Interest period : October 22, 1991 to January 22, 1992
• Interest payment date : January 22, 1992
• Interest rate : 5.725% per annum
• Coupon amount : US \$ 3,857.64 per note of US \$ 250,000

BANQUE INTERNATIONALE A LUXEMBOURG
Société Anonyme
AGENT BANK

NOTICE OF REDEMPTION To the Holders of the 12% Notes Due 1994 of

General Electric Credit Corporation (now known as General Electric Capital Corporation)

NOTICE IS HEREBY GIVEN that pursuant to the provisions of Section 6 of the Fiscal and Paying Agent Agreement, dated as of November 15, 1988 (the "Agreement") (now known as General Electric Capital Corporation) and The Chase Manhattan Bank (National Association) as Fiscal and Paying Agent, and paragraph 8(b) of the terms and conditions of the above-mentioned Notes (the "Notes"), that the Notes will be paid on November 15, 1994 (the "Redemption Date"), at a price equal to 100% of their principal amount (the "Redemption Price"). Interest due on November 15, 1991 on the Notes will be paid in the usual manner. Interest on the Notes shall cease to accrue from and after the Redemption Date. On and after the Redemption Date, the sole right of the holders of the Notes to receive interest on the Notes ceases.

Payment of the Redemption Price will be made upon presentation and surrender of the Notes, together with all apportioned coupons maturing subsequent to the Redemption Date, at any of the paying agencies listed below. If any such coupons are unclaimed, the amount of the missing coupons will be deducted from the Redemption Price.

The Chase Manhattan Bank, N.A.
London Branch
Woolgate House, Conduit Street
London EC2R 2HD
England

Banque Bruxelles Lambert, S.A.
Avenue Marnix, 24
B-1050 Brussels, Belgium

Coupons which shall have matured on or prior to the Redemption Date should be detached, presented and surrendered for payment in the usual manner.

Information reporting to the United States Internal Revenue Service ("IRS") will only be required with respect to payment of any taxes which would be made outside the United States. Persons who are U.S. residents in certain circumstances, U.S. holders of the Notes are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may be subject to an IRS penalty.

Accordingly, please provide any appropriate certification when presenting the Notes or coupons for payment.

GENERAL ELECTRIC CAPITAL CORPORATION

By: The Chase Manhattan Bank
(National Association)
as Fiscal and Paying Agent

Dated: October 16, 1991

UK COMPANY NEWS

Maxwell companies sell SelecTV stake for £3m

By Bronwen Maddox

COMPANIES controlled by Mr Robert Maxwell, the publisher, have raised around £3m by the sale of a stake in SelecTV, the USA-quoted television production company which was part of the consortium that last week won the broadcasting franchise for south east England.

Maxwell Communication Corporation, one of Mr Maxwell's publicly-listed companies, sold 9.3m shares, and Headington Holdings, the privately-controlled parent of AGB International, the market research company, sold 3.5m shares.

The price was undisclosed but at yesterday's closing price of 24p the stakes would have been worth £3.06m.

SelecTV, which is known for *Birds of a Feather* and *Auf Wiedersehen Pet*, has a 15 per cent stake in Meridian Broadcasting, which from January 1993 will replace TV5 Entertainment as broadcaster to one of the most lucrative regions in independent television.

The sale continues a recent pattern of disposals of peripheral businesses and minority stakes by companies controlled by Mr Maxwell.

Multitrust

Multitrust net asset value was 42.4p per share at June 30, up from 40.3p at end of previous nine-month period. Net revenue for year was £10,657 (loss of £15,353). Dividend is 2p.

Wolseley in 'healthy state' in spite of decline to £80m

By Clare Pearson

WOLSELEY, the plumbing and building materials group, yesterday said it had emerged from severe recession in the building industry during the year to end-June in a healthy financial state.

Unveiling pre-tax profits down from £120.7m to £80.3m, Mr Jeremy Lancaster, chairman, said that net debt had fallen by £21.5m during the year, leaving gearing at 19.5 per cent (28.4 per cent).

Interest charges of £8.3m (£9m) were more than 10 times covered by trading profits of £88.6m (£129.7m).

Mr Lancaster said the company would look at acquisition opportunities "provided the price" was right.

But he admitted that he suspected the company had paid too much for Needwood, the builders' merchant bought from the receivers for about £26m in June last year.

Needwood incurred a trading loss of £5.7m but Mr Lancaster said the company had been reorganised and there were further benefits from streamlining to come.

COMMENT

Most analysts got the hint a few weeks ago to downgrade expectations of the 1991 outcome, so these results sent no shudders through the City yesterday. What is now concerning people is the profound caning displayed by Mr Lancaster

- who goes back a good few years in the business - about what this year will hold. Pre-tax profits at pretty well repeat levels are now in view: really a further fall since that forecast would exclude the film worth of provisions. That said, Wolseley is still performing better than its peers in dire conditions: Plumb Center seems to be improving its already dominant market share, for instance. So if the end of the recession really is going to be a long-drawn out affair, it makes all the more sense to prefer Wolseley's shares over those elsewhere in the sector. However, that opinion seems already fully reflected in a lofty prospective p/e of 16 or so.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are not held for the purpose of considering dividends.

TODAY

Interline- Aberdeen Petroleum	Oct. 24
Aberdeen New European	Oct. 25
Acorn Computer	Oct. 25
Alpha Westland	Oct. 25
Bettawood Consumer Prods.	Oct. 11
Bradford Property Trust	Oct. 25
Castle Mill Ind.	Oct. 25
Eastgate Financial	Oct. 25
Entel Universal Inv.	Oct. 25
Power Utility	Oct. 25
TDS Chemicals	Oct. 1
Thames TV	Oct. 25
U.S. Steel	Oct. 25
Vogel-Thompson	Oct. 25
Wade	Oct. 25
Ward Leisure	Oct. 25
Low (Wing)	Nov. 7
Manganese Bronze	Nov. 1
Siemens	Nov. 12
Spencers	Nov. 4
VTR	Nov. 4



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Samuel Montagu is a leading merchant bank in the field of European Corporate Finance.

We co-ordinate the activities of 13 local offices, comprising some of the most respected banking names in Europe, providing our clients with access to over 100 professional advisers in all the major financial centres in EC

SAMUEL MONTAGU & CO. LIMITED
LOCAL EXPERTISE. INTERNATIONAL NETWORK.

Pharma Vision 2000 AG



Interim Report as of September 30, 1991

To the Shareholders of Pharma Vision 2000 Ltd.

At the beginning of July 1991 a group of investors, including Christoph Blocher, BZ Group Holding and a small number of Swiss institutional investors, acquired a controlling participation in Pharma Vision 2000 Ltd. At an extraordinary shareholder's meeting on August 5, 1991 a new Board of Directors was elected. Instead of R. Peter Hefti Christoph Blocher was elected as chairman. Alfred B. Berger was replaced by Konrad Fischer.

The new Board of Directors appointed BZ Trust Limited as the manager of Pharma Vision. The manager's compensation is entirely based on performance. Historically, the Pharma Vision bearer share has traded at a discount to net asset value. Since the announcement of the changes in control and management of Pharma Vision this discount has disappeared. Over the same period of time active trading in the Pharma Vision bearer share has developed.

At a press conference the chairman and the manager discussed Pharma Vision's strategy. In particular, they explained Pharma Vision's role as agent and active shareholder in the companies in which it holds a stake.

Zurich, October 15, 1991

On behalf of the Board of Directors
Christoph Blocher, Chairman

Profit and Loss Account January 1 to September 30, 1991

	Expenses SFr.	Income SFr.
Dividends	9 954 793	
Other profit on investments	73 283 948	
Interest earned	2 379 485	
Interest paid	2 518 680	
Administration expenses	21 127 048	
Tax expenses	1 252 639	
Net income	60 719 859	
	85 618 224	85 618 224

Balance Sheet as of September 30, 1991

	Assets SFr.	Liabilities and Shareholders' Equity SFr.
Due from banks	9 557 508	
Withholding tax recoverable	1 432 974	
Deposit	1 000	
Investments (Book value)	886 981 450	
(Market value SFr. 1 168 549 840)		
Demand deposits	443 795	
Time deposits	150 000 000	
Provisions	85 760 595	
Accrued liabilities	21 654 832	
Share capital*	259 000 000	
Legal reserve	310 747 461	
Retained earnings	9 646 390	
Net Income 1. 1.-30. 9. 1991	60 719 859	
	897 972 932	897 972 932

*Divided into: 466 200 registered shares with a par value of SFr. 100.— each and 424 760 bearer shares with a par value of SFr. 500.— each
Net asset value: SFr. 1941.— per bearer share

Notice of Extraordinary Prepayment

To the Holders of

Great American Bank, A Federal Savings Bank (formerly, Great American First Savings Bank)

Collateralized Floating Rate Notes Due 1992 (the "Notes")

CUSIP No. 389836CQ8*

The undersigned, as trustee (the "Trustee") under the Indenture dated as of October 1, 1985 (the "Indenture") with Great American First Savings Bank (now, Great American Bank, A Federal Savings Bank) (the "Issuer") and Union Bank Co-Truster, hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as conservator of the Issuer, disaffirming and repudiating the Indenture and the Notes pursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989, RTC was appointed conservator of the Issuer on August 9, 1991. RTC has established October 25, 1991 (the "Prepayment Date") as the date of prepayment of the Notes and has directed us to immediately collect and be held by us for the Notes or prior to the Prepayment Date so as to pay the principal of and accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE NOTES WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

Holders should present their Notes to any of the following Paying Agents for payment thereof on the Prepayment Date:

Citibank, N.A.
111 Wall Street, 5th Floor
New York, NY 10043
United States

Citicorp Bank (Luxembourg) S.A.
16 Avenue Marie-Therese
Luxembourg

Any questions or communication with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.
Corporate Trust Administration
120 Wall Street—13th Floor
New York, NY 10043

Attn: Vincent Lopez
Tel: (212) 412-6236

CITIBANK, N.A.,
as Trustee

October 15, 1991

*This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Great American Bank, nor the Trustee shall be responsible for the selection or use of this CUSIP number, or any representation made as to its correctness on the Notes or as indicated in this notice.

NOTICE

Withholding of 20% of gross proceeds and of any payment made within the United States may be required by the interest and Dividend Tax Compliance Act of 1983 unless the Trustee has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting Notes for payment within the United States.

BRITANNIA BUILDING SOCIETY

Issue of up to
£50,000,000
Floating Rate Notes
Due 2005

In accordance with the terms and conditions of the Notes, notice is hereby given that the coupon rate (and including interest paid from and including) 22nd October 1991 to (but excluding) 22nd January 1992, the Notes will carry a rate of interest of 11.125 per cent. per annum. The coupon rate will be 22nd January 1992. The coupon amount per £1,000,000 Notes will be £27,954.48 payable against surrender of Coupon No. 8.

Hambros Bank Limited
Agent Bank

ALLIANCE + LEICESTER

Alliance & Leicester Building Society

£13,000,000

Subordinated Floating Rate
Notes due 1998

For the six months 21st October, 1991 to 21st April, 1992 the Notes will carry an interest rate of 11.075% per annum with an interest amount of £55,526.71 per £1,000,000 Note, payable on 21st April, 1992.

London Stock Exchange

Bankers Trust
Company, London Agent Bank

Sparbankerna Bank Swebank

Japanese Yen 8,000,000,000

7 per cent

Nilkni-Limited Notes due 1992

Notice is hereby given that the Redemption Price of the issue referred to above has been fixed at 84.1525% per cent. of the Nominal Amount. The redemption amount will be Japanese Yen 8,415,725 per Note, payable on 1st November, 1991.

NIKKO BANK (LUXEMBOURG) S.A.
as Fiscal and Paying Agent

Agent Bank

Chartered WestLB Limited

OVERSEAS UNION BANK LIMITED

US\$100,000,000

Subordinated Floating
Rate Notes due 2011

Redeemable at the option of the
Noteholders in 1996 and 2001

In accordance with the pro-
visions of the Notes, notice is
hereby given that the rate of
interest for the six months
23rd October, 1991 to 23rd April,
1992 has been fixed at 5.75%. The interest payable
on the relevant interest
payment date, 23rd April
1992, will be US\$7,069.01
per US\$250,000 Note.

Agent Bank

Chartered WestLB Limited

UK COMPANY NEWS

Aiming to join the first division at a stroke

John Authers and Scheherazade Daneshkhu on Sanwa Bank's launch into unit trusts

THE unit trust industry reacted with astonishment to the news that Sanwa Bank, of Japan, is simultaneously launching 10 authorised UK unit trusts. A typical reaction was that "it's certainly a challenge".

The move is quite simply unprecedented. Nobody seems to be able to understand it.

No Japanese company has launched a UK-authorised unit trust before, although Mitsubishi has some funds based in Dublin. A planned move by Nomura, the securities house, to launch a UK unit trust some years ago was eventually abandoned.

Sanwa does not have a strong reputation in fund management, and is best known as a retail bank in Japan.

The move also flouts established industry wisdom on trust launches. Usually they are launched one at a time, with heavy marketing support.

And this may not be the best time to launch into the market. Sales are picking up, but the industry has still not fully recovered from the damage to investor confidence caused by the "Black Monday" crash of 1987.

For example, the Unit Trust Association's sales and investment figures for September, released yesterday, showed the value of funds at £58.6bn. September net new investment, at £38bn, was £137m higher than the previous month, but there is no obvious need for another 10 trusts.

Sanwa was quite clear at its bullish launch that it aimed to join the first division of international banks, offering high-class service on all its

operations, including retailing, merchant banking and fund management.

Dr Arjuna Sittampalam, managing director of Sanwa International, admitted that the timing was unusual. He said: "The only reason we are launching now is because we are ready."

Its move to penetrate the UK unit trust industry comes ahead of the liberalisation of the Japanese financial system, where the reform of Article 65 of the Securities and Exchange Law - Japan's version of the Glass-Steagall Act in the US - will enable banks and brokerages to enter each other's activities through subsidiaries.

Japanese banks are moving toward the reform, expected to be implemented in 1993, and have rushed to acquire expertise in the securities business through overseas securities subsidiaries, and by sending employees to train at brokerages.

Sanwa is one of the more prominent banks with aspirations to break into the securities market, and the move is to acquire experience," says Alisia Ogawa, banking analyst at brokers SG Warburg.

But Sanwa, hesitant to connect the move to the bank's domestic policy, said it needed to increase its presence in overseas fund management operations. "We're trying to establish a track record in order to move into operations such as pension fund management," said a Japan-based Sanwa official.

Sanwa stresses that while it is looking at the unit trust business with a long-term view, it is not ready to take

seen a year like the last one," he said, "and so far, we don't see any improvement."

Table profits of \$9.03m compared with last year's \$9.8m which was struck before a \$55.5m gain from a property sale. Turnover fell 11 per cent to \$55.8m.

Mr Wright said that despite efforts to spread business as widely as possible, the general downturn had hit profits across the board. About 25 per cent of UDO's customers are architects or builders.

Seven small acquisitions, including

losses on the business. Certainly, the bank's resources make it much easier to take a long view and wait for performance figures to establish themselves that it would be for one of the smaller specialist UK fund management groups.

There has been some surprise that Sanwa did not opt to enter the UK via an acquisition.

Sanwa's net has been spread wide, and managers have been recruited from several companies, including BZW, Equitable Life, Kleinwort Benson, Legal & General, National Provident Institution and the Royal Bank of Scotland.

But Sanwa has set itself an enormous task. Its name recognition in the UK is low, and there are already many well-established companies with strong brand loyalty.

available funds offered attractive value for money. Several companies hold portfolios of stocks which have underperformed, and taking them over would be a dubious honour, which might get a new management group off to a bad start.

Another problem is that buying an existing fund management group might not help to improve Sanwa's name awareness. Mr Sittampalam points to the fact that Morgan Grenfell products still trade under the Morgan Grenfell name following the group's acquisition by Deutsche Bank.

Instead, Sanwa opted to try

for organic growth, and spent much time earlier this year head-hunting fund managers, mostly from established UK fund managers. The idea is that they can start from scratch, with a patient set of funds to work with. Provided Sanwa has succeeded in finding good managers, they will be able to deliver strong performance.

Sanwa's net has been spread wide, and managers have been recruited from several companies, including BZW, Equitable Life, Kleinwort Benson, Legal & General, National Provident Institution and the Royal Bank of Scotland.

But Sanwa has set itself an enormous task. Its name recognition in the UK is low, and there are already many well-established companies with strong brand loyalty.

For the time being, Sanwa is aiming for only £16m in funds under management - a figure dwarfed by the £36m which M&G raised for its recent Income Investment Trust launch.

But plans like these have worked before. Mr Barry Bateman, managing director of Fidelity Investment Services and chairman of the UTA, pointed out that Fidelity, which is one of the top five unit trusts, itself grew out of nothing when it was set up in 1973.

"I think it is more difficult to do it now than 10 years ago," said Mr Bateman. "The larger groups have strengthened their position and there is more competition, but it is not impossible to do it."

Additional reporting by Emiko Terazono

UDO declines to £9m and no improvement in sight

UDO HOLDINGS, the UK's largest supplier of drawing office equipment, has failed to maintain its record of consistent profits since going public in 1984. It yesterday announced an 8 per cent decline for the year to July 31, writes Peggy Hollinger.

However, Mr Michael Wright, chairman, said he was pleased with the results, which were "as good as they possibly could have been in the circumstances".

Mr Wright said trading in the current year remained difficult. "We have never

seen a year like the last one," he said, "and so far, we don't see any improvement."

Table profits of \$9.03m compared with last year's \$9.

FINANCIAL TIMES SURVEY

ALUMINIUM 91

Wednesday October 23 1991

The industry remains confident about its prospects in spite of problems, writes Kenneth Gooding.

Significant growth in demand is expected this decade, and the recyclable nature of the metal means it benefits as people become more environment-conscious

The metal of the future

THE ALUMINIUM industry is hurting. For many weeks, prices have been at their lowest level in real terms, when inflation is taken into account. At least 60 per cent of primary aluminium capacity is being operated at a loss. But even when viewed from the very bottom of the recession, the aluminium industry's future looks healthy.

Aluminium is a green material. Its recyclable value and its light weight make it a natural for the energy-conscious and environmentally sensitive era in which we live", says Mr David Morton, chairman of Alcan Aluminium, the second-largest western producer.

Like many industry executives, he is convinced car makers will, before long, provide an enormous surge in demand for aluminium - similar to the boost the industry received in the 1980s when beer and soft drink producers moved to aluminium cans.

"Aluminium is now reaching out to its next avalanche market - the automobile - and it is doing this at a rate far faster than we were predicting even two to three years ago," says Mr Morton.

But it is increasingly likely some of the high-cost produc-

ers will not live to share in that glorious future.

As Fred Roux, chief executive of Gennmin's minerals division says: "At \$1.60 a tonne (72c/lb) the high-cost producers, particularly those in Europe, began to feel some pain at \$1.200 (54c/lb) they are in agony."

If the aluminium price goes to 50c/lb, 75 per cent of the aluminium industry will be operating below its cash costs of production, while at 45c nobody will make money. At beginning October the price was \$1.155/tonne or 52c/lb.

Demand is not the industry's problem. There is still some growth in spite of the recession in many markets. Consumption of new aluminium rose by about 1.4 per cent last year, and many analysts believe another 1 per cent can be looked for in 1991.

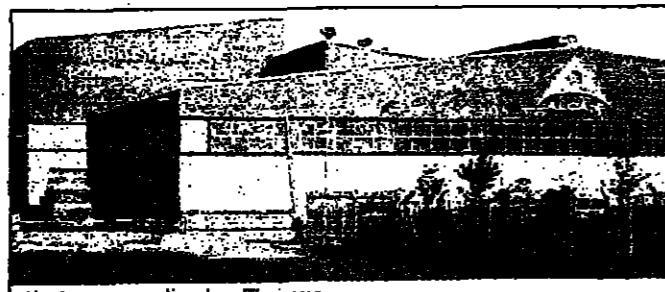
This is some way from the 3.6 per cent annual growth rate experienced in 1985-89, but at least the trend continues upwards.

The industry's difficulties stem from the producers' reluctance to cut output even though stocks of the metal have been rising sharply and prices have responded by falling equally fast.

Only aluminium gives you a new lease of energy. For life.

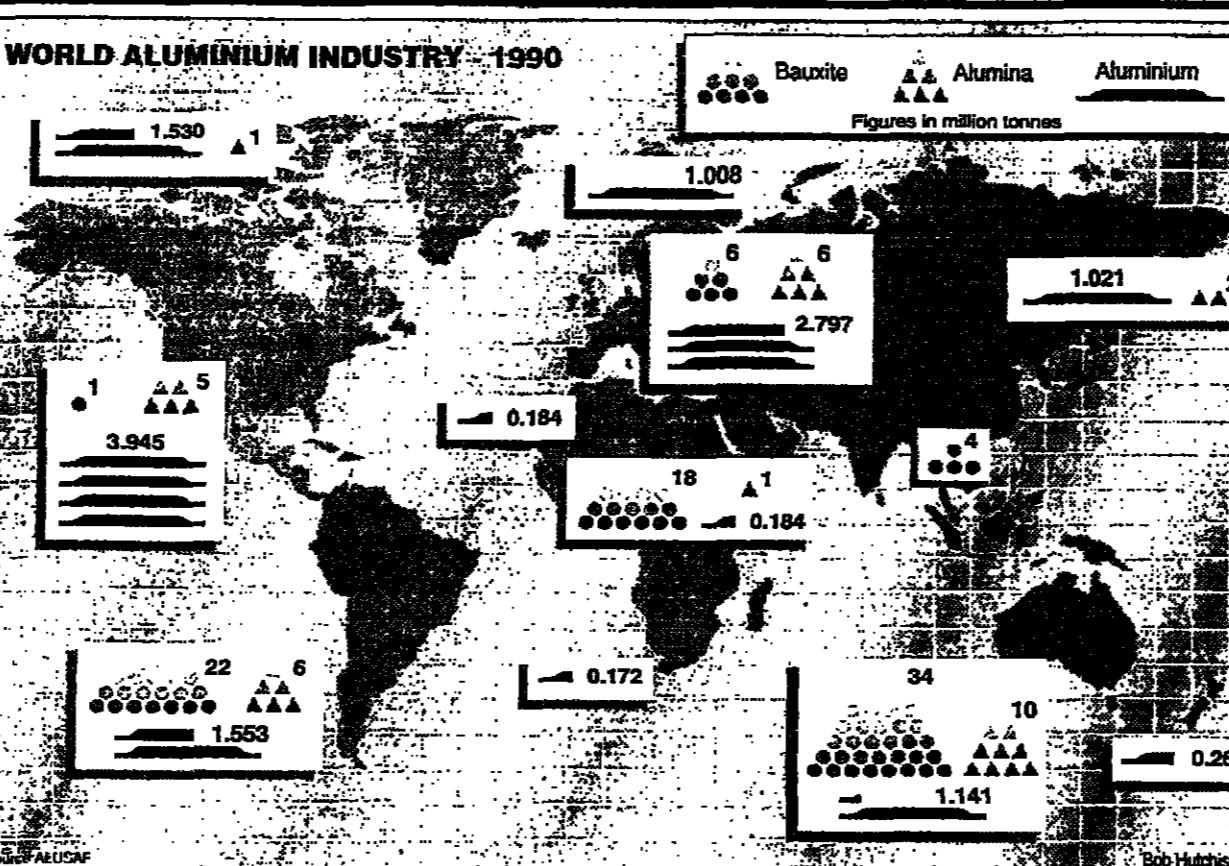
Not only is aluminium the most versatile metal in use today, it is also the most energy resourceful.

Vital energy is 'locked-in' during its primary production. So however many transformations into new products the aluminium may then undergo, only 5% of the original energy invested is required to melt down and restore the metal to its original characteristics.



And because aluminium is so cost-effective to recycle, that means a greater pay-back opportunity for all manner of manufacturing uses, from aircraft to oilrigs, from double glazing to motor vehicles and, of course, packaging.

Nowhere is this better illustrated than in the success story of the



industry's capacity grows by the expected 1m tonnes by 1993, it would require an annual growth in demand of 6.8 per cent as the industry comes out of the recession. This would be quite extraordinary. A 4 per cent rise would be excellent, and that will absorb about 500,000 tonnes."

The implication was not lost on the industry. As happened in the previous recession, the North American companies eventually led the way with cuts. Reynolds Metals shut its Troutdale smelter in Oregon, taking 121,000 tonnes of capacity out of production. Alcan followed with temporary cuts at five smelters. This means another 143,000 tonnes of capacity will go out of operation at November 1.

At the time of writing, total cuts announced by the industry in the present crisis come to 612,150 tonnes or 4.1 per cent of western world capacity. Analysts suggest that this might not be quite enough, particularly if Soviet aluminium is to continue to flood westward.

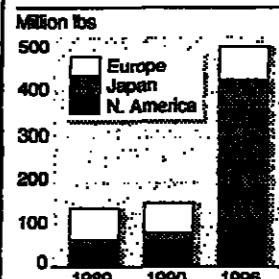
The industry, while gritting its teeth because of the present painful circumstances, remains cheerful about the future. It is sure the long-term total demand for aluminium, including secondary or scrap, will grow from the present 20m tonnes by at least 2.5 per cent a year. Packaging still anticipates a great deal of growth as the rest of the world is expected to succumb to the "six-pack of beer and TV dinner" approach which has boosted demand for aluminium in North America.

Then there is the "avalanche" of demand expected from the car makers. Analysts suggest this could add at least 10m tonnes to annual aluminium sales by the year 2000. However, a great deal of this extra requirement will be provided from secondary or scrap metal rather than primary or new aluminium.

The industry is sure other markets will be conquered. Alcan's Mr O'Neill sums up confidently: "The aluminium industry will have a great surge of activity in the coming 25 years because of the metal's recyclability. Aluminium will completely overwhelm some other materials."

IN THIS SURVEY

Aluminium car body sheet demand



Consumption and production: A cold wind blows in from the east

The aluminium production is at record level, demand shows no sign of slackening, yet prices continue to languish

The stockholders: The recession has not been kind to metal bashers, who are having to get by with 1984 turnover and 1991 prices

The London Metal Exchange and aluminium pricing: A new member to the LME club - secondary aluminium - is the subject of hot debate

Recycling: As "stored" energy is put to good use, the green argument also makes good economic sense

New markets and applications: Car makers will provide an "avalanche" of demand in the near future

Eastern Europe: Soviets set to lead the pack

PROFILES:

- Kaiser Page 4
- British Alcan Page 5
- Pechiney Page 5



aluminium drinks can. Four out of every five beverage cans produced worldwide are made entirely of aluminium. So, collecting and renewing the 'empties' makes sound sense ecologically as well as economically.

Alcan, as a major global producer of aluminium, is totally committed to a wide programme of conservation and recycling initiatives. At Warrington, for example, the company is inaugurating Europe's first wholly dedicated aluminium can recycling plant. Equipped to handle over two and a half billion used beverage cans a year, the £28 million operation reflects a substantial investment for the future.

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ALUMINIUM 2

Richard Mooney on consumption and production

A cold wind blows in from the east

THE MALAISE of the aluminium industry is nowhere more boldly underlined than in the figure for stocks held on warrant in London Metal Exchange registered warehouses. This has increased nearly five-fold over the past 12 months to more than 700,000 tonnes, the highest level ever for any LME-quoted metal. And that rise is matched in absolute terms, though not proportionately, by the increase in producer-held stocks. Anthony Bird Associates, the aluminium analysts, writes in the July issue of its *Aluminium Analysis* that "stocks of metal in producer and market hands have now reached 2.2m tonnes, and look set to reach nearly 2.7m tonnes by the end of 1991".

Yet the western world's consumption has remained ahead of its production, albeit by a sharply narrowed margin. Billiton-Enthoven Metals estimates that consumption this year will be a record 14.95m tonnes, up from 14.88m in 1990, while production will be 14.9m tonnes, also a record, up from 14.86m last year.

The factor that has pushed the western market into heavy surplus has been the surge in net imports from former communist countries, as their domestic industries have struggled with the shift to market-based operation. Billiton puts these at 450,000 tonnes this year, compared with 402,000 tonnes in 1990 and 298,000 tonnes in 1989. However, Bird sees this as a temporary phenomenon. "In time," it says, "the ex-communist countries should see a strong industrial recovery, and the IMF forecasters estimate that this could start in 1992." It expects, more

ALUMINIUM: WESTERN WORLD SUPPLY-DEMAND BALANCE (000t)					
	1987	1988	1989	1990	1991(F)
Production	12,956	13,876	14,460	14,800	14,950
% change year on year	6.3	7.1	4.2	1.0	2.4
Decline in IPAI invoices	463	(920)	(94)	54	0
Producers' shipments	13,419	13,784	14,386	14,654	14,950
% change year on year	6.5	2.7	4.2	2.0	2.0
Decline in exchange invoices	33	(50)	80	(253)	0
Net imports	280	417	300	402	400
Receipts by customers	13,732	14,151	14,745	14,803	15,400
% change year on year	6.5	3.1	4.2	0.4	4.0
Estimated decline/increase in customers' stocks	(65)	272	(65)	78	(575)
Estimated end chew up	13,667	14,423	14,681	14,861	15,025
% change year on year	6.3	5.5	1.8	1.4	1.0

Source: World Bureau of Metal Statistics and Carr Kressell Alstan estimates

over, that Soviet aluminium-producing industry will itself be hit when it feels the full effect of the adjustment process.

The slowing in western consumption growth from the 6.2 per cent 1987-88 average to less than 1 per cent for the 1990-91 period has been largely because of what Billiton describes as the US economy's "lurch" into recession, which was led by the construction and motor manufacturing sectors, both big aluminium users.

Cushioning this, however, has been Japan's continuing strong growth. In its latest Aluminium Update, Billiton says Japanese aluminium consumption rose by 49 per cent between 1986 and 1990 and suggests that "this strength will

be carried over into the current year". It quotes an Aluminim Study Group forecast that the 1991 financial year will see a further 3.2 per cent rise. "The omens are good," Billiton comments, noting that output of mill products in the first quarter was up 11 per cent from a year earlier, "buoyed by a 28 per cent increase in aluminium can production".

Bird suggests, however, that the slowdown in overall aluminium demand growth might have been very much worse had it not been for the improvement in the metals' competitive position resulting from its heavy price slide - the current price is down 44 per cent from a year ago and 73 per cent from its 1988 peak.

"From here on, we expect

those factors which have held aluminium demand in check to go into reverse," says Bird, "but at the same time we expect aluminium to hold on to its competitive edge for some time yet." The economy will be recovering in 1992 and 1993; and since falling interest rates are one of the ingredients of the recovery, those sections of the car and construction industries which have been hard hit are likely to recover particularly strongly.

Bird predicts that consumption will rise by about 5.6 per cent in 1992 and by a further 4.2 per cent in 1993. After that, it expects demand growth to fall to just under 3 per cent in the first half of 1994 and probably further after that, as rising prices erode the metal's com-

petitive advantage. On the supply side Bird attributes the build up of excess stocks to a combination of western aluminium producers' "policy of reluctant contraction" and sharply increased "net Socialist exports". It forecasts that the latter will rise from 584,000 tonnes in 1990 to "as much as 730,000 tonnes in 1991", respectively 182,000 tonnes and 280,000 tonnes higher than the levels estimated by Billiton.

The slow producer response to weakening prices is explained by the structure of production costs now found in the industry, Bird says. "In the last cycle, the high-cost producers were mostly Americans, with a very flexible attitude to closing and restarting smelters," Bird says. This time most of the high-cost producers are in less flexible Europe. "In Europe it is generally more difficult to close plants at all; plants once closed are usually closed for good; and so firms are naturally more cautious about reacting to a period of low prices by trimming their production."

Billiton suggests reasons for hesitancy about cutbacks: the number of producers that have power and/or alumina (aluminium oxide) contracts linked to the metal price; the fact that some producers sold forward at prices above present levels; the amount of European marginal capacity that is in areas where social implications weigh heavily on decision-making; the costs, sometimes significant, of "mothballing" capacity; and the willingness of some large

integrated producers to absorb high smelting costs in the hope that that some of the less efficient independents may close. However, eventually North American firms broke and both Reynolds Metals in the US and Alcan of Canada announced cuts. Reynolds will temporarily close its Troutdale smelter in Oregon (annual capacity 171,000 tonnes) while Alcan is cutting output at five smelters, taking out temporarily 143,500 tonnes.

Nevertheless, Bird believes the process of reluctant contraction must accelerate. "At today's 61 cents a lb [the price has since fallen another 5¢] not a single new aluminium smelter project is viable, and only about 100 tonnes of existing capacity is covering its operating costs," it's July report says. It assumes that the cutbacks will eventually total about 600,000 tonnes of annual production capacity.

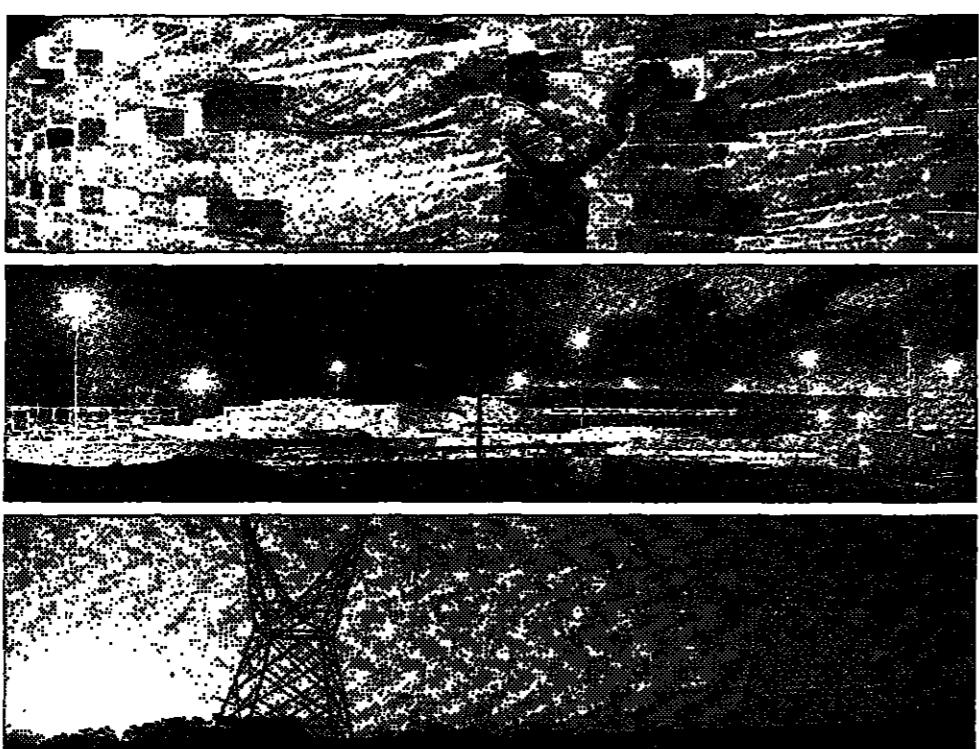
"But we are uneasy about the lack of investment in new plants," says Bird, which has been arguing for some time that the industry will need more new investment than is

being planned. "When demand growth picks up again from 1992 we now think that the supply system will be pressed to keep up. We see a period of renewed market tightness coming, by late-1993 and early-1994 with stocks forced down to a very low

level, and capacity utilisation rates at their ceiling."

"Thus today's low prices may have beneficial results on the demand side, keeping consumption steady, but they are producing a contraction on the supply side of the industry which is likely to be too deep."

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Jim McCallum on alumina

Stuck in the doldrums

THE ALUMINA industry has entered the 1990s in a peculiar position. Production is at a record level, demand shows no signs of slackening, yet prices continue to languish and are now just a quarter of their high two years ago.

As the single most important raw material in the production of aluminium, alumina is the link between raw bauxite and primary aluminium. Nearly two thirds of production is in the hands of large, vertically integrated aluminium producers who dominate the primary metal market.

But since the 1980s there has been an important shift in production of alumina away from the developing world, the most obvious being the move away from Jamaica towards Latin America and Australia, where smelters could benefit from

Continued on next page

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David Blackwell on the stockholders

1984 sales, 1991 costs

THE RECESSION has not been kind to metal bashers, as aluminium stockholders now like to see themselves. Nevertheless, metal bashing has been the lifeline for the stockholding industry. "If we had not invested in equipment as we did in 1987 and 1988, we would have gone bust," says Mr Alan Charman, chairman of the UK Aluminium Stockholders Association. "It has been a pretty dismal picture."

The figures speak for themselves. In the whole of 1988, the association's members sold 120,000 tonnes of aluminium worth £282m. In the first half this year, it sold 52,000 tonnes worth £124m. Mr Charman estimates that by year-end total sales will be 100,000 tonnes, worth £223m. (The second half is never as strong as the first.)

"That is 18 per cent down in terms of volume and value on the figures last year," he points out. He claims figures last year were a harbinger of the recession. Until April 1990 the association was on target to sell 90,000 tonnes of rolled products in a year for the first time. After May there was a steady decline of 1 to 1½ per cent a month in consumption, right through to June this year. When consumption was a total 22 per cent below consumption in June.

Mr Charman believes June marked the bottom of the recession. In July and August output was bumping along the bottom, but "I have a feeling that September held up. We think there is light at the end of the tunnel, but we are so far back," he says, pointing out that sales are now at the same level as in 1984.

Over the past 12 months two

member companies have gone into liquidation - a small company hit by bad debt, and a medium company which could not cope with the reduction in volume of trade. However, two small companies have joined the association, leaving the number of members at 38.

The association's move towards added value in the late 1980s can be seen to have paid off. Mr Charman believes. In the extrusion side of the business, which makes sections for the building and transport industries, sales in 1987 and 1988 amounted to 37,000 tonnes, with a turnover value of £30m. This year, the tonnage is expected to fall to 30,000 tonnes, but it will still have a value of £30m.

In the rolled sector, which sells to varied engineering companies, consumption is expected to fall from last year's 85,000 tonnes to an estimated 73,000 tonnes this year. But unlike the extrusion sector, turnover is also expected to fall, from £200m to an estimated £145m, reflecting the fall in volume and the declining aluminium price.

However, investment in the rolled sector has been proportionally heavier than in the extrusion sector. "Instead of simply supplying the metal, upwards of 55 per cent of all metal sold is processed," says Mr Charman. Aluminium parts will be painted, folded, coated in plastic, and anodised. Most members of the association now have at least one specialised product line.

The recession has also highlighted the stockholders' original function - as bankers for aluminium. The same volume of metal this year has been cov-

ered by 40 per cent more invoices than last year as buyers order smaller quantities.

At the same time bad debts are at record levels. Mr Charman cited a case where a small metal workshop which had dealt with an association member since 1972 had gone down after one of its customers went bankrupt owing £80,000. The workshop left a debt of £12,000 to the stockholder.

The rapid rise of stocks in London Metal Exchange warehouses and the decline in prices has not helped the stockholders, who like to be as stable as possible. At any one time the industry has between £60m and £70m tied up in stocks, and is worried by the risk of high losses on them.

"Our biggest concern at the moment is that while world and LME stocks indicate a further price reduction, suppliers are talking of price rises," says Mr Charman.

He feels the industry is leaner and fitter to face the future, although it has used up its reserves. Last year 2,600 people were employed in 168 warehouses. So far around 330 jobs have been shed this year.

But if the recession is really over, stockholders still face a long haul back to prosperity. "We are faced with a 1984 turnover and 1991 costs," says Mr Charman.

THE LONDON Metal Exchange has had a resounding success with its primary aluminium contract after overcoming vociferous opposition from the industry.

For a year it has been considering an addition to the stable in the form of a secondary aluminium contract - but once again the opposition is vociferous and the exchange is cautious.

During metals week earlier this month some LME members suggested the chances of a contract being launched were no better than 50-50.

Mr Martin Abbott, the LME's director of marketing, said that in any event the exchange was not likely to be in a position to make a final decision until the middle of next year.

It is not hard to see why the LME has chosen secondary aluminium for a proposed new contract. The production of secondary aluminium is a large industry, with output of about 4.5m tonnes a year, mainly of automotive grade alloy. The motor industry uses 70 per cent of production.

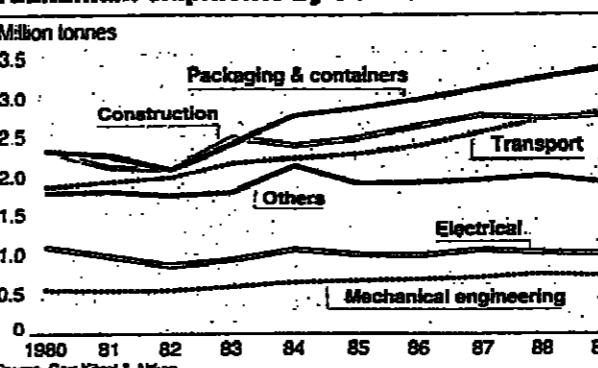
The secondary industry has been growing at 5 per cent a year, compared with only 1 per cent for the primary industry. Mr Andy Smith, sales director of Cookson Aluminium, told an LME seminar this month.

However, Mr Abbott described current pricing in the industry as archaic; some people felt it was hindering the development of the industry. Prices were assessed and published by the trade and the trade press in a system unsuitable for a large volume business with a large number of participants.

The industry tended to ignore the published price and offer discounts, he said. There was no hedging for forward fixed price contracts, making them for some months ahead risky. Hedging against the LME primary aluminium contract was ineffective as the secondary market was driven by different factors and price movements can diverge.

The proposed contract would be in US dollars a tonne, cover

Aluminium shipments by end-use



Source: Can-Kal & Atkins

no opposition so far although the proposal had been known for some months. Mr Abbott said. However other grades, notably US 300, had not been entirely ruled out.

One unexpected problem had surfaced: secondary aluminium deteriorates with storage owing to oxidation, which varies according to the amount of copper or iron in the alloy. This had presented a gift horse to the contract's opponents, Mr Abbott said.

But the LME was a risk management forum, and delivery of metal to its warehouses was a system of last resort, he said.

"All being equal, no-one takes metal from an LME warehouse

as a matter of preference." The exchange was looking at ways around the problem, including a "first-in, first-out" system and a certification scheme similar to that used for perishable soft commodities.

Opponents of the contract say that this would involve substantial and unwarranted changes in the operation of LME-approved warehouses.

Mr Smith of Cookson said he shared the cynicism of some in the industry who believed the LME was scouting around for a new product to enhance an ageing product range.

However, he believed the secondary aluminium industry was fragmented, and tended to have a provincial view.

Price volatility was the Achilles heel of the industry, he said. Renault and Peugeot, the French vehicle groups, recently had taken the initiative and told suppliers what they were willing to pay for secondary aluminium for the whole of 1992. Without a secondary aluminium contract the producers could only refuse to supply the metal, losing their market; supply the metal without cover, thereby gambling their businesses; or attempt an imperfect hedge on the LME's primary aluminium contract.

The proposed contract would not only provide a hedging medium, but would weed out high-cost producers and lead to a more orderly market, Mr Smith said.

Opponents of the contract believe, however, that the limitation to one or two alloys will create price volatility, and give rise to market manipulation.

ALUMINIUM 3

David Blackwell listens in on new row at the LME

New contract is under fire



In the doldrums

From previous page
less government regulation and cheaper power.

During the world recession of the early 1980s prices of alumina (along with other commodities) collapsed and production was slashed.

By and large smelters found they could mothball plants rather than close them altogether. When demand for aluminium picked up in 1987-88, although there was initially a tight squeeze and prices almost tripled, producers responded by re-opening many of the mothballed smelters. The over-supply that followed was predictable enough, if somewhat unnecessary, given the grip which the larger producers still exercised on the market.

The next development could have been expected: prices starting to fall and an uncoordinated scramble to cut production. But the unexpected happened. A large buyer has appeared on the world market and has stemmed what should have been a more precipitous fall in prices.

Since the beginning of 1991, the Soviet Union has been actively taking up the surplus of western alumina production. Along with still buoyant consumption in the West, this has allowed producers to work flat out despite the fall in prices.

With the US economy showing only hesitant recovery, and as uncertainty persists about the longevity of the expansions in Germany and Japan, Soviet activity is likely to be decisive in outlook for the market over the coming year.

Mr James King, a consultant specialising in aluminium and raw materials, says the Soviet Union has decided to export aluminium in an attempt to earn hard currency. It is not, however, entering into long-term agreements with

western alumina producers, but is buying on the small but important free market, and this has an exaggerated effect on the world price of alumina. One of the immediate effects of the Soviet sales has been to depress the price of alumina and render some of the industry unprofitable. If this pushes the aluminium industry into recession, the effect will quickly spread to alumina.

Hungary, which has large bauxite mines, has the most significant alumina industry in Eastern Europe outside of the Soviet Union. Traditionally, it swapped alumina for Soviet aluminium, but the Soviet decision to import cheaper western alumina, combined with the high cost of Hungary's underground bauxite mines could eventually lead to Hungary ceasing production altogether, says Mr King.

Elsewhere in eastern Europe, the process is already under way. The small east German alumina smelters have already closed. The small and relatively cheap Czech industry, given its reliance on ecologically damaging brown coal, has a question mark over its survival.

Furthermore, more production is due to come on stream over the next year, amounting to around 5 per cent of the current total.

According to Mr Kevin Norrish of the Commodity Research Unit, western production will have risen to 37.4m tonnes per year in 1995, compared with 35.5m in 1991.

Mr Norrish says there will be an excess in supply. There are only a handful of expansion plans firmly in place, but there are a large number of small increases in output planned at existing plants, which, when taken together, is likely to create a surplus.

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ALUMINIUM 4

The green argument also makes economic sense, writes Kenneth Gooding

'Stored' energy put to good use

ALCAN of Canada has spent £28m on a dedicated aluminium can recycling facility at Warrington, in the north of England, which is being brought into production this month and ultimately will be able to process 50,000 tonnes of used beverage cans a year. Yet only 40,000 tonnes of aluminium beverage cans are sold in the UK, and most of them are thrown away — only about 10 per cent are being recycled.

So used beverage cans (UBCs in the industry jargon) will be imported, mainly from the US, to feed the Warrington plant. Is this commercial madness? No,

Used cans will be imported from the US to feed the Warrington recycling plant

it is an example of the aluminium industry's commitment to recycling and its determination to put the infrastructure in place to make recycling work.

Even though Alcan won a low-cost £34m loan from the European Investment Bank towards the Warrington project, the investment makes sense only because of the pecularities of aluminium production. For, while manufacturing new aluminium takes a great deal of energy — typically 15 MegaWatt hours of electricity a tonne — the metal "stores" that energy. It can take as little as 5 per cent of the original energy to make used can sheet as good as new.

At the same time, the capital cost of facilities to recycle aluminium is only one tenth of that for a new primary smelter. That is not to suggest the technology is easily mastered. Before the cans are remelted they have to have lacquer removed from the inside and paint removed from the outside, not an easy job in view of the possible environmental problems this might cause.

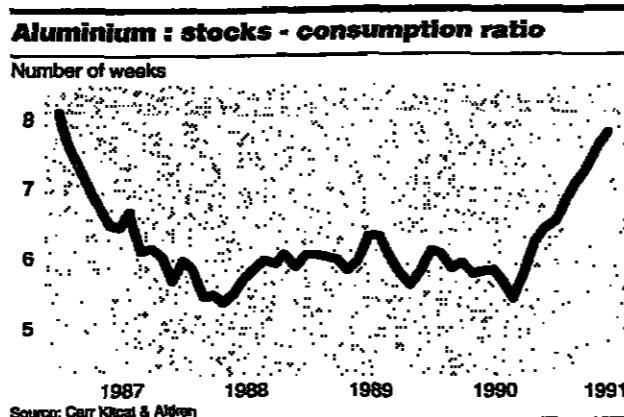
Nevertheless, even after the aluminium companies have paid for UBCs, transported and remelted them, containers made from old cans cost only about three-quarters of those produced from new can sheet.

The aluminium industry's rivals suggest it makes no sense to use such an expensive material for packaging unless a good proportion is recycled.

The Warrington facility is the first of its kind in Europe but is based on Alcan's pilot plant in Berea, Kentucky, which has been operating for two years.

Eventually Warrington will have the capacity to process about 30m beverage cans a year, recycling more than 100 a second. They will be turned into aluminium ingots which will then be rolled out into sheet to make more cans — but not in the UK.

The Warrington ingots will be sent to huge rolling mills jointly owned by Alcan and VAW (Vereinigte Aluminium-Werke) in Germany, where a \$50m expansion is under way in anticipation of growth in demand for aluminium packaging materials.



The group also intends to deal with some of the difficulties experienced by scrap (or secondary) metal merchants by establishing seven regional processing centres. Merchants will save transport costs, will be able to deliver cans without baling them first and take smaller loads (which will help their cash flows) to these centres.

Alcan is not alone in these efforts. Four other aluminium companies (Alcoa and Reynolds of the US, Pechiney of France and VAW of Germany) fund Aca (the Aluminium Can Recycling Association) which promotes can recycling

throughout Europe. Alcoa (the Aluminium Company of America) has set up cash-for-cans facilities in South Wales and has a number of other collection initiatives in the UK. The industry is determined to boost the UK recycling rate to 50 per cent in five years and is working hard in other European countries. If it succeeds, that would provide 25,000 tonnes of UBCs a year for Warrington to process. Wherever large numbers of aluminium cans are used, Aca intends to provide the infrastructure necessary to give easy access to recyclers.

Cans are not the only aluminium products that lend themselves to "closed loop" recycling (from cans to cans and back again, rather than being downgraded into an inferior product). As much as 70 per cent of the aluminium used in electrical engineering, building and transport is re-used.

Aluminium automotive castings are almost entirely made from scrap metal, but not necessarily on a "closed loop" system.

Estimates vary, but the industry probably turned 5m tonnes of scrap back into useable aluminium last year. That compares with production of

nearly 15m tonnes. Growth in demand for secondary metal is growing at 5.5 per cent a year, or nearly twice the rate for primary aluminium.

Mr Roger Maggs, Alcan's president of metals marketing and recycling, says there is much the industry must do to keep pace. It can improve the can recycling rates — even in the US where 400,000 tonnes of cans a year, equivalent to the output of two primary smelters, is still thrown away. It must work hard to solve the technical problems associated with getting back the aluminium in foil, toothpaste tubes

Industry must keep pace — new products must be designed to be recycled

and other products not as easily "collectable" as cans, he says. Recyclability must be designed into new products.

Above all, the industry must work towards standardising the alloys used by the car makers. Before long the motor industry intends to set up relatively sophisticated recycling systems for cars and the more high-value aluminium in the vehicles, the more viable those schemes will be. However, if car components are to be put into "closed loop" recycling schemes, the aluminium alloys used will have to be standardised and more easily identifiable than they are today.

Ken Gooding looks at new markets

A flood of aluminium pours on to the road

CAR MAKERS will provide an "avalanche" of demand for aluminium in the near future, suggests Mr David Morton, chairman of Alcan of Canada. "The auto companies are beating a path to our door," says Mr Vince Scorsone, an executive vice president of the Aluminium Company of America (Alcoa).

The car makers have had enough time to become "comfortable" when using aluminium, he suggests. They understand its strengths and weaknesses, and are less frightened by volatile prices.

"Interest has certainly blossomed in the past year. The auto companies are moving faster than we thought possible," says Dr Gian Frontini, Alcan's vice president, technology and engineering.

Demand is coming from two directions. Firstly, the car manufacturers are using many more aluminium components in conventional vehicles. Then there will be a growing number of "all-aluminium" vehicles. "There are many all-aluminium car projects in Japan, Europe and America and some of these will make it to the road," says Dr Frontini.

Some of the forecasts about this trend make comforting reading for the aluminium producers. Japan's Ministry of International Trade and Industry has predicted that demand for aluminium from Japan's car makers will reach 1.87m tonnes by 1995, more than double the 1988 level. This springs from the knowledge that Japanese car makers have decided that substantial use of the lightweight metal will enable them to meet increasingly stringent fuel economy and pollution regulations in the US, their most important single market, without reducing the size of their vehicles. Nippon Light Metal, a Japanese aluminium company in which Alcan has a 33 per cent stake, suggests that cars made in Japan will be 30 to 40 per cent aluminium by the year 2001, up from the present 4.7 per cent.

Similar predictions are being made about European cars, which are now about 5 per cent aluminium by weight. It is widely suggested this will go up to 20 per cent by the year 2000. Mr Jochen Schirmer, chairman of VAW, Germany's largest aluminium company, says that even if the increase is only to 10 per cent of the average car, it would mean each new vehicle carries about 100kg of aluminium. This would boost demand for the metal in Europe by about 1.5m tonnes a year — a jump of

nearly one third on the present 4.6m tonnes.

US car companies used an average of 50kg of aluminium in each vehicle last year, and some analysts predict this will rise to more than 270kg by the year 2000. If there is some increase in production in that time, an extra 6m tonnes of aluminium might be required.

Put those figures in the context of total aluminium (including scrap) usage last year of not quite 30m tonnes and it is easy to see why the aluminium industry is excited. Although there is no deny-

It would cost up to \$3,000 more for an average car to be made in aluminium

ing the trend, many in the industry believe the demand estimates are inflated. The car makers know they must use more aluminium, but they are not particularly enthusiastic at the prospect. "There is some cost premium associated with using aluminium compared to steel, so the auto companies are fighting aluminium every step of the way," says Mr. Dick Schultz, Alcoa's director, worldwide automotive products and systems.

A Stanford Research Institute study suggests that it would cost between \$1,500 and \$2,000 for a 3,000 lb American car to be produced in aluminium rather than steel. Mr. Schultz says Alcoa does not agree with that estimate because Stanford did not take into account future changes in technology. "But that shows us what we have to work against."

Alcan's Dr Frontini is equally pragmatic. "Aluminium is going into cars where it brings some value to the auto companies," he says. "Where it is used for a quick fix, just to save some weight, it soon disappears. There has to be a functional reason, not just weight-saving." He gives an example. "Aluminium is staying in auto castings not only because it is lighter but also because it has better heat exchange capabilities. If aluminium is going to be used for large applications such as body panels or body structures, it must bring benefits — for example, it must cost less."

The aluminium industry believes that the cost of aluminium car components will be drastically reduced by efficient recycling of cars — a movement already well on its way in Germany. But first

there will have to be some standardisation of the wide range of alloys used at present. This problem is widely recognised and already the industry seems to be standardising on one alloy for car body sheet.

As for the volatility of aluminium's price, Mr Scorsone says: "We are coming up with programmes for strategic components to have price stability for five to ten years in the future, much farther ahead than you can hedge (metal prices)." But he adds a rider: "This won't give across-the-board protection against price changes, but it will be on a very selective basis."

Meanwhile, the car companies are making determined attempts to change the public perception that aluminium is not the right material for cars — that it is too soft or too hard to repair. The Honda NSX "all-aluminium" sports car launched this year is one example, as is the General Motors all-aluminium electric sports car, the Impact. This vehicle attempts to change perceptions in other ways: GM is saying (a) that not only is aluminium a great material for lightweight sports cars; and (b) not all electric cars have to be milk floats or invalid carriages. GM needs to succeed because it needs electric vehicles to meet California's future car pollution requirements.

The three events pushed Kaiser's debt up by \$700-\$800m. By 1982, having financed all its cost increases with debt, the company had \$1.9bn and faced a do-or-die restructuring. "We had to solve the problems or go out of business," said Mr. Hutchcraft, who has been with Kaiser since 1956.

It undertook a dramatic restructuring of itself, putting individual plants on a competitive footing or closing them; selling off non-aluminium assets in chemicals, real estate and natural gas and oil; renegotiating its labour and energy contracts to vary, within limits, according to the price of primary aluminium; and paring down costs and introducing new technologies. It also chopped staff from 25,000 to 8,000.

Mr. Hutchcraft says that plants currently run with one half the hourly employees and one third the corporate offices. "Our productivity is now about three times what it was in the early 1980s," he said.

Just as the company was looking reasonably healthy, it was bought in 1988 by Maxxam for \$930m and its debt, given that it in essence purchased itself, soared again, this time to \$1.5bn. Since then, the company has been committed to whittling down that pile of obligations, which now total about \$700m. Kaiser is however, still highly leveraged, with long-term liabilities as a per cent of capital at 61 per cent.

To pare down its debt, Kaiser issued 7.25m shares at the beginning of July and used 75

PROFILE: Kaiser

No easy path to recovery

WITH prices so poor half the industry is losing money, Kaiser Aluminum Corp, one of the world's biggest producers of alumina, primary aluminium and fabricated aluminium products, is enjoying a remarkably good year.

It managed to post first-half earnings of \$8.2m, or \$1.16 per share, which, down 20 per cent compared to 1990, was considered a strong performance in current market conditions. And its hedging positions are expected to protect the company during the remainder of this year. Some analysts estimate 1991's earnings would have been allowed only 50 per cent of the proceeds to prepay Maxxam notes. The covenants were then rewritten to allow a larger percentage to go to Maxxam.

Analysts are convinced that management will be able to additionally reduce its leverage over the next three years. Kaiser hopes that it can become

Kaiser is worried about the market next year and fears prices could drop further

an investment grade credit again in 1992.

Although the company is worried about the aluminium market next year and fears that prices could move still lower, it has engaged very successfully in hedging and forward sales of alumina and primary aluminium. The company has actually made money on its hedging over the last two years.

Kaiser, unlike other integrated aluminium makers which have a product mix more heavily weighted toward fabricated products, takes more of its profits from sales of alumina and primary aluminium.

Last year, it sold 68 per cent of its 2.6m tons of alumina to third parties and 68 per cent of its 497,000 tons of primary aluminium to third parties.

The company can thus take

more advantage of spikes in spot aluminium ingot prices, says Mr. Peter Marcus, an analyst with Paine Webber, though its looks unlikely there will be any of these soon.

Mr. Hutchcraft says he does not see signs of recovery in the US economy and is concerned about further slack demand in Japan and Europe. Kaiser says the aluminium oversupply will continue until production is cut back.

Although Kaiser would not disclose its own plans, Mr. Hutchcraft said that Reynolds' move to reduce its production was "a step in the right direction". He added that Kaiser has cut production dramatically in the past when prices were low.

In the long term, however, Kaiser is optimistic about the aluminium market. It predicts increased use in the auto industry, greater Third World demand and a boost from the construction business when the US economy turns around.

Barbara Durr

COMPETITION

Strength, determination and drive are just three of the attributes that have helped SAPA Holdings steer its way to the top of the aluminium field. In fact, when it comes to the extrusion of aluminium profiles and the manufacture and supply of aluminium products for the home improvement, building and packaging markets, SAPA leaves the competition standing.

Hardly surprising when you consider the Group employs more than 1000 staff within seven UK companies; Chadwicks of Bury Ltd, the largest UK manufacturer and printer of cut aluminium foil lids; Monarch Aluminium, the biggest supplier of aluminium home improvement products and SAPA Ltd, one of the UK's largest aluminium extruders — to name just three.

And judging from SAPA's track record, it won't stop there. Through new business development the Company intends to improve its outstanding performance of profitable growth and move even further ahead of the competition.

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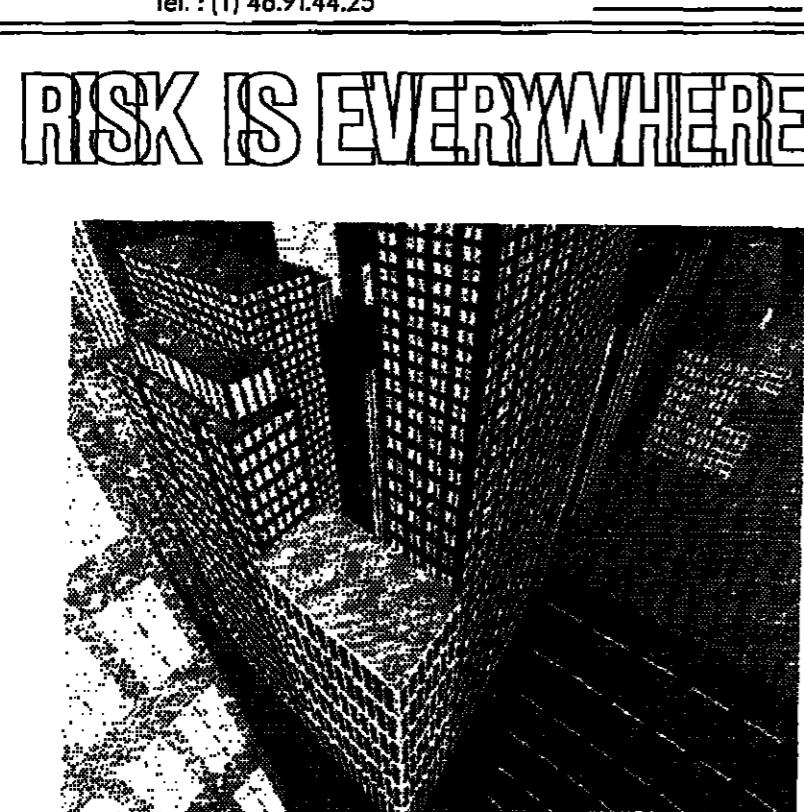
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PROFILE: British Alcan

A tale of tough management

BRITISH Alcan Aluminium was one of the British industrial success stories of the 1980s. Two loss-making and seemingly moribund businesses were merged and revived, so that today not only does the group provide substantial primary aluminium production in the UK, but also its products can be found in more than ten British households.

But in the past two years British Alcan has fallen deeply into the red. It announced earlier this month that it is cutting by half aluminium production at its Lympstone, Northumberland, smelter, which affects 300 jobs.

In this another example of a UK company doing well during the boom in the second half of the 1980s to fall flat on its face in the 1990s recession?

Not at all, says Mr Doug Ritchie, the Canadian chairman and chief executive of British Alcan. The group entered the recession without the huge debt burden of the past and with modern assets. Even during the first half of 1991, when British Alcan suffered a £3.2m loss before tax, the group was able to pay off £5m of debt from the cash it generated.

"In this recession we are generating cash and making a small operating profit. We continue to get the ratios right - inventory to turnover, management to supervision. We don't panic because we are in the doldrums," says Mr Ritchie.

The group has not been deflected from its strategic thrust but the pace has been retarded by the recession, he says. On the other hand, he adds, advanced productivity gains are being made, particularly in the last two years of progress into one."

British Alcan has certainly come a long way since 1982 when Alcan Aluminium Group bought British Aluminium for £30m and took on £80m of debt. The combined loss that year was £40m and accumulated losses totalled £251m, reflecting the worst effects of the post-oil crisis slump in world economic activity.

The first task was to rationalise the group, which started

out with 70 subsidiaries and 14,000 employees. In 1983-84 this was cut to 24 companies on 65 sites with 10,200 employees. British Alcan became profitable from the outset.

By the end of 1987 the debt load, a combined £221m at the time of the merger, was reduced to about £125m, and the market had improved enough to permit substantial spending on modernisation - "on catching up", as Mr Ritchie puts it. Spending started at an annual £40m and then jumped to £70m in 1989. Mr Ritchie calculates that the modernisation programme has cost more than £250m so far.

Today the group is split into six operating divisions, with 30 manufacturing locations, 26

warehouses and five offices. About 9,000 employees remain in the original operations, plus another 1,000 in new businesses. In 1990 group turnover was £220m and the first loss since the merger was reported - £2m against a previous £33m deficit.

British Alcan is roughly one-sixth the size of its Canadian parent, in terms of turnover and employment. Its chemicals division is unique within Alcan and is responsible for all the Canadian group's non-aluminium chemicals business worldwide.

It also takes the lead on Alcan's work with difficult 2000 and 7000 alloys for the aerospace industry, and claims to be the world leader in lightweight aluminium-lithium alloys and the superplastic forming of aluminium alloys.

British Alcan is important in Alcan's European strategy. This has seen the Canadian group rationalising so that each product is mainly produced on a large scale at one place to serve the whole of the Common Market. The fact that the chief executive of British Alcan has responsibility for Alcan's primary and secondary

Kenneth Gooding

(scrap) metal operations across Europe reflects one of the strengths of the UK business. On the other hand, the chief executive of Alcan Germany takes responsibility for all Alcan's European rolled products operations.

British Alcan's rationalisation process continues - the group took a £7.3m charge for redundancy and restructuring in the first half of this year following a provision of £10m for the closure of the Silvertown foil plant in London and the transfer of some of its operations to Glasgow. The group has just merged its extrusions and tubes operations, putting £160m-£200m of business under one instead of three management teams and the product portfolio will be rationalised.

Mr Ritchie says British Alcan needs to invest about £60m a year just to keep capital equipment up to date and to keep pace with increasingly stringent environmental requirements.

Low aluminium prices have forced Alcan in Canada temporarily to shut some high-cost aluminium smelting capacity and Lympstone was the group's highest-cost plant. Half the capacity there, one 66,000-tonne production line, is to be shut. The Lochaber smelter in Scotland has also had its capacity cut by half, or by 10,000 tonnes.

However, Mr Ritchie believes that five years from now British Alcan will still have aluminium smelting capacity, "but it will be more competitive, with fewer people". He also expects a dramatic increase in aluminium recycling, sparked partly by British Alcan's new £28m dedicated beverage can recycling facility at Warrington. In five years' time British Alcan will also have "tightened up" extrusion and tubes business; an expanded chemicals business and "I believe we will still be in stockholding and distribution. But the only periphery businesses that will remain will be profitable ones."

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ALUMINIUM 5

Jim McCallum on the eastern European upheaval

Soviets set to lead the pack

SINCE the Berlin Wall was torn down two years ago, events in eastern Europe have led to upheaval in the export industries of the former communist bloc.

No more so than in aluminium, where the industry is in the early stages of a thorough restructuring. Many of the old trading arrangements in the eastern bloc have collapsed, with little to take their place.

Instead, producers, particularly in the Soviet Union, are beginning to make their own arrangements with western customers. The barter system between the Comecon countries has disappeared and payment is now increasingly demanded in hard currency.

However, with eastern European customers lacking hard currency, an important market for the Soviet aluminium industry is shrinking. So the Soviet industry, which is by far the largest in the region, is turning to the west, hoping to find customers and investors.

But so far the impact of perestroika on the Soviet aluminium industry has been limited. Just as important as eco-

nomic factors is the environmental movement, which demands that old, polluting industries either shut down or modernise. Some have secured joint deals with Western companies and have begun modernising, although these remain few and far between.

Often the local power station, on which the smelter depends, will also be a pollutant, so saving aluminium production could mean switching the power station away from traditional sources of energy such as brown coal.

Faced with these difficulties, many countries have withdrawn from aluminium production, plus another 1,000 in new businesses. In 1990 group turnover was £220m and the first loss since the merger was reported - £2m against a previous £33m deficit.

According to the Metals & Minerals Annual Review, the Soviet Union has a nominal capacity of around 1.5m tonnes per year, but its capacity utilisation is only about 70 per cent. With aluminium stockpiles

Czechoslovakia, with one smelter which it looks likely to modernise with Hydro Aluminium of Norway.

Analysts believe the Soviet Union will retain much of its industry, although how much will depend upon the level of Western investment in downstream operations and manufacturing industry. The cheapness and reasonable quality of its aluminium will allow it to

implying a large increase in Soviet exports to the West. Mr Angus MacMillan at Billiton-Enthoven Metals estimates that in the first six months of this year, the Soviet Union shipped around 300,000 tonnes to the West, up significantly on last year.

Since then, there has been a further increase, with the monthly rate of shipments rising from 50,000 tonnes in the first half of this year, to around 70,000 tonnes in the third quarter of this year. While much of the metal is of the lower quality 99.0 and 99.5 per cent purity, the arrival of such large amounts of aluminium is helping to depress the market (On the London Metal Exchange 99.7 per cent metal is traded).

Furthermore, exports to east Germany are now classified as exports to the west. According to Mr James King, an independent consultant specialising in aluminium and raw materials, exports remain unchanged at this year at around 700,000 to 800,000 tonnes per year.

A much smaller proportion is going to eastern Europe,

dominating the regional market. Except for Czechoslovakia, Yugoslavia and possibly Hungary, the rest of the industry in the area is likely to be wiped out.

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Pechiney will supply all Dunkirk's alumina and will buy all the aluminium.

Dunkirk's output of 200,000 tonnes will partly replace two out-of-date Pechiney smelters in France.

Mr Legrand expects the Dunkirk smelter start-up to be a smooth one. "There is no technology that has not previously been tested on a commercial scale," he points out. The company is acknowledged as a world leader in smelting technology.

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LONDON STOCK EXCHANGE

Share prices continue to give ground

By Terry Byland, UK Stock Market Editor

ANOTHER drab session in UK equities yesterday saw share prices give further ground on concerning the nervousness regarding economic prospects on both sides of the Atlantic.

Uncertainty over the outlook for Wall Street was emphasised by trading reports that President Bush was content with his tax cuts. At home, the latest figures for September were no better than expected and did little to answer the market's doubts on the prospect of the UK economy.

Trading volume remained unimpressive, although once again there was ready support for the institutions for special stock placings. Yesterday's placing came in insurance, the UK merchant bank where 7.8m shares were placed, representing a 3.8 per

cent stake held by Mitsui Bank; the shares quickly moved into the portfolios of leading institutions.

The London market opened lower after Wall Street confirmed widespread nervousness by falling 16 Dow points overnight. Increasing doubt over the ability of the US economy to stage a recovery from recession focused attention yesterday on the US bond market.

Also discouraging equities was

the latest cash call, a £160m rights issue from De La Rue to fund its purchase of Inter Innovations of Sweden.

UK stocks steadied and tried to edge up towards overnight levels. Buying support was thin, however, and the rally was reversed following the announcement of uninspiring UK trade figures for last month, current account deficit of £525m above forecasts in the City of London which had been pitched around the £300m mark.

From then on, it was downhill for most of the day for UK equities, as London waited uneasily for New York to open. With Wall Street down by 5 Dow points in early trade, the UK market closed at the day's low. The FT-SE Index was 16.2 off on the session at

2,559.5. Seag reported volume increased to 468.1m shares from Monday's 387.6m, with yesterday's total taking in the Hamro deal. Retail business in equities has remained unexciting for the past week, and was only worth 229.6m on Monday.

"There just isn't any good news around," commented a trading trader one of the larger UK securities houses. Reports that the Confederation of British Industry, which represents Britain's top industrial managers, had expressed strong support of the government and the banking community served to increase the City's unhappiness with the uncertainty on both political and economic fronts.

With the pound a shade easier in the second half of the session, fund managers were inclined to keep away from the international stocks. Glaxo and ICI closed with very modest losses.

Among the consumer issues, brewer's attracted some interest after Allied-Lyons disclosed plans to merge its brewing and wholesaling activities with Carlsberg, a move which will increase its share of the UK market.

Allied shares advanced but spotlight ranged across the sector as analysts assessed the implications of the latest Carlsberg plan for the weaker members of the UK brewing industry.

The poor UK retail volumes for September disclosed on the previous day continued to bear down on stores.

Allied venture pleases

THE MARKET welcomed Allied-Lyons' joint venture with Carlsberg, and the shares were marked 9 higher in early trade.

Analysts were united in proclaiming the tie-up as good for Allied. Mr John Wakely at Lehman Brothers said: "It is a great deal. Allied has a weak lager portfolio and Carlsberg's is strong. It makes sense on the production side, too. Allied will have about 20 per cent of the beer market, compared with Bass's 23 per cent."

Share trading was brisk, with an above average 2.1m shares changing hands. The market's afternoon weakness served, however, to drag Allied back from its early peak to end at 607p for a net gain of just 2. Allied was the second most heavily traded instrument in the traded options market. The equivalent of almost 1.4m shares changed hands there.

The prospect of stronger competition hurt some other stocks in the drinks sector. Scottish & Newcastle was badly hit, sliding 8 to 404p at its business day's trading this month. Bass lost 7 to 924p. Suntory in Breweries was also affected by statistics showing an 11 per cent fall in August beer production.

Mr Wakely believes

that the market's

continued support

will be a

factor in the market's

future development.

Abbey lower

A profits downgrade by UBS

Phillips & Drew triggered a

substantial late decline in

Abbey National, which settled

9 lower at 279p on keen turn-

over of 3.6m. Abbey shares have come back sharply from an all-time peak of 309p achieved in September this year.

Mr John Wrigglesworth at UBS said: "While Abbey National remains an inherently reliable cash generating machine we believe the share price will show some weakness over the short term as the scale of bad debt charges becomes apparent."

"There is increasing evi-

dence," said Mr Wrigglesworth,

"that Abbey's bad debt cycle

will have a very long and flat

tail after it has peaked this year; bad debts will remain high for at least two more years as existing record high

serious arrears cases continue to feed through to become properties in possession."

UBS lowered its current year

profits forecast from £640m to

920m and that for 1992 from £730m to £695m. The broker chopped its dividend forecast for 1992 from 12p to 11.75p.

De La Rue bounces

Sentiment in De La Rue, the security printing group, changed course rapidly after the company announced it was making a one-for-three rights issue at 35p to raise £150m.

The cash will be used partly to buy Swedish company Inter Innovation.

The share price dipped to 425p before bouncing almost immediately to close just 2 down on the day at 446p. Turnover was high for the stock.

Mr Vighnesh Padiachy at BZW said the company's interim results, also released yesterday, were better than had been expected. De La Rue posted profits 10 per cent higher than Silo certainly must be," he said.

In the past, Mr Stanley Mains, Dixons' chairman, has said the company would pull out of the poorest regional markets in the US if trading conditions did not pick up.

Dixons shed 6 to 247p, with 246p the closing mid-price for all traders except one. Turnover was an above average 2.2m shares.

Guinness ignored the weak market and put on 4 to 1027p ahead of a share split expected next week.

Commercial radio operator Transworld Communications jumped 7 to 66p after the UK Radio Authority said Emap, the publisher, could acquire up to 29.99 per cent of the issued share capital of the company.

There was a flurry in the Brent Walker share price as rumours circulated that an unnamed German group might become involved in a rescue of the company. The shares touched 24p before ending at 22p for a net gain of a penny.

A leisure sector seminar at SmithKline Beecham lost 12

430p after its two-week down-

ward slide, with dealers saying it had fallen far enough. Poor sentiment following a presentation at Kleinwort Benson left Glaxo down 7 at 149p. Negative Press comment caused Roiles-Royer to give up 2 to 134p.

Turnover in T & N increased to 7.5m as the shares gave up 6 to 152p after a large line of 3.5m was said to have been placed at 149p.

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MINES — Contd

21. Acacia Grp 5s .. 61
72. Allied London 10p .. 61
75. Im. Soc Gen Adm Pf 12.50 .. 61

11 Angle St, James 359 88	13.0	1.2	3.5	125	801 (unaudited) S\$1.10	98	1313	8405 (unaudited) Fd. Red. Pfr.	1313	559	498 (unaudited) Min Fld 50.00	498
556 (unaudited) Int'l	59	-1	-	884	541 (unaudited) Min Fld 882.5	884	518	303 (unaudited) S\$50000 1c	518	357	210 (unaudited) Min Fld 50.00	2954.48

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Unit Trust	Unit Price	Offer Price	+ or -	Yield	Units	Unit Trust	Unit Price	Offer Price	+ or -	Yield	Units	Unit Trust	Unit Price	Offer Price	+ or -	Yield	Units	Unit Trust	Unit Price	Offer Price	+ or -	Yield	Units
N & P Life Assurance Ltd	107.42	107.42	0.00	0.0%	0	Providence Capital Life Assc Co Ltd	107.42	107.42	0.00	0.0%	0	Royal Heritage Life Assurance Ltd - Contd.	107.42	107.42	0.00	0.0%	0	Stansbury Life Assurance Co Ltd - Contd.	107.42	107.42	0.00	0.0%	0
£7-99, London 1000	107.42	107.42	0.00	0.0%	0	2 Barley Way, Woking, Surrey GU20 7QH	107.42	107.42	0.00	0.0%	0	International Growth	111.9	112.2	-0.3	-0.3%	0	Tango Life Assurance Co Ltd - Contd.	107.42	107.42	0.00	0.0%	0
Life Assurance Fd	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Investment Income	112.2	112.1	-0.1	-0.1%	0	Australia	107.2	107.1	-0.1	-0.1%	0	
Personl Insur Fd	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	String Managed	107.2	107.2	0.0	0.0%	0	Australia	107.2	107.1	-0.1	-0.1%	0	
Life Optima Fd	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Equity Managed	107.2	107.2	0.0	0.0%	0	Japan	107.2	107.1	-0.1	-0.1%	0	
Prudential Direct Fd	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Financial	107.2	107.1	-0.1	-0.1%	0	
Prudential Direct Fd	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	International	107.2	107.1	-0.1	-0.1%	0	
For National Fd in Target Life	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	International Fund	107.2	107.1	-0.1	-0.1%	0	
National Mutual Life	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	International Fund	107.2	107.1	-0.1	-0.1%	0	
The Prudential Fd, Nicia 500 20W	104.2	104.2	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
Northstar Fund Fd	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
UK Equity	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
Corporate Equity	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
Property	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
Corporate Equity	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
Corporate Equity	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
Corporate Equity	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
Corporate Equity	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
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Corporate Equity	110.4	110.4	0.0	0.0%	0	107.42	107.42	0.00	0.0%	0	Corporate Bonds	107.2	107.2	0.0	0.0%	0	Investment Income	107.2	107.1	-0.1	-0.1%	0	
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Corporate Equity	110.4																						

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3:00 pm prices October 22

—Continued on next page

NYSE COMPOSITE PRICES

Price data supplied by Tetakura.

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also ex-right, b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-resident tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery, P/E-price/earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split-ex-date, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-distribution or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganised under the Bankruptcy Act, or securities assumed by such companies and distributed, w-when issued, ww-with warrants, x-ex-dividend or ex-rights, xdx-ex-distribution, xtw-without warrants, y-ex-dividend and gains in full, yid-yield, z-splits in full.

AMEX COMPOSITE PRICES

3:00 pm prices October 22

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3:00 pm prices October 2

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Europe 1990

FT SURVEY

AMERICA

Dow settles despite huge losses in motor industry

Wall Street

AFTER SEVERAL days of big fluctuations, the stock market settled down yesterday morning, with share prices holding their ground in the face of another rise in long-term bond yields and huge losses in the motor industry, writes *Patrick Harrigan* in New York.

By 1.30 pm the Dow Jones Industrial Average was down 2.91 at 3,057.47, not having strayed more than a few points from its opening mark. The more broadly based Standard & Poor's 500 was also little changed at midsession, adding 0.31 to 390.38 at 1 pm, while the Nasdaq composite of over-the-counter stocks added 1.74 to 538.70.

Volume on the NYSE was 110m shares at 1 pm, and declines outpaced rises by 722 to 712. Trading was halted for a short while by a power failure.

The consolidation of the recent sharp gains, made on the back of better-than-expected corporate earnings and hopes for lower interest rates, continued yesterday, and most investors remained willing to trade heavily until they see where the market's next big move is heading.

EUROPE

Frankfurt recoups part of recent drop in thin volume

THE BELIEF that some shares had been oversold recently lifted Frankfurt yesterday, writes *Our Markets Staff*.

FRANKFURT equities ignored a Bundesbank average bond yield up by 6 basis points to 8.57 per cent. The interest rate-sensitive banks and Allianz, in insurers, made a positive contribution as the DAX index closed 8.03 higher at 1,580.71, after a 4.21 rise to 650.27 in the FAZ index at mid-session.

Volume rose to DM4.2bn from Monday's DM3.5bn. Ms Barbara Altmann of B Metzler in Frankfurt said that Allianz, another DAX11 higher at DM2,048, had been oversold in recent weeks. The same, she said, applied to Daimler, which rose DM5.40 to DM688.50 after last week's downgrading of earnings projections for the automotive sector.

Elsewhere, the takeover speculators were out again in Continental, the tyre company, which put on another DM1.50 to DM204; MAN fell DM4.40 to DM366.10 on a DM25m loss at its GHH subsidiary; Siemens Nixdorf rose DM41 to DM223 on Siemens's DM225-a-share bid for the minority holding; and VDO, preferred, dropped DM10.50 to DM205.50 on Monday's news that Mannesmann was taking control through a partial takeover limited to VDO voting shares.

OSLO was pulled off its day's highs by further evidence of the Norwegian banking crisis. The all-share index closed 0.43 up at 491.71 in active turnover of NKr379m.

Den norske Bank said that it would need an injection of capital, and announced higher-than-expected loan-loss provisions for the first nine months. DnB's share loss, NKr5 or 14.3 per cent to NKr30.

The market had been boosted in earlier trading by the free trade agreement involving the European Community (EC) and the European Free Trade Association (Efta), although Mr Gordon MacLean

Big third quarter losses at two of the big three car manufacturers did not inflict much damage, primarily because the market had been forewarned about the poor state of the domestic motor industry.

Ford slipped only 1% to \$28.24 after reporting a loss of \$574m, while General Motors firmed 5% to \$37.42 after announcing a \$1.1bn loss between July and September. Chrysler, which will reveal its figures within the next few days, rose 3% to \$11.74.

Morgan Stanley jumped 2% to \$57 after the securities house reported a big jump in third quarter profits. Salomon Brothers rose 5% to \$24.14 on reports that it had secured a \$2bn credit line from Citicorp and J.P. Morgan. Salomon is expected to announce third quarter earnings, which will include a big charge to cover costs linked to the Treasury bond market-rigging scandal, next week.

Wal-Mart, the country's biggest retailer, fell 5% to \$85.46 in active trading as investors responded negatively to the news that the group is laying off up to 1,200 workers.

Saline Corp. jumped 5% to \$82.24 after the Department of Education recommended that

President George Bush should veto any bill in Congress that threatened to replace the guaranteed student loan programme run by Saline Corp. with direct federal loans.

Quaker Oats climbed 5% to \$60 on news of rises in first quarter profits. Johnson & Johnson rose \$3.42 to \$92.42 on a 16 per cent increase in third quarter income.

Pride Companies plunged 4% to \$22.42 on a Shearson Lehman downgrade.

Canada

TORONTO continued to digest last week's gains, and trading was thin as the composite index rose 7.2 to 8,474.4 by mid-session. Advances led declines by 227 to 190 in volume of 13m shares worth C\$32m.

Gold shares edged up as analysts reconsidered their reserve estimates for the Soviet Union. Placer Dome rose C\$4 to C\$14.1, and American Barrick by C\$4 to C\$28.4.

Derwent Research registered a 52-week high of C\$22 before profit-taking sent it tumbling to stand at C\$20.4, down C\$1.4. The drug company reported third quarter earnings up from 5 to 9 cents a share.

A YEAR and a half ago the Jakarta Stock Exchange (JSE) was south-east Asia's newest sensation. In the wake of sweeping financial reforms implemented at the end of 1988 and with confidence in the economy running high, companies rushed to list and investors flocked to buy. Today, however, the only thing sensational about the Indonesian market is the pace of its decline.

From a record high of 681.94 in April 1990, the composite index has dropped by more than 66 per cent. Yesterday it closed at 230.83, down 4.18, in volume of 2,250 shares. This is more than a much-needed consolidation; the market has undergone what one foreign broker in Jakarta calls "a brutal reworking".

Last week the exchange announced new rules on securities companies, in an attempt to improve investor protection and encourage people back to the market.

The JSE's downward turn began during the Gulf crisis in August last year. Unlike other markets around the world, Jakarta was not spared.

ASIA PACIFIC

Profit-taking halts Nikkei's week-long rally

Tokyo

SHARE PRICES lost ground yesterday on profit-taking, prompted by the overnight fall on Wall Street and a rise in bond yields. The Nikkei average declined for the first time in six trading days, writes *Emiko Terazawa* in Tokyo.

The Nikkei fell below the 25,000 level as investors became wary about the recent fast rise, closing 62.15 off at 24,554.66 after a day's high of 24,594.00 and a low of 24,556.10. Volume expanded to 200m shares from 400m as Nomura and Daiwa resumed their corporate business after a one-week suspension. Yamazaki will remain suspended for another week and Nikko is banned from corporate business for a further two weeks.

Declines led advances by 500 to 442, with 1,631 issues unchanged. The Topix index of all first section stocks lost 3.42 to 506.9, but the banks index lost 5.6 to 243.5.

In Tokyo, the Nikkei index fell sharply as soon as the market opened on arbitrage-linked selling, triggered by a decline in futures prices. The futures market was moving in tandem with the bond market, which fell on a draining of liquidity by the Bank of Japan in the short-term money markets.

The index partially recovered on remarks by Bank of Japan governor Mr Yasushi Mieno indicating that the bank was satisfied with the fall in money market rates.

Interest rate-sensitive large-capital issues fell on higher interest rates. Nippon Steel lost Y9 to Y499 and Mitsubishi Heavy Industries Y6 to Y762.

In contrast, Meiji Milk Products, the most active issue of the day, rose Y120 to Y1,280 as investors returned to biotechnology issues. Elsewhere, Kanebo, the cosmetics maker, climbed Y51 to Y255 and Nippon Zeon, the synthetic rubber

arts did not pick up again. Increasing concern about the health of the Indonesian economy was reflected in declining investor interest. A widening current account deficit and indications that Indonesia was headed for a slowdown, after three years of high economic growth, made foreigners wary. And the increasingly obvious inefficiencies of trading conditions at the JSE did little to boost their confidence.

At the same time, the government's tight money policy, introduced in mid-1990 in an attempt to curb rising inflation, started to bite. Interest rates rose to 28 per cent by the end of last year and, although there has been some relaxation, they still hover around 22 per cent and are expected to remain high well into next year. Potential domestic investors are holding on to their money.

By July of this year, analysts were predicting gloomily that the index would continue its slide towards the 200 mark but would probably stabilise there, with the market offering good bargains to any investor com-

pany.

The reasons for Argo's poorer than expected results are not entirely clear, but until the company announced them at the end of August, there had been no indication of any problems. As a result, investors began to ask questions about the quality of information being issued by leading Indonesian companies.

As Haze Govett, the broker, said in his Argo incident in a recent study of the Indonesian market: "The combination of misleading information from the company's management and widespread enthusiasm for the counter among analysts proved explosive. This rocked the very foundation of confidence in the market."

What followed was a massive sell-off, in which blue chips were among the hardest hit. Well over a month later, the pressure is still downwards and brokers say it will remain so for some time.

There are still a number of companies that are expected to

undergo a correction, particularly in the insurance sector and non-banking financial institutions. Shares in some of the more illiquid companies, which formed the core of the market before the 1988 deregulation, are also likely to experience a drop in value, and nobody in Jakarta would be surprised to see the index fall to around the 200 level in the near future.

Just over a year ago, the JSE, with a price/earnings ratio of 33 times, was considered to be highly overvalued. A prospective p/e of 10.9 times for 1991, however, compares favourably with other Pacific Rim countries, and brokers are expecting more interest from abroad as world economies recover.

But as one analyst points out: "This is not a market for the faint hearted." Until Indonesian interest rates come down, the strains on the economy start to ease and investors can be sure that Argo Panitia was the exception and not the rule, it will be hard for the Jakarta market to emerge from its continuing malaise.

Gold shares featured in AUS-TRALIA, the sector index gained 3.9 per cent as the bullion price rose again. Placer Pacific rose 10 cents to A\$21.71 and Hanson 12 cents to A\$5.12.

The All Ordinaries Index rose 10.7 to 1,643.7, its highest level since February 19, 1990, as turnover grew from A\$227m to A\$316m. News Corp added another 55 cents at A\$13.2 as news of preference issues by two of its units allowed focus of a rights issue to abate.

Dealers said the market had been creeping up last week, but that a run of foreign orders had prompted other investors to follow suit.

KUALA LUMPUR moved up with Singapore but the composite index gained a smaller 1.4 per cent, or 7.37, to 522.36 owing to reservations of the company's wooden cottages are continuing to rise. The company expects pre-tax

profits for the current year to increase by 8 per cent to a record Y15bn.

Roundup

THE REGION presented a study in contrasts yesterday.

SINGAPORE, lagging behind Japan over the past four weeks, began to catch up. The Straits Times Industrial index moved ahead 26.95, or 1.9 per cent, to 1,414.79, as volume more than doubled from 32m to 67m shares.

Dealers said the market had been creeping up last week, but that a run of foreign orders had prompted other investors to follow suit.

Sumitomo Forestry gained Y10 to Y1,800 on prospects of a discount rate cut. While new housing starts are falling, sales of the company's wooden cottages are continuing to rise. The company expects pre-tax

sharers to the government.

TAIWAN offered a stark contrast to the region's rising markets, the weighted index dropped

from 2,716 to 2,707 on profit-taking.

BOMBAK recouped 1.4 per cent on institutional buying.

The BSE index appreciated

23.71 to 1,764.24.

FT-SE Eurotrack 100 - Oct 22										
Hourly changes										
Open	11 am	Noon	1 pm	2 pm	3 pm	4 pm	Close			
1098.33	1096.92	1098.12	1098.65	1098.35	1098.47	1097.21	1097.32			
Day's High	1098.79		Day's Low	1098.33						
Oct 21	Oct 18	Oct 17	Oct 18	Oct 18	Oct 15					
1097.89	1098.01	1095.78	1095.87	1095.49						
Base value 1000 25/10/90										

THE BANK OF NORWAY said that the market was falling on lack of interest — turnover was estimated at a thin £85m — and needed an initiative from the government, perhaps on the privatisation front, to improve the situation.

ZURICH heard that Moody's might downgrade Credit Suisse's rating. The bearish shares of CS Holding, parent of Credit Suisse, fell SFr90 to SFr1,550 before recovering a fraction to close at SFr1,560, down SFr60.

Credit Suisse said it was astonished, and later released a statement saying that profits in the first nine months were higher than in 1989 or 1990. The Credit Suisse index fell 3.42 to 506.9, but the banks index lost 5.6 to 243.5.

The B shares in Innovation, the family-controlled currency product company, jumped SKR67 or 43 per cent to SKR223 on a SKR23-a-share bid by the UK's De La Rue.

HELSINKI's Hex index dropped 3.6 to another year's low of 839.3, as investors awaited firm news on the labour agreement.

In contrast, COPENHAGEN was led higher by Carlsberg, the brewer. Its ordinary shares gained DKr10 or 5 per cent to DKr2,100 and its preference shares rose DKr110 to DKr1,990, after the announcement of a joint venture with Allied-Lyons of the UK. The bourse index rose 2.29 to 365.63.

MILAN saw an hour-long stoppage by floor traders in support of today's half-day general strike in Italy, but Sanpaolo Bank in London discounted both this, and rumours of stockbrokers being forced to sell stock, as reasons for the Comit index's fall of 6.58 to Monday's FFI21.90.

Philippe, which kicks off the forthcoming round of interim results next week, slipped 30 cents to FFI22.50.

PARIS edged lower in quiet trading before the end of the monthly trading account, brought forward to today. The CAC 40 index slipped 3.18 to 1,836.79 in modest turnover of 1,834.79 from 5 higher at 1,834.80 on Monday.

PHILADELPHIA rose 0.4 to 1,374.14, 131.37, 138.75, 144.83, 151.92, 166.94, 174.14, 181.82, 186.94, 191.52, 196.78, 201.96, 207.14, 212.26, 217.69, 222.32, 227.32, 232.32, 237.24, 242.24, 247.47, 252.47, 257.79, 262.47, 267.79, 272.47, 277.79, 282.47, 287.79, 292.47, 297.79, 302.47, 307.79, 312.47, 317.79, 322.47, 327.79, 332.47, 337.79, 342.47, 347.79, 352.47, 357.79, 362.47, 367.

October 23

A gloom
re Bolderson

■ Can the new coalition
survive? The options
considered Page 2

FINANCIAL TIMES SURVEY

SWEDEN

Wednesday October 23 1991

■ Preparations are under
way for the sell-off of
state enterprises Page 4



The general election
has ushered in a new
era for Sweden,
which is moving
rapidly in the free
market direction as it converges
with western Europe. Robert Taylor
discusses the programme for
reform set out by the government
in preparation for EC membership

In tune with the new times

5 rally

ding 207.91, or 4.8 per cent
in 1990-91, its lowest level
since February.

Late on Monday the
Socialist-Progressive Party
stated that it would
expand its activities in
the ruling Economic
Co-operation Committee.

Elsewhere, RING, a
committee to fall in 1991,
was mainly by the
Bank. Because the
Bank closed 10 years
ago, following a massive
BOOM in 1981, the
MANILA's committee
was set to 1991, re-
sponsible mainly by the
Bank. Because the
Bank closed 10 years
ago, following a massive
BOOM in 1981, the
MANILA's committee
was set to 1991, re-

MANILA's committee
was set to 199

SWEDEN 2

Can the four-party coalition survive? Robert Taylor considers the options

Election was a watershed in politics

Swedish general election result, September 15						
Party	1991	Votes*	% change	1991	Seats	Change
Moderates	21.9	18.3	+3.6	80	66	+14
Centre	8.5	11.3	-2.7	31	42	-11
Liberals	9.1	12.2	-3.1	33	44	-11
Christian Democrats	7.1	2.9	+4.2	27	-	+27
New Democracy	6.7	-	-	24	-	+24
Non-Socialists	53.3	41.8	+4.8	195	152	+43
Opposition parties	48.6	41.8	+4.8	170	152	+18
Social Democrats	37.9	43.2	-5.6	128	155	-18
Left party	4.5	5.8	-1.3	15	21	-5
Socialists Block	42.1	49.0	-7.1	154	177	-23
Greens	3.4	5.5	-2.1	-	20	-20

*Percentage of total votes cast

use in the new coalition as the joint author of its economic strategy - New Start for Sweden - drawn up with Mr Bildt's Moderate party. But many wonder how long he will remain loyal to his non-Socialist ally. In recent years, Mr Westerberg was ready to collaborate with the ruling Social Democrats over tax reform and economic policy-making and he likes to stress he is a social not an economic liberal.

As a big-spending minister at the social department, he will want to prove that the welfare state is safe in his hands. His party colleague, Anne Wibb - is finance minister so Mr Westerberg can be expected to give his full support to her economic policies but he will also be anxious to win back lost support by not courting electoral unpopularity.

The Centre party is even more of an imponderable force for the survival of the Bildt coalition. Its leader Mr Olof Johansson is a man who never seems to stop smiling but who is also somebody the other party leaders do not really trust.

Over the three weeks of negotiation before the four-party government, he laid down a number of conditions for his party's participation in the coalition and he seemed well pleased with the outcome.

In many ways the Centre is a

soft left party with a strong anti-nuclear, green, welfare core. It supports Sweden's EC membership application but it opposes building the bridge over the Oresund between Sweden and Denmark. The Centre also dislikes the tone of free market economics and favours subsidies and other support for agriculture and small business.

The party could act as a brake on any neo-liberal offensive.

Emphatically, however, ND is not some Swedish variant of neo-Nazism whatever some political leaders suggest but at the moment it is being treated by the other parties as if it were a leper colony in parliament. Such antagonism could well provoke the party into withdrawing its voting support from the coalition and becoming an obstructive force, even currying favour with the left opposition parties who despise them.

An alliance between ND and the Social Democrats looks a remote possibility. But the political outlook remains unstable and unpredictable and it may well be that Sweden will experience a complex period of cross-voting in parliament that could jeopardise Mr Bildt's capacity to govern in the way he would prefer during the next three years.

Profile: CARL BILD

A passionate European

CARL BILD is the first Swedish prime minister this century who is a passionate European. But his conviction that Sweden must play an active and full part in the European Community did not emerge suddenly in the past two years in response to the unification of Germany and the end of Soviet communism.

His belief in the European idea has been shaped by a deep sense of history and personal experience dating from a very early age. In a thoughtful book* he wrote a few months ago, Mr Bildt set out with characteristic clarity why he thinks Sweden must return to the mainstream of European history.

He admires Germany more than any other country in Europe. At the age of 15 he travelled on the S-Bahn train from west Berlin's Zoo station over the infamous wall to Friedrichstrasse in the east in the summer of 1964 and never forgot it. Four years later he went to Prague just before Warsaw Pact tanks crushed Alexander Dubcek's socialism with a human face.

Unlike most of the politically-active young people of his generation, Mr Bildt was never a student revolutionary. He stood on the conservative side of politics from his precocious student days of political awareness and was unmoved by the barricades of Paris in May 1968 and actively opposed Sweden's support for Vietnam during its war with the US.

In July 1974 he was in Athens to see the downfall of the Greek colonels and return of the conservative Constantine Karamanlis from exile to become prime minister. A year later he witnessed the triumph of democracy in Portugal and the abortive communist coup designed to destroy it. In 1980-81 he spent many days in Poland in the first flowering of Solidarity. These events convinced Mr Bildt that freedom and democracy are conditions for peace and co-operation.

During the early 1980s he spent time in West Germany and began a close friendship with Chancellor Helmut Kohl.

But Mr Bildt is also well aware that it is difficult for Sweden - whose country kept out of both this century's world wars - to understand the European desire to prevent another catastrophic conflict by creating a community together. He writes in his book of a visit to the American military cemetery at Henri-Chapelle, between Liege and Aachen, where American soldiers killed in 1944 in the Battle of the Bulge are buried: "Swedes ought to take the time to go and see the row after row of the hundreds of white crosses with name after name but here and there inscribed only with the text known but to God."

Mr Bildt explains it is the shared tragedy of war that the idea of Europe was born. He does not believe, however, that Sweden can or should remain outside the EC. "For me there is no more important political duty than to give us Swedes our place in the greater work to build a freer, more open, more peaceful and better Europe," he argues.

Mr Bildt quotes approvingly eloquent passages from Sir Winston Churchill's 1946 Zurich speech on European unity. But he points out that the Swedes in the post-war years were similar to the British in keeping themselves isolated from the early stages of European integration. Until 1970, this may have been understandable for Sweden, he argues, but he believes his country lost a "great opportunity" and "made its biggest post-war mistake" in 1971, when Prime Minister Olof Palme rejected the idea of



Carl Bildt: riding high

Swedish EC membership under pressure from his left and set for a free trade agreement.

He is scathing about Sweden's posturing as a moral superpower in the world during the 1970s and beyond when the country's diplomats knew more about Central America, black Africa and Vietnam than they did about their own continent. Europe was where Sweden changed aircraft on their way to Managua and Managua, he writes. Mr Bildt admits the non-Socialist government between September 1976 and September 1982 were no heroes and at least Mr Palme, in his last years as prime minister, did appear to be growing more sympathetic towards the EC.

In Mr Bildt's view, it was not really until 1987 that political Sweden really began to wake up to the looming challenge of the EC, re-invigorated by the commitment to the creation of a free internal market by the end of 1992. A visit early that year by the then EC trade commissioner, Willy de Clercq, to Stockholm that began to break the ice, followed in the autumn by the Swedish government's White Paper which expressed enthusiasm for taking steps to integrate Sweden into the single market, but stating there would not "now" be any EC membership application. By using that word, Mr Bildt points out that the ruling Social Democrats agreed not to rule out that such a step might be taken in the future.

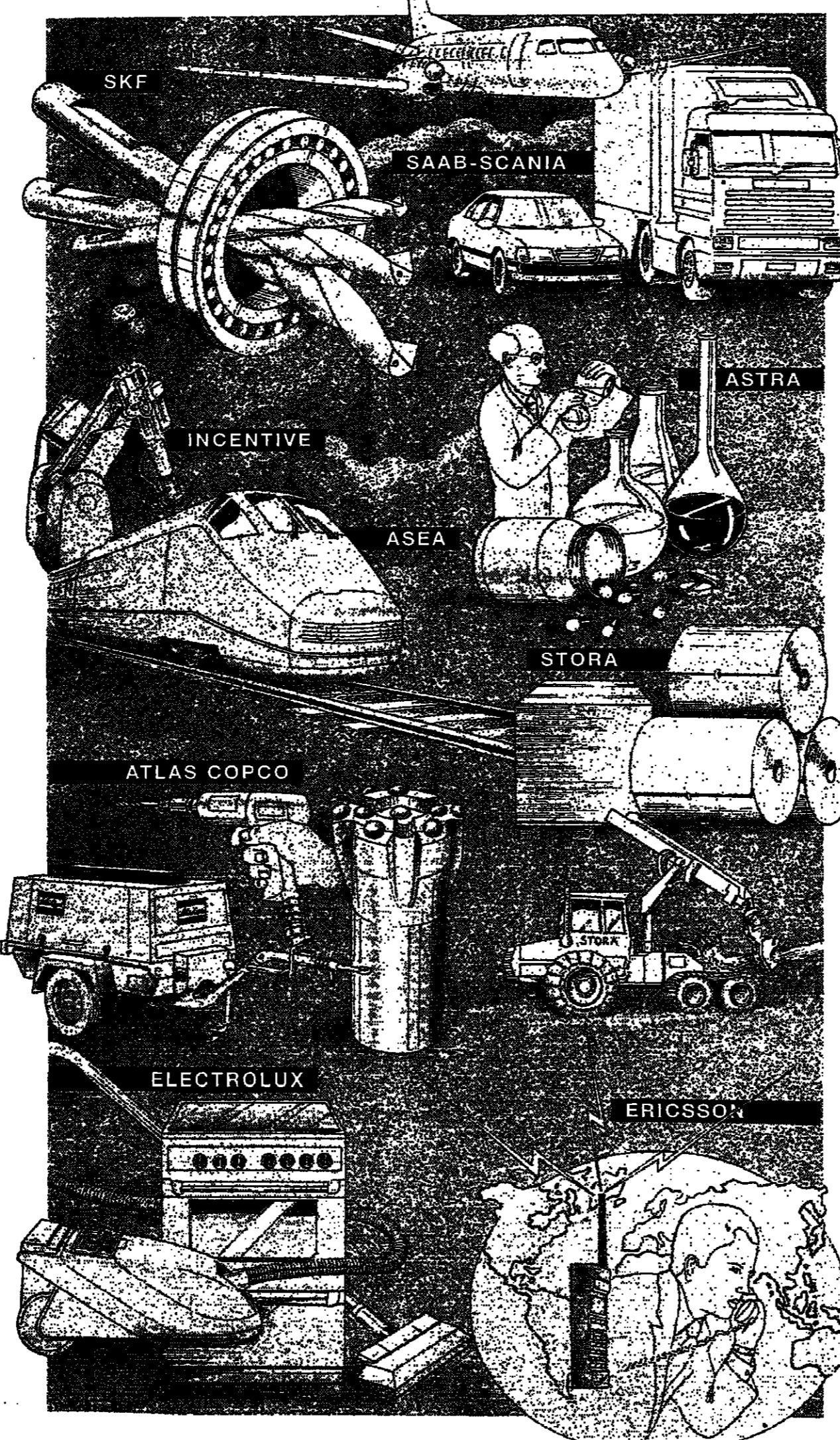
The pace of change accelerated after that with EC president Jacques Delors's invitation in his January 1989 Strasbourg speech for the European Free Trade Association countries to negotiate forthwith a European Economic Area with the EC, a proposal that first appeared in 1984 at the Luxembourg EC-EFTA summit. That year, the neutral Austria applied for membership and by the summer of 1990 both Mr Bildt's Moderates and the Social Democrats had come out in favour of EC entry for Sweden.

In October 1990 the Social Democrats used the momentum of an economic crisis package to declare it was Sweden's "turn" to become an EC member. On December 20, parliament voted by an overwhelming majority to support that application. On July 1 this year Prime Minister Ingvar Carlsson delivered Sweden's EC membership application to the EC Dutch presidency. In The Hague, the move may have irritated Mr Bildt and struck some of his big general election guns.

But there can be little doubt that he is better prepared to chart Sweden's new European course than any other political leader in the country.

• Halland, Scania, Europe, Olof Palme, Stockholm, 1990.

Robert Taylor



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SWEDEN 3

Plans for a change of direction in the welfare state

More freedom of choice

A CHANGE in direction for Swedish social policy is being promised by the new non-Socialist coalition government. Prime Minister Carl Bildt even suggested in his inaugural address to parliament three weeks ago that it was "a question of a revolution in freedom of choice".

Sweden is not about to see the destruction of its huge welfare state based on universal principles of collective provision and funding from high levels of taxation. The Liberals and the Centre Party in the government remain strong defenders of the system.

It would also be wrong to suggest there is a widespread loss of public confidence in the Swedish welfare system. On the contrary, in spite of understandable grumbling about the length of hospital waiting lists for routine operations, most Swedes continue to support the existing system of public provision even if statistics suggest their country is no longer far ahead of other western European countries in the generosity and comprehensive character of its public services.

Official attitudes have been

influenced strongly during the past decade by the low growth rate and an acceptance that the inexorable expansion of the public services that took place between the late 1960s and early 1980s could no longer continue because resource allocation is more limited.

It is often not realised that the growth of Sweden's public sector is a fairly recent phenomenon. In 1960, only 31 per cent of Sweden's gnp was accounted for by public expenditure; by 1982, the proportion was as high as 57 per cent since when it has fallen to around 60 per cent. Today, one in three workers are employed in the public sector, compared with 20 per cent as the average in the OECD countries.

While the welfare state has never been a sacred cow in Sweden, there were clear limitations on how far more liberally-minded Social Democrats could go in achieving higher productivity and cost-effectiveness into the public sector through fiscal stringency. There was, for example, staff resistance inside the party to the efforts of Finance Minister

Kjell-Olof Feldt, who wanted to encourage private initiatives in the child care system because the state was unable to satisfy the demand for places from its own resources.

No doubt Mr Bildt, as leader of the Moderates, would like to carry through fundamental changes in the public welfare system. It has been almost an unquestioning orthodoxy for some time in business circles that the size and cost of the welfare state has crowded out the market economy, fuelled inflation and crimped initiative.

In his inaugural speech to parliament three weeks ago he accepted that the government itself must "bear the ultimate responsibility for providing all citizens with fundamental security" in old age, disability and if unemployed. "These efforts must continue to be predominantly financed from public funds," he argued. However, there is no reason for the actual production of services through fiscal stringency.

There was, for example, staff resistance inside the party to the efforts of Finance Minister



Picture: Hugh Ruttledge

Life assurance: a newborn Swedish boy can expect to live to at least 75

free production with private, co-operative and public producers on the other will therefore be the fundamental principle for the renewal of the various welfare systems."

While there may be some continuity of social policy in this respect, private initiative is going to enjoy more encouragement from the new government than the old one.

It is also clear that Sweden can expect a clear change of direction in what is known as family policy. Mr Bildt and other non-Socialist party leaders have been accused by opponents of wanting to put the Swedish woman back in the

home as a *husfru* and out of the labour market. Certainly the new prime minister has strong views about the need to strengthen the family at the expense of the state in the care and upbringing of children.

In his view, family policy should make it easier for parents to choose for themselves how they care for their children. The government will lose no time in removing existing tax and legal obstacles to the creation of different forms of child care outside the home that are not a monopoly of the public system. Grants are to be made available for nursery school teachers, for example,

to start up their own schools. But Mr Bildt would like to go further and introduce a form of child care allowance during the next three years so that parents will have an entitlement to financial support to look after their small children at home if they wish to do so.

In the health service he has also made it clear that the new government has some wide-ranging ideas of how to improve its performance. A review is to be carried out of the way the health service is organised and financed and an examination carried out of conditions necessary for the introduction of a mandatory health

insurance system. Mr Bildt also wants to encourage what Sweden lacks at the moment - the opportunity for all to have their own freely selected family doctor instead of attending a health centre.

The old age pension system promises to arouse widespread political controversy as efforts are made to try and improve its funding. The non-Socialist parties campaigned vigorously during the general election against the wish of the Social Democrats to allow Sweden's supplementary pension funds (the ATP) to invest in shares on the bourse like a private insurance company. They argued this amounted to a crude form of socialisation which would ensure the public pension funds dominated the stock market while the Social Democrats insisted it was the most sensible way to protect and improve the value of pensions in the future.

There are clearly severe limits on how far Mr Bildt can go in redirecting the social policy. He has no freedom of manoeuvre to roll back the welfare state even if he wanted to do so. All Sweden can expect is some trimming and round the edges, not a frontal assault. The mandate for change that Mr Bildt claims he enjoys is not one that covers a transformation of the welfare system.

Robert Taylor

Robert Taylor assesses what liberalisation will mean to Swedes

The path of rationality

small group swimming in hostile waters but, as Mr Svegfor argues, "reality is always the key factor in changing opinions". The increasing difficulties facing the Swedish Model in the late 1970s and early 1980s brought disillusionment among the Social Democrats' intelligentsia over the credibility of their old beliefs.

The neo-liberal conversion began to spread rapidly. "We speeded up the intellectual process," says Mr Westholm, the head of Economifakta, with the task of sending out statistical ammunition to supporters on a wide range of economic issues questioning Sweden's lack of growth, comparative economic performance, high tax rates and the size of its welfare state bureaucracy.

Today, it is hard to find any reputable academic economist

left in Sweden who is a supporter of Lord Keynes. Most share centralised wage bargaining, demand management economic policies, and some even cast scorn on Sweden's existing labour market programmes which are still much admired abroad.

Many of the apostates believe the welfare state has crowded out private enterprise, that unemployment is not high enough for the market to work effectively and that the cure to Sweden's sluggish growth are more tax incentives, greater competition, and greater deregulation to stimulate profits and productivity.

Neo-liberalism made rapid inroads into the Moderate party (Sweden's Conservatives) in the late 1970s under its leader Gösta Bohman, who also happens to be Mr Bildt's

father-in-law. But it was not an effortless conquest of the Zeitgeist.

The party suffered a shock in the 1985 general election when it fought on a bold programme of change that Olof Palme was able to denounce as an attempt to import Thatcherism into Sweden. The Moderates lost electoral ground as a result but in fact neo-liberalism continued its long march through Sweden's élites.

To the anger of the old left it won converts even within the ranks of Social Democracy itself. During his tenure at the Ministry of Finance from September 1982 to February 1986, Mr Kjell-Olof Feldt was an undisguised enthusiast of free market ideas and scornful of dirigiste economics. In spite of rear-guard resistance from the economists at the LO trade

union organisation he and his young admirers at the department went a long way to push Sweden in a modernising liberal direction.

The removal of rules and

directions that regulated the financial system from 1985, ending with the abolition of foreign exchange controls in July 1988, forced Sweden into the more open, international economic system. But it was not until 1990-1991 that liberalisation in Sweden really moved on from a tentative bridgehead to sweep all before it.

Mr Svegfor gives the last prime minister, Mr Ingvar Carlsson, much of the credit for directing his government so decisively in a free market direction. "When the history of his government comes to be written, he will be praised for what he did," he admits. "Mr

Carlsson was very quiet during his first three years as prime minister but then he suddenly came to life and started to act decisively. What he achieved was extremely important for the modernisation of Sweden."

Indeed, it is no exaggeration to suggest that some of the liberal changes carried through by the Social Democrats cost the party the general election. There was considerable resentment among many of its traditional working class supporters for the 1990-1991 tax reforms - inspired by Reaganomics - that brought cuts in the public service trade unions and, above all, among the people who rely on the public welfare system to protect them from adversity, less enthusiasm for liberalising ideas can be expected if they turn out to mean any dilution in the value and range of existing benefits.

There remains a strong strain of conservatism even within Mr Bildt's own ranks which the neo-liberals may find is a more tenacious obstacle to the fulfilment of their aims than a Social Democratic ideology that has lost confidence in itself.

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TRANSWEDE

SWEDEN 4

PRIVATISATION of the state business sector is one of the key elements in the new non-socialist government's push for a more competitive economy. But doubts are growing whether the speed of the privatisation programme will match the government's ambitious timetable.

The privatisation programme consists of introducing the state companies and utilities on the Stockholm bourse starting next spring and continuing through the 1990s, with share issues amounting to SKr10bn (\$1.5bn) annually. Some of the proceeds would be used to help plug the growing gap in the government's budget deficit, which is expected to reach SKr65bn in the 1991/92 fiscal year.

That will be a large amount for the Stockholm bourse to consume. Even during the surge of the 1980s when the Stockholm bourse was one of the best performing in the world, total share issues averaged around SKr10bn a year.

Conditions are now weaker due to the recession, with less liquidity in the market. Some analysts believe that the Stockholm bourse will be able to handle only half of the amount in new share issues planned by the government over the next few years since the Swedish economy is not expected to recover until 1993.

Although the state enterprises have generally been profitable during the past few years, the recession has reduced the market attractiveness of some of them as they report losses this year.

There are questions whether the government would want to start privatisation when market conditions suggest that it would get a better price if it waited. But Mr Per Westerberg, the industry minister, appears determined to press ahead with the start of privatisation in 1992.

One reason is the belief that foreign investors are very interested in acquiring shares in the state concerns, which will help boost prices. In a bid to lure foreign buyers, the government is expected soon to abolish the restrictions that limit foreign ownership in Swedish companies to 20 per cent of voting power and 40 per cent of equity, while allowing foreigners to own natural resources, such as forests and mines, that are now in the hands of the state companies.

On the top of the privatisation list are the companies controlled by Fortia, the state investment company. The market value of the Fortia hold-



Iron ore being loaded at Narvik: mining company LKAB is a candidate for privatisation

Privatisation is a priority of the new government

Preparations under way for the big sell-off

ings is estimated at SKr25bn and the sale of the companies would dominate the privatisation process during the three-year term of the non-socialist government.

Fortia has shareholdings in the pharmaceutical and food group Procordia, the forestry companies NCB and Assi, the mining concern LKAB, the shipbuilding and defence group Celsius Industries and the steel company SSAB.

The government is expected to disband Fortia, which is only one year old, in December. Ownership of the companies will be transferred to the Ministry of Industry, which will then plan privatisation steps.

The first of the companies expected to be put forward for privatisation is Procordia, which accounts for about half of Fortia's total value. The two

biggest shareholders in Procordia, Sweden's tenth largest company, are the state and the vehicle group Volvo, which each have a 43 per cent voting stake, after Volvo merged its food and pharmaceutical activities with Procordia in 1989.

Volvo has expressed interest in acquiring majority control

The recession has reduced the market attractiveness of some of the state enterprises this year

of Procordia, although the car maker's recent slump in profits may delay those ambitions.

Procordia, however, is expected to attract interest among other investors since the company is enjoying improving profitability, with earnings

expected to exceed SKr3.5bn this year.

The Procordia sale would likely be followed by that of SSAB, which has been listed on the bourse since 1986, with Fortia having a 60 per cent voting stake in the concern. But SSAB has recently suffered a sharp fall in profits, from a peak of SKr1.5bn in 1989 to an estimated SKr0.6bn this year, due to weaker demand and price competition in the European steel market.

Lower steel production and falling steel prices are also reducing the profits of LKAB, the iron ore mining company that is 100 per cent owned by Fortia. It reported that earnings fell by 33 per cent in the first eight months of 1991.

The two forestry companies NCB and Assi are expected to report losses this year due to a

downturn in the world pulp and paper industry. There are proposals to merge NCB and Assi with some or all of the much larger Domanverket, the state forestry agency, to improve their prospects. But Mr Westerberg has expressed scepticism about the promised synergy benefits of fusing together the state forest interests.

NCB has been listed on the Stockholm bourse since 1988, with Fortia retaining 51 per cent of the equity and 62 per cent of the voting power. Three-fourths of Assi is owned by Fortia, with Domanverket holding the rest.

A more promising privatisation candidate is Celsius Industries, which has posted profits after being extensively restructured during the mid-1980s, with its principal activity in the construction of submarines and other naval vessels. It entered the sectors of aircraft maintenance and technical consulting this year with its takeover of the loss-making defence and engineering group FFV, another Fortia company. Celsius expects that earnings this year will be close to last year's results of SKr0.74m.

The government also wants to sell its 70 per cent stake in Nordbanken, Sweden's second largest bank. But those plans may be delayed since the bank is expected to suffer pre-tax losses of SKr6.6bn this year due to bad loans, and its recovery is expected to be slow.

Some of the credit losses stem from the collapse of the corporate empire controlled by Mr Erik Penser, the Swedish financier. Nordbanken took over Nobel Industries, the chemicals and defence group created by Mr Penser, and is expected to sell parts of the company.

The Fortia concerns and Nordbanken, however, account for only 15 per cent of the SKr25bn in total corporate assets owned by the state. The two biggest state-owned properties are the telecommunications agency Televerket, with an estimated value of SKr40bn, and the hydroelectric power group Vattenfall, which is valued at SKr120m.

The sell-off of these two behemoths will dominate the privatisation process after 1994. All the country's political parties favour their introduction on the bourse and they appear to agree the state should retain some shareholding, although whether it should be a majority stake remains an open question.

John Burton

Robert Taylor on a book about industrial success

Advantage Sweden

SWEDEN has an unusually large number of successful international companies for a country of no more than 8.4m people living on the northern rim of Europe. Fortune business magazine, in its July survey of the top 500 global corporations, included 17 from Sweden, making the country the sixth in the world for the largest number of big enterprises.

The book traces in admirable detail the emergence of what Professor Porter calls "determinants of competitive advantage" in Sweden through the evolution of its industrial structure. Sweden's corporate success is focused, the authors argue, in six industrial clusters covering materials/metals; transport; forest products; multiple engineering power generation and telecommunications.

Within those sectors there have been domestic company rivalry, skilled specialised workers, a sophisticated demand and constant upgrading of products from the base of the home market. As a result, companies have grown, flourished and renewed themselves, thus maintaining a competitive edge.

Without the generation of wealth from its exports, Sweden would have remained what it was in the 19th century - one of the poorest countries in Europe

The last merit of this incisive and stimulating anatomy of "corporate Sweden", lies in its focus on what too many foreign admirers of the Swedish Model overlook - the success of much of its private enterprise. Indeed the open market economy lies at the heart of the country's modern achievement. Without the generation of wealth from its exports, Sweden would have remained what it was in the 19th century - one of the poorest countries in Europe.

The roll-call of Sweden's blue-chip companies - the auto groups Volvo and Saab-Scania, the world's largest white goods manufacturer Electrolux, the telecommunications giant Ericsson, SKF, world maker of ball bearings, the paper and pulp company Stora, Astra, the pharmaceutical company, and the engineering group Asea merged with the Swiss firm Brown Boveri since 1987 - underlines the remarkable strength of an industrial system, which can boast more large global corporations than Spain or Italy.

The power and influence of Sweden's global giants can be seen in the aggressive acquisition of many of them have launched over the past four years inside the European Community, a strategy that more than anything else forced the country over the past 12 months to recognise its future lies with the EC.

This highly detailed, but readable and fascinating account, of how corporate Sweden has become one of the

value of the krona are dealing with the "symptoms" not the "causes" of the country's malaise. But the "cost crisis" cannot so easily be relegated to a minor role for it remains a primary explanation for the outward flow of Swedish industrial investment since 1986.

The trouble is that the book is too mechanistic in its determination to force the historical material into the mould of Mr Porter's theory and as a result it often fails to recognise what is so different and special about Sweden's industrial history.

The authors pay insufficient attention to the country's Social Democratic face. Rightly, they point out "direct government intervention has been a decisive factor behind international competitiveness in Swedish industry". What they fail to recognise is the country's ideological superstructure of solidarity in collective bargaining and egalitarianism in social policy provided the necessary preconditions for the achievement of Sweden's competitive advantage.

The authors play down its significance but it is no coincidence that the golden days of the Swedish Model in the 1950s and 1960s, when employers and trade unions worked together in corporatist harmony, were also the period when the country was at its competitive best. Moreover, although the book mentions the importance of the links between industry and education, it has little to say about the importance for Sweden's competitive advantage of an adaptable, flexible workforce and a dynamic labour market strategy. The absence of worker resistance to technological change in the past with the removal of the fear of being unemployed was crucial for industrial upgrading.

The book is too pessimistic about Sweden's industrial future. In fact, the country is going through a period of rapid change as it adapts to the demands of the outside world. The old distinctiveness is disappearing as Sweden becomes more like the rest of western Europe in its commitment to liberal market values.

Advantage Sweden by Orlan Sobell, Ivar Zander and Michael Porter. Norstedt. 1991. Skr370.

INDUSTRIVÄRDEN

EIGHT-MONTH REPORT, JANUARY - AUGUST, 1991

- * Group earnings after financial items and minority interest but before profits on sales of stocks were SEK 390M (433) for the first eight months of the year. Before extraordinary items, i.e. including CPN interest and profits on sales of listed stocks, earnings amounted to SEK 605M (528).
- * 1991 full-year earnings, calculated after financial items but before profits on sales of stocks are expected to be approximately on par with 1990: SEK 528M.
- * On October 10, the Group's estimated net equity value was SEK 12,100M or SEK 253 per stock unit and CPN.
- * On October 10, Industrivärden's listed stock portfolio had a value of SEK 7,100M. Adjusted for acquisitions and sales, the value was unchanged compared with the beginning of the year. (The General Index increased by 15 percent.)

The Industrivärden Group 1)

Group invoicing amounted to SEK 5,661M (5,480). Earnings after financial items and minority interest but before profits on sales of stocks and CPN interest amounted to SEK 390M (433). Compared with the same period in the previous year, interest income and expenses deteriorated because of investments in stocks of subsidiaries as well as listed stocks. Dividends on the listed stock portfolio amounted to SEK 208M compared with SEK 188M in the previous year.

Liquid assets including short-term investments amounted to SEK 731M (SEK 1,039M at the beginning of the year).

The balance sheet total increased by SEK 547M from the beginning of the year to SEK 11,920M.

1) As the Group applied quarterly accounting in the previous year, comparisons in this report are made using pro forma accounting at August 31, 1990.

The visible equity ratio increased by two percentage points to 40 percent and the adjusted equity ratio (which includes surplus values in listed stocks and real estate held for investment purposes) amounted to 55 percent (55 percent at the beginning of the year).

Forecast

At the Annual General Meeting in May it was estimated that Group earnings for 1991 after financial income and expenses and minority interest but before profits on sales of stocks would be largely on par with the 1990 level: SEK 528M. That estimate still stands.

Future information: A preliminary Account Report for 1991 will be published on March 10, 1992.

LEGAL ADVICE IN SWEDEN

FOR SEVERAL DECADES the offices of Advokatfirman Lindahl have been dedicated to providing the business community with legal advice meeting the highest standards of ethics, competence and efficiency.

WE COMBINE TRADITION, a broad geographical presence and comprehensive competence supported by the latest technology. The list below is by no means exhaustive but does illustrate some of our fields of practice

COMPANY	COMMERCIAL	PROPERTY	SHIPPING
INSOLVENCY	BANKING AND FINANCIAL INSTRUMENTS	LITIGATION	

ADVOKATFIRMAN LINDAHL

STOCKHOLM	GOTHENBURG	MALMÖ	ÖREBRO
Tel: (+46) 08-783 06 30 Fax: (+46) 08-667 73 80	Tel: (+46) 031-80 34 30 Fax: (+46) 031-15 82 85	Tel: (+46) 040-765 75 Fax: (+46) 040-11 13 54	Tel: (+46) 019-10 48 00 Fax: (+46) 019-10 44 45
HELSINGBORG	LUND	KRISTIANSTAD	
Tel: (+46) 042-18 31 80 Fax: (+46) 042-11 96 78	Tel: (+46) 046-11 72 20 Fax: (+46) 046-18 94 77	Tel: (+46) 044-10 07 80 Fax: (+46) 044-11 85 14	



Industrial success

Wednesday

value of the krona and the "causes" of the recent fall. But the reason is not so easily found. For it seems that the currency's main explanation for its downward flow is that the investment rate of Sweden is falling. The trouble is that the material force of Sweden's economy is too important to the world's economy to be able to affect it. The theory and practice of Sweden's industrial growth is so different from that of the rest of the world.

The authors pay little attention to the Social Democratic Right's role in government intervention. Behind international negotiations, they fail to agree on a decisive role for the country's industrial structure, collective bargaining and arbitration in social policy. The necessary preconditions for the achievement of competitive advantage.

The authors play down the significance but it is a fact that the golden age of the Swedish model in the 1950s and 1960s, when economic trade unions were working in corporate harmony, was also the period when Sweden was at its competitive peak.

Moreover, although the links between industry, education and the public sector are important, Sweden's competitive advantage is an adaptable, flexible and market-oriented force and a driving force of worker resistance to technological change in the market. The removal of the market's employment was crucial to industrial upgrading.

The book is too pessimistic about Sweden's future. In fact, the country is going through a period of change as it adapts to demands of the outside world. The old differences are appearing as Sweden becomes like the rest of the world in its economic, social and political values.

Copyright: Sweden by Olof P. Norén

Erik Penser: corporate empire collapsed in August

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SWEDEN 6

John Burton discusses the new economic policy

Fine-tuning reforms

ALTHOUGH the new non-socialist government claims that its policies represent "A New Start for Sweden", its economic plan is, in many respects, a more ambitious version of the programme that the previous Social Democratic government adopted to promote growth.

The Social Democratic administration between 1988 and 1991 laid the foundation for the free-market policies that the non-socialists promise to pursue. During that hectic three-year period, Sweden applied to join the European Community, introduced a radical reform of the tax system, linked the krona to the ECU, began curbing generous sickness benefits that were encouraging worker absenteeism, dropped plans to begin phasing out cheap nuclear power in the 1990s, agreed to fight inflation at the cost of full employment, and promoted the deregulation of agriculture.

The steps now unveiled by Prime Minister Carl Bildt are mainly aimed at reducing the tax burden, trimming public spending, encouraging industrial investment and promoting individual initiative. Although some of the measures proposed to achieve these goals are revolutionary by Swedish standards, others represent only a fine-tuning of the reforms introduced by the Social Democrats.

Moreover, although its goals are ambitious, the government so far has been unclear about the timetable for when the changes will be introduced. It is cautious, for example, about the timing of its tax reduction proposals, the centrepiece of its economic strategy.

The main reason for the cautious approach is that it must carefully balance tax cuts with reductions in social services. Too deep cuts in taxes would mean correspondingly sharp reductions in the welfare programme. This would cause problems for the Moderates with the other members in the four-party coalition cabinet, who fear social service cutbacks.

The future of the tax cuts partly depends on the government's strategy of promoting competition within the public sector to reduce costs without sacrificing services as well as

encouraging private health and social care operations.

The timing of tax cuts will also be determined by the performance of the economy. Although tax reform is designed to revive economic growth, Sweden's recession, which is not expected to end until the second half of 1992, will place fiscal constraints on the introduction of extensive tax changes.

Sharp tax cuts would cause the government's budget deficit to deepen as long as the economy remains sluggish. The government is hoping that the privatisation of state companies, which would bridge the deficit gap, will give it some flexibility in making tax cuts. But the prospects for healthy privatisation sales are uncertain in the present gloomy economic climate.

The government wants to reduce the tax burden, the world's highest at 57.7 per cent of GNP, and bring it down to the average EC level of 40 per cent. That could take the rest of the decade to accomplish even if the non-socialists remain in power. Proposed tax cuts during their three-year term would only reduce the tax burden by a few percentage points.

Early steps in this direction include lowering the VAT on food, hotel and restaurant bills, tourism and domestic transportation from 25 per cent to 18 per cent at the beginning of next year. This actually fulfils a promise made by the Social Democratic government six months ago. The general VAT rate of 25 per cent, the highest in Europe, will remain for the time being.

Another immediate tax change is the abolition of the turnover tax on share transactions from December 1 in a bid to revive trading on the Stockholm bourse and increase its liquidity. This is part of the government's strategy of developing the bourse as a source of capital for small and medium-sized businesses.

The government wants to encourage the growth of small business to replace jobs being lost as the country's multinationals move production facilities abroad. Other measures aimed at attracting small businesses to the bourse include eliminating the double taxa-

tion on dividends and cutting the capital gains tax.

The growth of small businesses will also benefit from the elimination of the tax on working capital in private companies and the abolition of the wealth tax. The inheritance tax will also be reduced. Tax incentives will be granted for high-tech companies.

The country's high production and wages have discouraged continued industrial investment in Sweden. Proposals to reduce wage costs for employers include cutting their social benefit payments, which amount to 35 per cent of a worker's salary.

The government would like to see this ratio eventually fall to around 30 per cent. The first steps to trimming social benefit payments include eliminating the payroll tax on profit-sharing schemes and a 0.34 per cent general wage levy. Proposals to dismantle centralised wage bargaining, which would result in a deregulation of the labour market, would also ease pressure on corporate wage

restrictions. The Report on Democracy and Power in Sweden stated citizens were rebelling against the centralised decision-making process and power of big institutions that are the hallmarks of the Swedish Model. The traditional acceptance of authority, which allowed an elite of senior bureaucrats, trade union leaders and corporate executives to co-operate closely in fashioning policy, was being eroded as public awareness and scepticism rose.

It was this smoothly functioning corporatist structure that lay at the heart of the Swedish Model's success. But in a chapter from the report entitled The End of an Epoch, the researchers announced that "the period of Sweden's history which was marked by a strong public sector expansion, centralised wage agreements on the basis of an historic compromise between labour and capital, social engineering, and centrally planned standard solutions is over". The timing of the investigation was fortunate in charting the deep changes in politics and society. "Rather accidentally, the Swedish power investigation was embarked upon when the well-known 'Swedish Model' began to lose both its applicability and legitimacy to everybody's surprise," notes Professor Jan-Erik Lane, a political scientist at Oslo University in a recent review of the report.

Symptoms of this development were becoming increas-

Election was the clearest expression yet of a quiet revolution of the middle class

Fall of a colossus with clay feet

ing apparent during the 1980s: declining membership in political parties and trade unions, internal conflicts within the trade unions and growing competition between public and private sector workers over pay agreements and the rise of pressure groups challenging the government's authority and promoting a policy of decentralisation.

The election results should not have come as a surprise to former prime minister Ingvar Carlsson. In 1985, he ordered an extensive \$5m survey to examine the workings of the famed Swedish Model. A year ago, he received the findings of the study team, which comprised the country's leading political scientists and sociologists. Their message was devastating to the long-ruling Social Democrats, who developed the Swedish Model over the past 60 years.

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